

2005 GUIDEBOOK & DIRECTORY WEST POINT • NEW YORK



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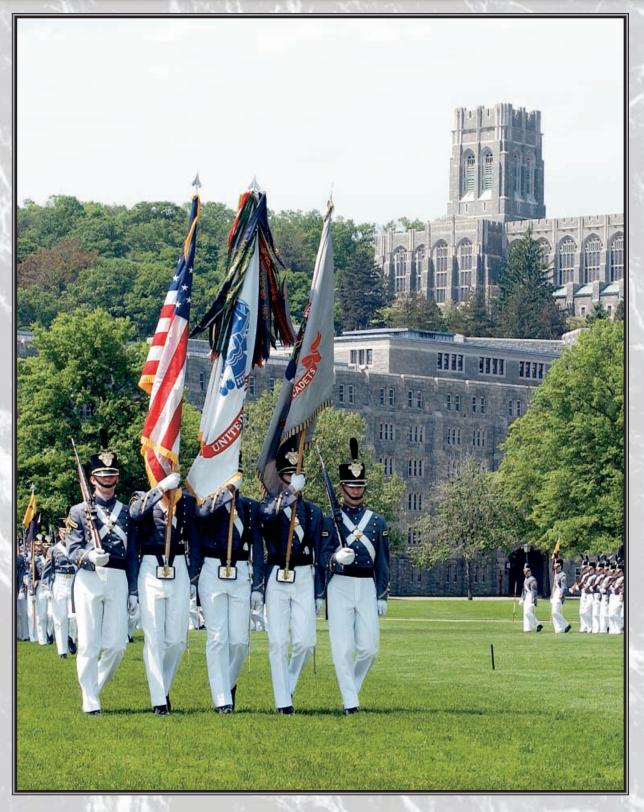


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OFFICE OF THE SUPERINTENDENT UNITED STATES MILITARY ACADEMY WEST POINT, NEW YORK 10996-5000

Welcome to the United States Military Academy at West Point – America's oldest continuously garrisoned military post, the home of the United States Corps of Cadets, a National Historic Site and our nation's premier leader-development institution.

The academy's mission is to educate, train and inspire our cadets so that each graduate is a commissioned leader of character committed to the values of Duty, Honor, Country; professional growth throughout a career as an officer in the United States Army; and a lifetime of selfless service to the nation. You will soon become part of this timeless legacy.

Our desire is that your assignment here be both personally and professionally rewarding and that your tour of duty is one that you and your family will always cherish. We look forward to working with you as we carry forward the long traditions of West Point, the Corps of Cadets and the important mission of preparing future leaders for the Army and the nation.

GO ARMY!

William J. Lennox, Jr. Lieutenant General, U.S. Army

Superintendent





The West Point Experience

elcome to the United States Military Academy at West Point, New York. Your assignment here promises to be unique, professionally rewarding and enjoyable.

In addition to being a federal service academy with a full range of academic, military and athletic activities, West Point is America's oldest continuously occupied military installation. Its long history

and the critical
nature of its role
in developing
commissioned
leaders of character
contribute to the Military
Academy's stature
as an American
"national
treasure."

Since
1802, West
Point has produced graduates who have contributed substantially to our nation's growth and security in peace and war.
Their service is so intertwined with American history that we often say, "Much of the history we teach was made by people we taught." Collectively, graduates of the Military Academy are known as the Long Gray Line.

You have been assigned to USMA for one purpose only: to assist in the development of future officers. The Corps of Cadets numbers approximately 4,000 men and women from every state in the union as well as several foreign countries. You will

play an important role in the cadets' development through your participation in activities and events associated with the entire West Point community. These will go far beyond your assigned duties and will provide an enjoyable and rewarding experience for your entire family.

West Point is home to more than 1,300 military personnel. In addition to the academy's

staff and faculty members who are assigned to the 1st Battalion, 1st Infantry, there are also several tenant units and activities stationed here including the PX,

Commissary,

Defense

Automated

Printing Services,
Army Corps of
Engineers (NY District),
Defense Military Pay
Office, MEDDAC,
DENTAC, American Red
Cross and others.

Located just 50 miles north of New York City, along the west bank of the Hudson River, the academy

has long been a popular place to visit. The installation was officially recognized for its historical significance and contributions to the country in 1960, when it was declared a National Historic Landmark. Approximately 3 million tourists from around the world visit each year.



Mission

The mission of the United States Military Academy is to educate, train and inspire the Corps of Cadets so that each graduate is a commissioned leader of character committed to the values of Duty, Honor, Country; professional growth throughout a career as an officer in the United States Army; and a lifetime of selfless service to the nation.

The West Point Experience

Administration, Staff and Faculty

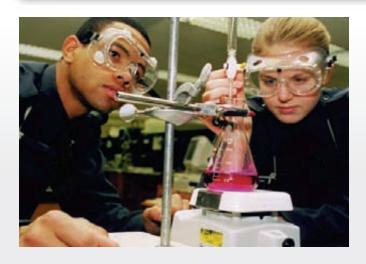
The Superintendent is the senior military commander at West Point. The Dean of the Academic Board directs the academic program, coordinating the activities of the academic departments. The Commandant of Cadets is the legal commander of the Corps of Cadets and directs the military and physical programs. The Garrison Commander is the principal executive in matters of installation management and support and services provided to all elements of the academy.

Leader Development at West Point

The "West Point Experience" is designed to prepare cadets for leadership as commissioned officers on active duty in the United States Army. It is a 47-month process which provides for the intellectual, military, physical, moral-ethical and social development of cadets. The academy exists for no other purpose.

The Cadet Leader Development System, or CLDS, is the formal means of coordinating and integrating the programs, activities and resources necessary to develop cadets. The system provides for sequential and progressive development in three complementary programs: academic, military and physical. Each of these programs, in turn, is designed to foster moral-ethical and social development. Cadets learn to seek the truth and have the courage and commitment to do what is right; this is the hallmark of leaders of character. Throughout their four-year experience, cadets study and practice leadership. They develop intellectually, militarily, physically and ethically. This prepares them to fulfill their roles as officers in our Army.





Academic Program

The academy's academic program includes a dynamic and integrated undergraduate curriculum that balances the physical sciences and engineering with the humanities and social sciences. The goal is for every graduate to be able to anticipate and respond effectively to the uncertainties of a changing technological, social, political and economic world. In addition, the academy seeks to instill in cadets creativity, moral awareness and a

Military Program

The military program provides a sequential and progressive curriculum of military training and education and leadership development activities, which instill in cadets the requisite attributes to be commissioned leaders of character. Cadets learn, then demonstrate proficiency in, individual war fighting and small-unit leadership skills, internalize the warrior ethos, and demonstrate the self-discipline, mature judgment and moral courage to think and communicate clearly, decide wisely and act decisively.

Physical Development

The Department of Physical Education creates a cadet-centered educational environment that provides a militarily relevant and scientifically-based physical development program, which instills a warrior ethos of



The West Point Experience

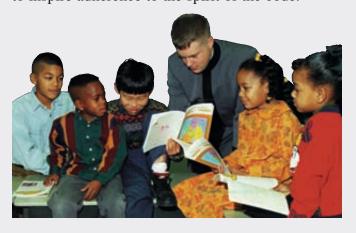
physical and mental superiority. Cadets are engaged in activities that promote and enhance healthy lifestyles, physical fitness, movement behaviors and psychomotor performance from physical education courses, regular fitness testing and competitive sports.

Moral-Ethical Development

Moral-ethical development is central to the West Point Experience. It is integral to the academic program, imbedded in the military program and imbued throughout the physical program.

The academy focuses on developing leaders of character—men and women who revere honesty, pursue justice and demonstrate respect for others and their property.

Cadets are guided by the values of the academy's enduring motto: "Duty, Honor, Country." These words provide the foundation for the Army's Professional Military Ethic. The Cadet Honor Code—"A cadet will not lie, cheat, steal, or tolerate those who do"—sets the minimum standard for honorable conduct; however, the academy seeks to inspire adherence to the spirit of the code.





Individual Advanced Development

Individual advanced development provides an opportunity for cadets to participate in academic, military or physical activities—beyond baseline requirements—in order to build self-discipline, confidence and motivation for service as a commissioned officer. Individual advanced development allows cadets to serve within active-duty military units, government agencies and public organizations. These experiences broaden cadet perspectives and provide them with practical advanced education and military training related to their professional responsibilities as cadet leaders and future commissioned officers.



The Honor Code and System

The Cadet Honor Code states, "A cadet will not lie, cheat, steal, or tolerate those who do." The purpose of the Cadet Honor Code is to foster a commitment to moral-ethical excellence essential for leaders of character in the U.S. Army.

The Honor Code evolved from the code of chivalry embraced by the officer corps when the Military Academy was first established. Colonel Sylvanus Thayer and, later, General Douglas MacArthur were key figures in directing the establishment of high standards of ethical conduct and making the code an essential part of character development at West Point.

The four prohibitions of the Honor Code represent the minimum standard of moral-ethical behavior to which all cadets are expected to adhere. Cadets are further challenged to live by the spirit

of the code. A cadet who lives within the spirit of the code is truthful, fair, respectful of others and their property and committed to maintaining the professional ethics of the U.S. Army. This spirit characterizes not only the West Point environment but the ethical standards for leadership in the Army itself.

As the mission statement so clearly articulates, there exists an expectation at the academy that West Point graduates become leaders of character for a lifetime. Leadership and character are built on trust; trust is built on honor. It is for this reason that the Cadet Honor Code continues to serve as the foundation of the West Point environment and experience as well as a source of pride, inspiration and ethical direction for academy graduates throughout a lifetime of service to the nation.



The West Point Experience

The Cadet Schedule

The cadet schedule provides structure during the academic year, which runs from mid-August through late May. Cadets have many choices with regard to extracurricular activities. They may participate in some of the approximately 100 clubs or 25 intercollegiate sports. Worship services and other religious activities are also available. During the summer months cadets take leave and participate in military training and Individual Advanced Development.

The 4,000-strong United States Corps of Cadets forms a brigade of four regiments. A cadet regiment consists of two battalions, each with four companies, for a total of 32 companies in the brigade. Cadets fill chain-of-command positions in the Corps. Each cadet not only leads but receives counseling and guidance in the techniques of leading. In addition, cadets are rated on their performance of

Typical Daily Schedule Morning 6:30 Reveille 6:55 - 7:25Assembly/Breakfast 7:35 - 11:45Class or Study Afternoon 12:05 - 12:35Assembly/Lunch 12:45 - 1:40Commandant/Dean time 1:50 - 3:50Class or Study 4:10 - 6:30Intramural, club or intercollegiate athletics; drill and ceremony; military and physical training **Evening** 5:45 - 7:15Dinner (optional except Thursdays) 7:30 - 11:30Evening study period

(lecture/extracurricular

activities as scheduled)

duty through an assessment system. Cadets may find themselves leading and organizing everything from a trip section to an intramural sports program for their company.

Cadet Activities

Diverse interests and activities are important to professional and personal growth. Time away from studies and military activities permits relaxing recreation through golfing, sailing, ice skating, fishing, canoeing or other pastimes such as skiing, sport parachuting, cycling, mountain climbing, hunting and scuba diving. Scholastic groups delve into languages, engineering, math, geology, debate and the arts. A wide variety of religious activities are available to the cadets in addition to the normal chapel services.



Cadet Extracurricular Clubs

Operating under the Directorate of Cadet Activities, more than 110 extracurricular clubs provide a wide variety of activities designed to enhance the athletic, recreational, hobby, academic and religious interests of the individual cadet as well as provide direct support to both the Corps of Cadets and the Military Academy.

Taps

Lights out

11:30

Midnight

The United States Military Academy Preparatory School

Located at Fort Monmouth, New Jersey, the United States Military Academy Preparatory School, also known as West Point Prep or simply the Prep School, was formally established in 1946. The history of "prepping" soldiers for West Point, however, goes back to 1916 when Congress enacted legislation authorizing appointments for soldiers to attend the Military Academy.





Today the school exists as an avenue of opportunity for a select group of soldiers and civilian aspirants to attend West Point. The Prep School continues to provide focused academic, military and physical instruction in a moral-ethical military environment to prepare and motivate candidates for success at USMA.

While USMA Prep is primarily an academic institution where soldiers and students from diverse backgrounds are rigorously trained in preparation for the challenges of USMA, it is also a military school with a career focus that develops the foundations of the professional and physical attributes needed for growth as an officer in the U.S. Army.

History

est Point's role in our nation's history dates back to the Revolutionary War, when both sides realized the strategic importance of the commanding plateau on the west bank of the Hudson River. In January 1778, elements of General Samuel Holden Parsons' Connecticut Brigade crossed the river and climbed the highlands. West Point has remained an active Army post since. It is, in fact, America's oldest continuously occupied military installation.

General George Washington selected Thaddeus Kosciuszko, one of the heroes of Saratoga, to design the fortifications for West Point in 1778, and Washington transferred his headquarters to West Point in 1779. Continental soldiers built forts, batteries and redoubts and extended a 100-ton iron chain across the Hudson to control river traffic. Fortress West Point was never captured by the British, despite Benedict Arnold's treason.

Several soldiers and legislators—including Washington, Knox, Hamilton and John Adams—desiring to eliminate America's wartime reliance on foreign engineers, urged the creation of an institution devoted to the arts and sciences of warfare.

President Thomas Jefferson signed legislation establishing the United States Military Academy in 1802. He took this action because he recognized that it could have civilian as well as military benefits for the nation.

Colonel Sylvanus Thayer, the "father of the Military Academy," served as Superintendent from 1817-1833. He upgraded academic standards, instilled military discipline and emphasized honorable conduct. Aware of our young nation's need for engineers, Thayer made civil engineering the foundation of the curriculum. For the first half century, USMA graduates were largely responsible for the construction of the bulk of the nation's initial railway lines, bridges, harbors and roads.

After gaining experience and national recognition during the Mexican and Indian wars, West Point graduates dominated the highest ranks on both sides during the Civil War. Academy graduates, headed by generals such as Grant, Lee, Sherman and Jackson, set high standards of military leadership for both the Union and the Confederacy.

The development of other technical schools in the post-Civil War period allowed West Point to broaden its curriculum beyond a strict civil-engineering focus. Following the creation of Army post-graduate command and staff schools, the Military Academy came to be viewed as the first step in a continuing Army education.

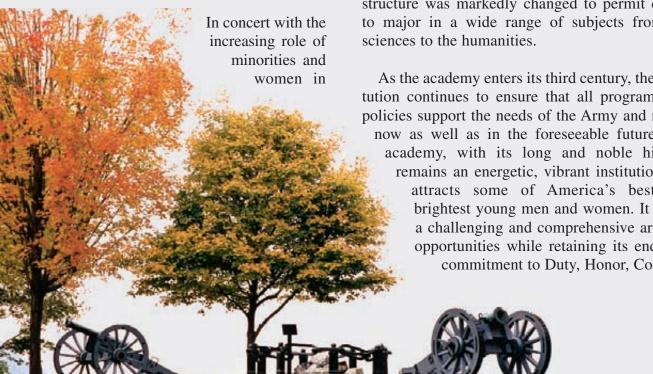
In World War I, academy graduates again distinguished themselves on the battlefield. After the war, Superintendent Douglas MacArthur sought to diversify the academic curriculum. In recognition of the intense physical demands of modern warfare, MacArthur pushed for major

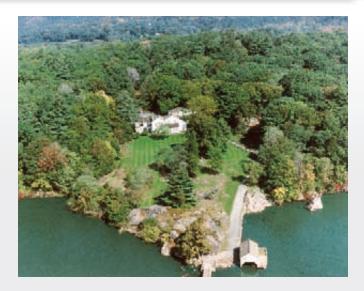
United States Militar

changes in the physical fitness and intramural athletic programs. "Every cadet an athlete" became an important goal. Additionally, the cadet management of the Honor System, long an unofficial tradition, was formalized with the creation of the Cadet Honor Committee.

Eisenhower, MacArthur, Bradley, Arnold, Clark, Patton, Stilwell and Wainwright are among an impressive array of academy graduates who met the challenges of leadership in the Second World War. The postwar period again saw sweeping revisions to the West Point curriculum resulting from the dramatic developments in science and technology, the increasing need to understand other cultures and the rising level of general education in the Army.

In 1964, President Johnson signed legislation increasing the strength of the Corps of Cadets from 2,500 to 4,400 (more recently reduced to 4000). To keep up with the growth of the Corps, a major expansion of facilities began shortly thereafter.





society and the military over the past four decades, greater numbers of minorities and the first women were brought to the Military Academy and the Corps of Cadets. Their presence has enhanced the quality and maintained the traditional representativeness of the institution.

In recent decades, the academy's curricular structure was markedly changed to permit cadets to major in a wide range of subjects from the

As the academy enters its third century, the institution continues to ensure that all programs and policies support the needs of the Army and nation now as well as in the foreseeable future. The academy, with its long and noble history, remains an energetic, vibrant institution that attracts some of America's best and brightest young men and women. It offers a challenging and comprehensive array of opportunities while retaining its enduring commitment to Duty, Honor, Country.

Points of Interest

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Visitors Center

The Visitors Center provides an excellent central starting point for all visitors and new arrivals to the U.S. Military Academy. The center offers historical and informational videos, parking, restrooms, a gift shop, pamphlets, a full-scale cadet barracks room and a movie theater. Access to the academy grounds is limited to guided bus tours which leave the Visitors Center daily.



The original Visitors Center was officially opened May 1, 1952, in the field artillery sheds at the south end of post—a site now occupied by the provost marshal's office. The current Visitors Center, which opened September 1, 1989, on the site of the former Ladycliff College Library, continues to attract, educate and inform the public about the academy and its environs.

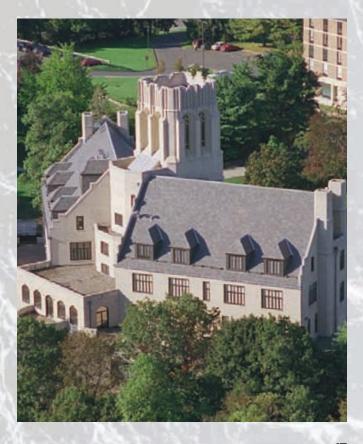
Nearly 3 million people visit West Point each year, including alumni, friends and families of West Point cadets, school groups, senior citizen groups and tourists from throughout America and the world. The U.S. Military Academy is one of the top three tourist attractions in New York, according to the New York State Department of Tourism.

The Visitors Center is open daily, with the exception of Thanksgiving, Christmas and New Year's Day. Operating hours are from 9 a.m. to 4:45 p.m. Call 938-2638 for information. For guided bus tours, please call 446-4724.

West Point Museum

The West Point Museum is located directly behind the Visitors Center. The museum is in the renovated Olmsted Hall at Pershing Center on the grounds of the former Ladycliff College. The grounds were purchased by West Point after the college closed in the early 1980s. The building is named after the museum's primary donor, Major General George H. Olmsted, Class of 1922.

The museum's collections represent all major categories of military study from arms, cannon and artillery to uniforms, military art and objects





reflecting West Point's history. Originally opened in 1854, the West Point Museum is the oldest and largest military museum in the country. It contains some of our most interesting national military treasures and one of the finest collections of military small arms available for public viewing. Every American armed conflict is represented in the 135 exhibits. An additional gallery portrays the history of the United States Army during peacetime and its role as a formative nation builder of our country. West Point's history during and after the Revolutionary War, as well as the institutional history of the Military Academy, are traced in the West Point gallery devoted to the school, the cadet and the officer. The museum also provides exhibits in Thayer Hall to support the Department of History's cadet curriculum with exhibit themes which range from ancient to modern civilizations.

The West Point Museum is open daily, with the exception of Thanksgiving, Christmas and New Year's Day. Operating hours are 10:30 a.m. to 4:15 p.m. For additional information, call 938-2203/3590.

Buffalo Soldier Field

(across the street from The Thayer Hotel)

The athletic field formerly called Cavalry Plain was rededicated as Buffalo Soldier Field in 1973. It

honors the African-American Army troops of the 9th and 10th U.S. Cavalry regiments who, during service on the western frontier, were called "Buffalo Soldiers" by their Indian foes. These soldiers were first assigned to West Point in 1907 in support of cadet riding instruction and mounted drill and remained here until they were deactivated in 1946.

This field is also used for various cadet and community intramural sports.

Herbert Alumni Center

Dedicated in June 1995, the James K. Herbert Alumni Center on Mills Road houses the Association of Graduates and Alumni Affairs Offices, as well as the Association of Graduates Gift Shop.



Southeast Asia Memorial

(near the Lusk Reservoir dam)

The Southeast Asia Memorial's bronze plaque, was dedicated by all Military Academy classes of the 1960s to their classmates and all other members of the U.S. Armed Forces who fell in battle in the Vietnam War.

Points of Interest

Flight Memorial

(north of Lusk Reservoir)

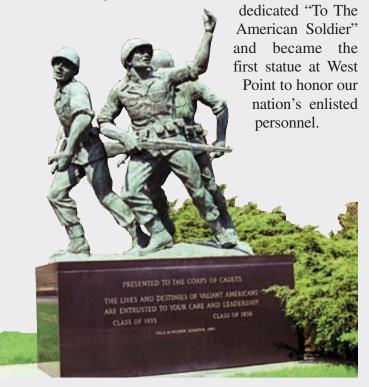
In 1992, the Flight Memorial was completed and dedicated in memory of all graduates who have died in military flight. The memorial consists of a figure rising upward in a column of flames and smoke.

Also enclosed by a granite wall in this wooded glen is the Air Cadet Memorial. It was erected in 1945 by the USMA classes of 1943, 1944 and 1945 as a memorial to all air cadets who died while undergoing flight training. The monument is made of blue Westerly granite; the stepping stones to the memorial are bluestone. The artist for the statue is Walter Hancock, who also sculpted the MacArthur Statue.

American Soldiers Statue

(north of Lusk Reservoir)

In 1980, a statue of three American World War II soldiers was presented to the academy and the Corps of Cadets by the classes of 1935 and 1936. It was





The nine-foot bronze sculpture was sculpted by Felix de Weldon, who also did the Iwo Jima Statue at Arlington National Cemetery.

Fort Putnam

Fort Putnam was one of many forts at West Point during the American Revolution. Built in 1778 by Colonel Rufus Putnam's 5th Massachusetts Regiment, it was the key fortification in the interlocking network of forts and redoubts making up West Point's defenses. From this site, the Plain and approaches to the Great Chain could be protected. Originally a wood and earthen redoubt, Fort Putnam evolved into a stone fortification that still

stands today. The longevity of the fort was helped by an extensive renovation during the American Revolution Bicentennial in the 1970s. Exhibits in the West Point Museum fully explain Fortress West Point's crucial role in our War for Independence.

There is no charge to visit the fort, from which you can see most of West Point and the surrounding Hudson River Valley. The fort is only open for limited hours between May and September each year. Contact the West Point Museum at 938-2203/3590 for available hours.

Cemetery

The West Point Cemetery sits on a promontory, once known as "German Flats," on Washington Road overlooking the Hudson River and Constitution Island.

There are more than 7,000 men and women buried here. Included are those who died in virtually every armed conflict in which the United States has taken part.

Revolutionary War soldiers and local residents were buried here for several years before it was officially designated a military cemetery in 1817. The oldest grave, that of Ensign Dominick Trant, dates from 1782 and can be found in the oldest section of the cemetery in the northeastern corner. In this same section, a visitor will notice there are many graves marked "Unknown." These graves hold the reinterred remains of Revolutionary War soldiers and others





who were buried in several plots around post.

The history of the academy itself can be seen in the graves of former superintendents and in the resting places of many military, civilian and sports heroes in West Point history.

Generals Thayer, Custer, Scott, Buford and Clay are here, as are sports figures Michie, Bunker, Daly and Blaik. They lie forever side by side with professors, clergymen, astronauts, spouses and children.

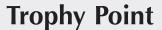
Points of Interest

Old Cadet Chapel

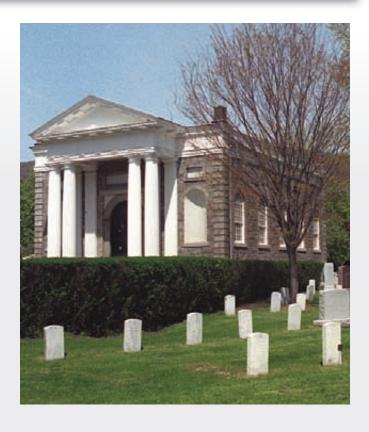
(in the Post Cemetery)

Consecrated in 1836, the Old Cadet Chapel was originally constructed in the central area of the academy. When Bartlett Hall was scheduled to be built on that site in 1910, the West Point alumni provided funds to preserve their cherished chapel. It was dismantled stone by stone and reconstructed at its present site at the edge of the West Point Cemetery, where a new entrance to the cemetery was added. The reconstruction was completed in 1911.

The chapel is now used for denominational services, weddings, memorial services and funerals of all faiths. The seating capacity is 450. The Old Cadet Chapel is one of five chapels on the academy grounds and is one of the oldest buildings still in use at West Point.



Trophy Point is one of the most popular sites in the Hudson River Valley. The view to the north has been captured in paintings and photographs for the past two centuries. Memorials here commemorate many of our nation's military campaigns. It is perhaps the preeminent site at West Point where the past comes alive for graduates and visitors alike.

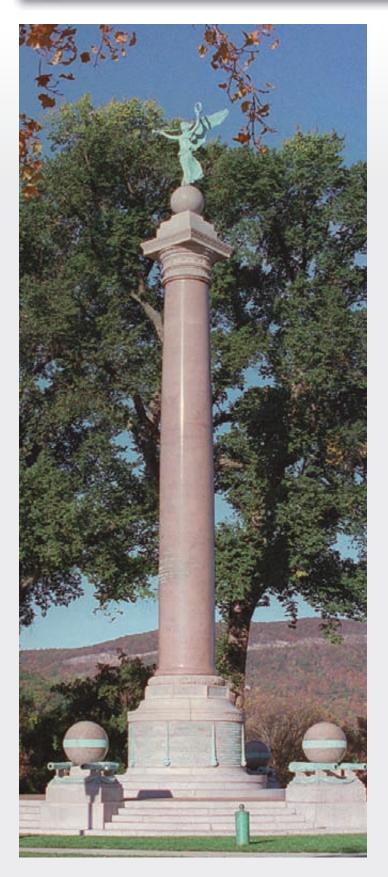


Great Chain

(at Trophy Point)

Links forming the Great Chain stretched across the Hudson River at West Point during the Revolutionary War and served as a key element in the area defenses. Used from 1778 to 1782, the 500-yard chain floated on logs and was designed to act as a barrier to enemy ships.





This was the second of two chains to be placed across the Hudson. The first was placed four miles below West Point between Fort Montgomery and Anthony's Nose, near the location of the present-day Bear Mountain Bridge.

Battle Monument

(Trophy Point)

Perhaps the most prominent and majestic monument at the academy is Battle Monument. It was dedicated in 1897 "in memory of the officers and men of the American Army who fell in battle," specifically the Regular Army casualties of the Union during the Civil War.

Battle Monument was designed by an architectural engineering firm that included Stanford White, one of the nation's foremost architectural designers of the late 19th century. The shaft is reportedly the largest polished granite shaft in the Western Hemisphere. Some 2,230 names are inscribed on it. The figure at the top, "Lady Fame," was sculpted by Frederick MacMonnies, who also did the Nathan Hale statue in City Hall Park in New York City.

Kosciuszko Monument

(east of Trophy Point)

Thaddeus Kosciuszko, a Polish engineer officer, provided vital assistance for the American victory at the Battle of Saratoga—the turning point in the American Revolution. In 1778, he came to West Point and spent two years designing and overseeing the construction of the elaborate fortifications here.

The base pedestal of the monument was erected in 1828 by the Corps of Cadets. In 1913, the Polish clergy and laity of the United States added the statue of Kosciuszko.

Points of Interest





Sedgwick Monument

(near Trophy Point)

This memorial to Major General John Sedgwick from the members of his last command, the 6th Army Corps, was dedicated in 1868. Sedgwick was an 1837 USMA graduate who fought in many of the major battles of the Mexican War. During the Civil War Battle of the Wilderness, he rallied his soldiers to victory. Sedgwick was later killed at the Battle of Spottsylvania in 1864. His statue reportedly was cast from the Confederate cannon captured by his 6th Corps.

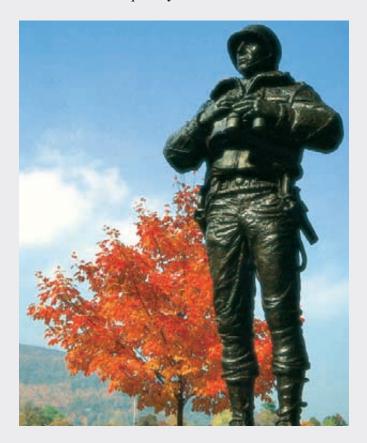
Legend holds that if a cadet is deficient in academics, the cadet should go to the monument at midnight the night before the term-end examination, in full dress, under arms, and spin the rowels on the monument's spurs. With luck, the cadet will pass the test.

Patton Monument

(in front of the library)

General George S. Patton Jr. graduated from the Military Academy in 1909. He served as commander of the 7th Army in North Africa and Sicily in 1943 and of the 3rd Army, European Theater, from 1944-45.

The Patton Monument, designed by James Fraser, was "erected by his friends, officers and men of the units he commanded." It was unveiled by Mrs. Patton and subsequently dedicated in 1950.



Grant Hall

Grant Hall was constructed in 1931 on the site where the cadet mess stood for nearly 80 years. It is named after President and General Ulysses S. Grant, Class of 1843. It is used as a reception area for cadets and guests and contains paintings of America's five-star generals: Arnold, Bradley, Eisenhower, Marshall and MacArthur.



Cullum Hall

Cullum Hall is a formal alumni memorial hall built in 1898 with a donation from Major General George Cullum, Class of 1833. It consists of a large ballroom on the second floor with a capacity of 700 people and a formal room on the first floor that is used for receptions and ceremonies. Graduates of the academy who have died in battle are memorialized on bronze plaques throughout the structure.

Doubleday Field

(east of the Plain)

Doubleday Field was named in 1939 in honor of Major General Abner Doubleday, Class of 1842. Some believe that Doubleday laid out the first modern baseball diamond at Cooperstown, New York, in 1839.

Quarters 100

One of the oldest buildings on post, Quarters 100 is designated for the Superintendent and his family. Previous occupants include Robert E. Lee, Douglas MacArthur, Maxwell Taylor and William C. Westmoreland.

Eisenhower Monument

(on the Plain)

The nine-foot bronze statue of Dwight D. Eisenhower was sculpted by Robert L. Dean Jr., Class of 1953, and erected in May 1983 on a pedestal of red granite.

Eisenhower was a 1915 graduate of USMA and served as President of the United States from 1953-1961. He is one of our foremost modern examples of a leader who successfully integrated the highest virtues of the American soldier with the fundamental tenets of our democratic society.

MacArthur Monument

(on the Plain)

Douglas MacArthur, Class of 1903, compiled a distinguished record in American military history. His more notable contributions include command of the 42nd "Rainbow" Division in World War I; superintendency of the U.S. Military Academy; service as supreme commander of the Southwest Pacific areas in World War II; his role as military governor of Japan after World War II; and his service as supreme commander of U.N. forces in Korea.

In 1962, 40 years after he served as Superintendent, he returned to West Point to receive the Thayer Award. At that time, he delivered his famous "Duty, Honor, Country" speech, which was his lasting tribute to the ideals of this institution.

The statue was sculpted by Walter Hancock and was dedicated in 1969 by General MacArthur's wife, Jean.

Thayer Monument

(on the Plain)

Sylvanus Thayer, Class of 1808, served as Superintendent from 1817-1833, the longest tenure in academy history.

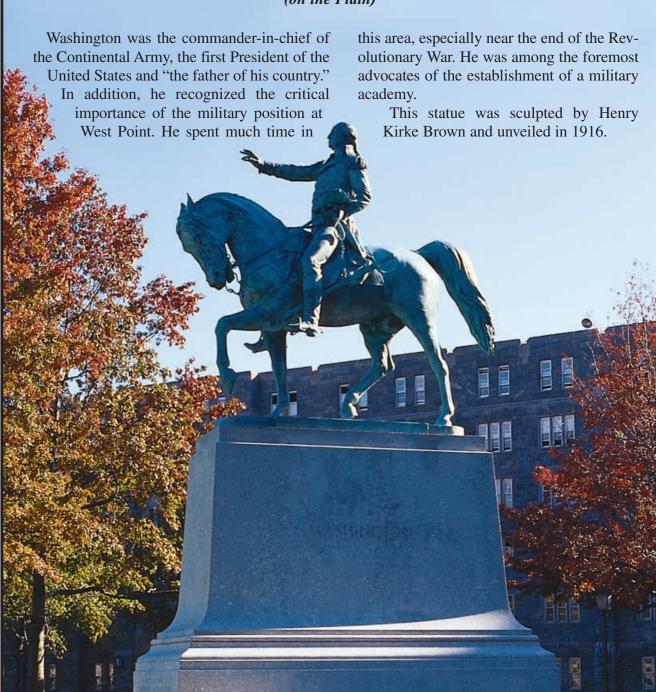
Known as the "father of the Military Academy," Thayer put his mark on this institution to a greater extent than any other individual. He strengthened the caliber of the faculty and quality of the academic instruction, brought discipline to the military environment and recognized the importance of instilling honor and integrity in cadets.

The Thayer Monument, erected in 1883, was sculpted by Carl Conrad 50 years after Thayer's departure as Superintendent.

Points of Interest

Washington Monument

(on the Plain)







Constitution Island

Constitution Island is located across the Hudson River from West Point. The first Revolutionary War fortifications in the West Point vicinity were located here. The British overran the positions in 1777, but

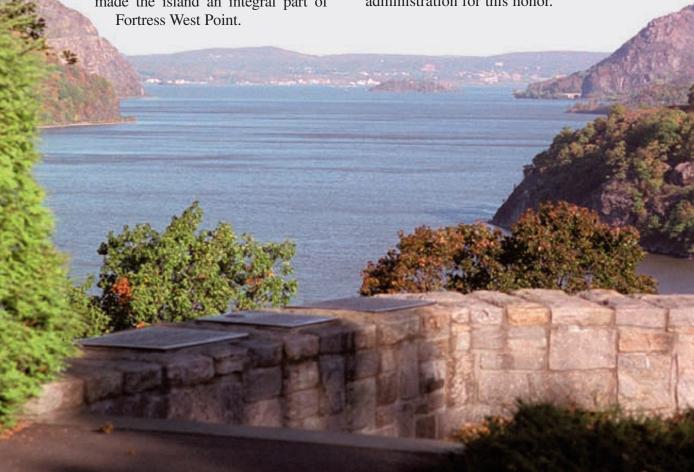
the Americans returned in 1778 and made the island an integral part of Fortress West Point.

In the 1830s, the island was purchased by Henry Warner and became the home of his two daughters, Susan and Anna. The daughters were prolific writers and conducted Sunday school classes for West Point cadets for 40 years. Anna wrote the words for the hymn "Jesus Loves Me."

The island was donated to USMA in 1908; the Warner House and Revolutionary fortifications still stand and are available for tours. For reservations, call 446-8676.

Hudson River

In July 1998, then-Secretary of the Army Louis Caldera, Class of 1978, presided over ceremonies at West Point officially designating the Hudson River as an American Heritage River. The Hudson was one of 14 rivers nationwide selected by the Clinton administration for this honor.



Local Communities



The towns and villages surrounding the U.S. Military Academy offer services, activities and neighborly relations to all members of the West Point community.

The Town of Highlands

The Town of Highlands, chartered December 3, 1872, consists of the northeastern area of Bear Mountain and all of Fort Montgomery and Highland Falls. Although West Point is part of the Town of Highlands, the Military Academy is federally governed.

For those interested in the area history, a visit to the Town of Highlands Historical Society will be of value. The historical society is located on the second floor of the Village Hall, Main Street, Highland Falls. It is open from 9 a.m. to noon weekdays or by appointment. Please call 446-0400 for more information.



Highland Falls

The village of Highland Falls, once named "Buttermilk Falls," was created from the town of Cornwall and officially incorporated in 1906. In the past, the village had several large hotels that were visited by many notable figures, including President Abraham Lincoln and General Ulysses S. Grant. Two famous hotels (Cozzen's and Cranston's) and, later, a college (Ladycliff) stood on the site of the present-day Visitors Center and the West Point Museum.

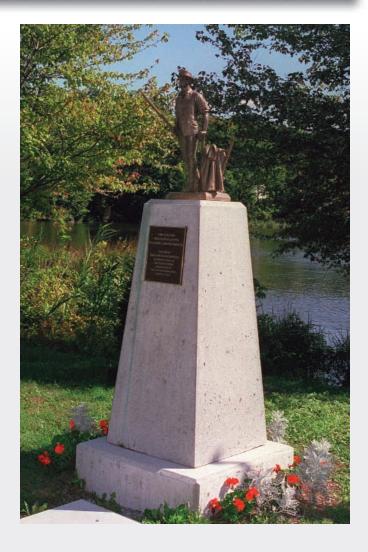
The community of Highland Falls offers full services to the general public, including schools, supermarkets, stores and restaurants, banks, motels, several doctors, churches, a fire department, library and an ambulance corps.

Fort Montgomery

The hamlet of Fort Montgomery is only a short distance from the village of Highland Falls and features motels, restaurants, historic churches, specialty auto shops and a library. The tour trail takes you along the main thoroughfare and points out all the sites of interest.

Most notable is the historic Fort Montgomery battle site, which dates back to the American Revolution. This is the site of a bloody battle between the British and Americans that led to the eventual defeat of the British plan to take over the Hudson Valley.



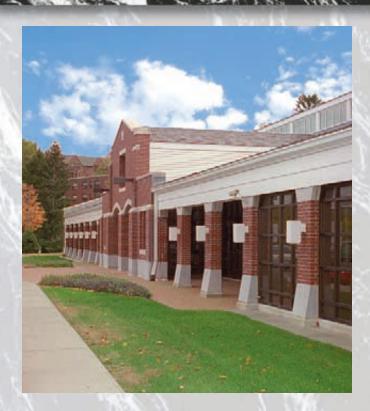


Cornwall

By an act of March 7, 1788, which divided "the Counties of this State into towns," New Cornwall came into being. Known as the precinct of Cornwall since 1764, it was then a large area comprising the present towns of Cornwall, Highlands, Blooming Grove, Monroe and parts of Chester and Hamptonburgh. In 1797, the name New Cornwall was shortened to Cornwall. Cornwall gradually lost territory as other towns were formed, and by 1872 it had been reduced to its present size.

Today, Cornwall boasts a variety of businesses, restaurants, churches, recreation, lodging, a hospital, library, museums, as well as elementary and secondary schools.

Services



Provost Marshal's Office

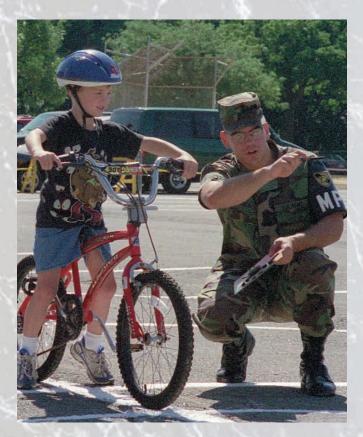
The Provost Marshal's Office provides the West Point community 24-hour military police support that includes patrols, desk operations and general security. The military police maintain discipline and enforce laws and regulations as well as provide physical and personal security and support for crime prevention. (Phone: 938-3312/3333)

Vehicle Registration

All staff, faculty, employees, residents and retirees who frequently use West Point facilities are required to register their motor vehicles and affix the DoD decal to them. When registering your vehicle, you must show a valid state driver's license, a valid state registration and proof of insurance meeting minimum New York state requirements. Motorcyclists must also show completion of a motorcycle safety course.

Bicycle Registration

Residents wishing to register bicycles must apply at the military police station and provide bicycle descriptions and serial numbers. Owners must bring the bicycles to the military police station for serial number verification; you will be issued a registration decal for the bicycle after completing the required forms.



Weapons Registration

All residents keeping or storing privately owned weapons (including authorized war trophies) and ammunition must register their weapons with the Provost Marshal's Office within five days of arrival. Owners of weapons are responsible for compliance with USMA Regulation 190-3 and all laws and regulations of the United States and the state of New York regarding the possession, carrying and use of weapons.

Parking

Parking within the Central Post Area is very limited. Demand usually exceeds supply. All those working within the CPA are authorized a pass to compete on an equal basis for parking. Several other practical options exist: use outlying parking areas; take a shuttle bus; or use alternate means such as cycling.

Satellite parking—Park in lots at Buffalo Soldier Field or the old Post Exchange and ride the post shuttle bus to the CPA.

Fringe parking—Parking located around the fringes of the CPA within walking distance of work areas.

CPA parking—Limited parking within the CPA that is restricted to pass holders and customers/visitors for two hours or less.

Shuttle Bus

In an effort to reduce traffic congestion in the CPA, a post shuttle operates Monday through Friday from 6:05 a.m. to 5:10 p.m. It runs every 30 minutes along a route that passes by most duty locations, as well as the PX, commissary and hospital.

An express shuttle runs between Buffalo Soldier Field through CPA to the Old PX. This express



shuttle operates Monday through Friday from 5:45 until 9 a.m. and 3 until 6:30 p.m. Schedules are posted at the bus stops and in the public folders on the electronic mail system. (Phone: 938-2018)

Housing

The Housing Office is located in Bldg. 626 and is open Monday through Friday from 8 a.m. to 4 p.m. Phone 1-800-654-8845 or 845-938-5189.

Once you have signed in with your unit, you must schedule an appointment to inprocess with the Housing Office. If you are eligible, the office may place you on the waiting list for on-post housing. If you are not eligible for government quarters, the Housing Office will help you find suitable housing. Family Housing is mandatory, in most cases, for all West Point-assigned military personnel.

Community Life

A good way to find out about the neighborhood when you first move on post is to contact the mayor of your housing area. The mayor represents your community at regular meetings with post officials and reports on activities and issues. This gives the command a direct communication link with the concerns and opinions of community members.

Services

Families should plan to stay in temporary guest housing while waiting for on-post or locating off-post housing. Phone 938-6816 for reservations. If the guest house is full, the guest house staff or Housing Office can provide information on area hotels and motels.

Rates for PCS personnel are currently based on BAH. Pets are not allowed, but owners can make arrangements for boarding at the USMA Kennel.

FIVE STAR INN

Bldg. 2113 is a four-story apartment building located on Pershing Center grounds with both efficiency and one-bedroom apartment units.

The Housing Office has listings for off-post apartments, houses and other dwellings for sale and rent. The service is available to soldiers and DA civilians. Soldiers in the rank of sergeant first class and above who collect BAH at the without dependent rate may live off post.

West Point conducts an annual "housing draw" in June for officers arriving during the summer. Selection of quarters is made by order of rank. However, you can be assured of being offered quarters that meet your minimum bedroom authorizations. Officers with large bedroom requirements (5 bedrooms or more) may be offered a statement of non-availability if quarters are not available. When only a limited number of quarters exist, assignment pref-



erence will be given to bedroom authorization over date of rank. Senior officers and visiting professors have quarters preassigned.

Bldg. 785 contains efficiency and one-bedroom units located in a contemporary two-story apartment building.

Family Quarters

Senior Officer Quarters have from 2,600 to 6,000 net square feet with five or six bedrooms and two or three baths. Built between 1826 and 1932, the architectural style of these units varies. A majority are either English Tudor or Center Hall Colonial. They are located in the Lusk area *(below)* and along Thayer, Wilson and Washington roads.



Lee Housing, a subcategory of field-grade quarters, consists of new and old doubles and "quints" and "trips." Constructed in the 1930s, the units feature three or four bedrooms, two or three baths, detached or attached garages, and have 1,100 to 1,425 net square feet of living space. Except for the center units of the quints and trips, all units have full basements.

Stony Lonesome I offers quarters for field-grade officers and enlisted soldiers. Built in 1972, Stony Lonesome I is the largest housing area at West Point. The units do not have basements or garages.



The duplexes are brick, cluster-type bi-level units with three to four bedrooms and two-and-a-half baths. Individual floor plans vary. The units have 1,028 to 1,275 net square feet, excluding exterior storage.

The apartments are two-bedroom, one-bath units. They have approximately 816 to 1,098 net square feet, excluding the exterior storage area, and are assigned to junior enlisted soldiers.

Stony Lonesome II is a new housing area adjacent to Stony Lonesome I for senior NCOs and company-grade officers. The three- and four-bedroom, 1,350 and 1,450 net square feet, manufactured units have detached garages and central air conditioning. Spacious exterior storage is located adjacent to the garages. The 118-unit area is arranged in one 30-unit cluster, one 32-unit cluster and one 56-unit cluster with ample parking. Each cluster has play areas and tot lots. Some handicapped-accessible units are included in the housing area.

North and South Apartments are for company-grade officers. They are primarily two-bedroom (some one-bedroom), one-bath units located in buildings 114 and 40. North and South apartment buildings were built in 1919. The apartments are approximately 882 net square feet. Some units contain fireplaces, exterior open or enclosed porches and detached garages. All units have assigned basement storage space.

Merritt Road quarters, for senior enlisted soldiers, are two-story, three-bedroom, one-and-a-half-bath, brick duplex units with basements. Built in 1931, they have approximately 1,382 net square feet, excluding the attached garage and sun porch.

Band quarters, restricted to enlisted soldiers of the USMA Band, were built in 1932 and are basically identical to those on Merritt Road.

New Brick quarters were built in 1962. These field-grade units have three to four bedrooms, two baths, and are duplex and triplex units having approximately 1,058 net square feet. They do not have basements or garages.



Old Brick quarters, constructed in 1949, are company-grade and enlisted, three-bedroom, one-bath, row homes with full basements and no garages. Each has approximately 1,230 net square feet, excluding the basement.

Bartlett Loop quarters are for officers and enlisted personnel. They are four- and five-bedroom, two-bath, frame construction duplex units having approximately 1,389 net square feet. Constructed in 1948, they have shared basements and no garages.

Gray Ghost quarters, completed in 1999, are the newest family housing units at West Point. This housing area, designed for senior NCOs and field-grade officers, replaced the 1950s era Capehart-style housing with modern 3 and 5 bedroom, 2 1/2

Services

bath, centrally air-conditioned townhouses. All have attached garages and storage sheds. The "whole neighborhood" concept was used in the reconstructive of Gray Ghost incorporating all new underground utilities, playgrounds, new roads, extensive landscaping and handicapped-accessible sidewalks.

Other quarters: West Point also has older (1870-1900) single-family, duplex and apartment quarters that have from two to six bedrooms and one to three baths. Some are brick, while others are frame construction. Most have basements and approximately 1,200 to 3,000 net square feet. Several have detached garages. Assignment is according to grade category designation.



Unaccompanied Personnel Housing

Central Apartments are for unaccompanied (bona fide bachelor) officer and enlisted personnel (E-7 and above). The apartments are primarily two-bedroom, one-bath units located in Bldg. 1. Central Apartments were built in 1929. These apartments have approximately 832 net square feet with off-street parking and assigned basement storage. Some of these apartments also have fireplaces.

Dunover Court quarters, built in 1947, are for unaccompanied (bona fide bachelor) officer and enlisted personnel (E-7 and above). They are brick,

one- to three-bedroom, one-bath, duplex and apartment units. Net square footage is from 624 to 1,143. Some units have individual basements while others are shared. They do not have garages.

Pet Accommodations

The USMA Kennel is located on Morgan Farm Road, west of the James I. O'Neill High School. It accepts reservations for boarding the cats and dogs of active-duty and retired military personnel, West Point civilian employees and their families. The kennel is open throughout the year, and the competitive rates are based on the weight of the animal. Facilities are now open to the public.

Self-Help Center

The Self-Help Center is available to everyone living on post and is located at Bldg. 695. It is a source of information for do-it-yourselfers and has tools and parts for routine home maintenance. The center also has grass seed, feeder and mulch and issues flowers during the spring.

Recycling

Recycling is mandatory for all residents in unaccompanied personnel housing and family housing. Residents must recycle glass, newspapers, plastic products, tin/aluminum cans, aluminum foil and pans.

Glass—bottles and jars. Empty, rinse them out, remove caps and rings; labels can stay on.

Newspaper—must be bundled no higher than 12 inches and tied with string. Do not include junk mail, magazines, cardboard or paper bags.

Plastic products—soda, milk, shampoo, cooking oil and ketchup containers; lids and meat trays labeled with a triangle and a number (1-7). Empty and rinse. Discard caps. Do not include motor oil, transmission fluid bottles, toys, laundry baskets, furniture or plastic bags, even if they are made out of No. 1 or 2 plastics.

Tin/aluminum cans, aluminum foil and pans—rinse cans and pans. Remove labels on cans. Do not include aerosol cans, chemical or hazardous material containers.

Used motor oil, transmission fluid and antifreeze may be recycled at the Auto Craft Shop. Call 938-2074.

In New York, returnable bottles and cans have a 5-cent deposit. You can return them for a refund, usually at the place of purchase, or at various recycling centers in the area.

Post Exchange

West Point's new Post Exchange is located off Stony Lonesome Road, adjacent to the commissary. It includes a Military Clothing Sales store, Four Seasons store and Power Zone (audio/video equipment). For more information call 446-5404/5405.

Adjoining the PX are a number of convenience shops including: flowers, framing, optical, beauty, barber, pizza and deli, and coffee.

The Shoppette/Class Six store and auto service station are located in Bldg. 1202 at the commissary/PX complex at Stony Lonesome. Phone 446-3666 for information.

The Stewart BX, which includes a dry cleaning and laundry shop and barber shop, is located in Bldg. 1500 on the grounds of the former Stewart Army Subpost, approximately 15 miles north of West Point in New Windsor, NY. Phone 564-7600/7601.



Services

Commissary

The West Point Commissary provides savings on purchases of food and household items for soldiers and their families. Built in 1989 and located in Bldg. 1200 near the Stony Lonesome housing area, the commissary offers a delicatessen, bakery and Value-Mart.

The commissary now accepts WIC (Women, Infant, and Children) checks, Food Stamps, Travelers Checks and personal checks for up to \$25 over the amount of purchase. Call 938-FOOD (3663) for information.

West Point Automotive Skills Center

The Automotive Skills Center, Bldg. 648, is equipped with automatic lifts. It provides facilities for automotive maintenance and repair such as oil changes and engine rebuilding and has an outdoor storage area for cars. Equipment available includes a computer diagnostic machine, brake lathe, tire changer, spin balancer, antifreeze system reclaimer, ARC and MIG welders and a Mitchell computer reference system. The trained staff can perform New York State Motor Vehicle and Motorcycle Safety Inspections by appointment. The staff also provides maintenance assistance and offers automaintenance classes throughout the year.

Post Laundry

The West Point post laundry and dry cleaning plant is in Bldg. 845, near Washington Gate at the north end of post. Although the plant is operated by a private contractor, prices are regulated by DA. There is also an independent laundry and dry cleaner at the Stewart BX, Bldg. 1500.

Laundry and Dry Cleaning phone numbers are: West Point, 938-4191; Stewart, 567-3339.



Financial Services

Pentagon Federal Credit Union is a memberowned financial institution that offers complete financial services to its members. Membership is open to all active-duty and retired military personnel, USMA cadets, Guard & Reserve, USMA civilian employees, members of the USMA Association of Graduates, and family members of each group.

The credit union has locations at 481 Main Street in Highland Falls and the Cadet Branch in the Central Area. Members have access to 24-hour ATMs at the West Point PX, commissary, the old PX, the BX building at Stewart (cash dispensing ATM only), and the main office in Highland Falls. Cadets have additional ATMs in the Cadet Post Office, Washington Hall and Grant Hall.



PONTER VIEW

Command-Information: The *Pointer View*

The *Pointer View* is a free, weekly command-information newspaper for the West Point and Stewart communities. It publishes a variety of news, features and updates on local happenings of interest to the entire community. A civilian contractor sells the advertising and prints the paper at no cost to the government. The contractor delivers the paper on Fridays to military housing and to various locations at West Point and Stewart, such as the post exchange, commissary and hospital. Offices receive the paper through distribution.

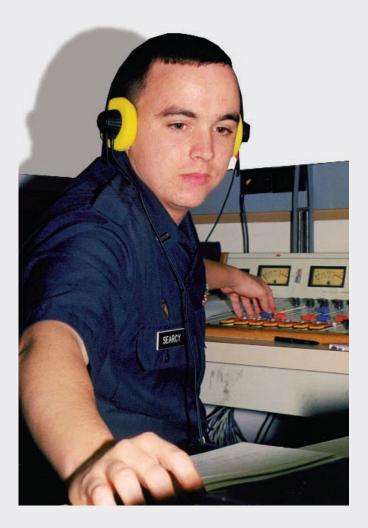
Since the newspaper's objective is to inform the community, community members are encouraged to submit editorials, news articles, feature stories, announcements and photographs. Editorial offices are located in Room 100, Taylor Hall; call 938-3883/8365 or fax 938-6035 for information.

WKDT Radio

West Point's radio station, WKDT, broadcasts on FM 89.3. The station airs musical entertainment, news, Army sports and command-information programs. Most daily programming originates from the Soldiers Radio Satellite Network. The network provides contemporary music and hourly newscasts such as the Army Pentagon Newsbreak and Armed Forces Digest. Local programming includes special music formats and local command information. Cadet members of the WKDT radio club provide most evening and weekend programming. The radio station provides them with management and DJ opportunities. It is located in Bldg. 671A; call 938-4567/2127 or fax 446-5754.

Command-Information Television

The Public Affairs Office programs USMA's command-information television channel. It provides a 24-hour community bulletin board and special-interest programs. Residents on West Point who purchase cable television services receive CITV (Channel 8 and 23 on West Point). CITV is also available in offices throughout West Point.



Services

The bulletin board posts information such as club meetings, road closures, lecture schedules and power outages. WKDT radio programming provides the background audio. Community members may submit information for posting by calling the Public Affairs Office at 938-4567/2127 or by sending a fax to 446-5820 or 446-5754.

Special-interest programs include Army Newswatch, Navy News, Air Force News, Washington Report, America's Army and others. Cultural, educational and local programs are also cablecast for the community's information and entertainment. Programs are listed in the *Pointer View* and on CITV.

Civilian Personnel Advisory Center

The Civilian Personnel Advisory Center is located in Bldg. 626. CPAC handles all civilian positions for appropriated or nonappropriated and tenant activities at West Point. Stop by the Self-Service Employment Resource Center for information on part-time, full-time, permanent and temporary positions (CPAC Phone: 938-3039).

Civilian employees are offered a variety of services at West Point, such as use of most Community Recreation Division activities, and they may become members of the West Point Club and the Pentagon Federal Credit Union. However, they do not have access to the PX or Commissary.

Army Volunteer Corps Coordinator

West Point's Army Volunteer Corps Coordinator provides the community with a centralized source of information on volunteer opportunities. The AVCC manages the volunteer program and coordinates with and supports the efforts of recognized and authorized volunteer programs and services.

Volunteering offers everyone the opportunity to be involved in the community with the potential for personal and professional growth. The AVCC is located in Bldg. 2104 (Phone: 938-3655).

Legal Assistance

The Legal Assistance Office, located in Bldg. 606, 4th floor, is available to military personnel, retirees and their families.

Assistance is provided by appointment for personal legal matters including—but not limited to—wills, powers of attorney, consumer problems, marital separations, divorce information, landlord-tenant disputes, taxation and Soldiers' and Sailors' Civil Relief Act.

Notary services are normally provided on a walkin basis. Call 938-4541/5104 for an appointment or information.

Claims

The Claims Office receives and processes claims for damage to or loss of household goods during a government-sponsored move. It also receives and processes claims by soldiers and Department of the Army civilians for loss or damage to their personal property related to service or employment. In addition, the office investigates and processes tort claims made by civilians against the government and asserts claims on behalf of the government against legally responsible parties.

The office is located on the 4th floor of Bldg. 606 and is open from 7:45 a.m. to noon and from 1 to 4:30 p.m. on Mondays, Tuesdays, Thursdays and Fridays. Appointments are normally required (Phone: 938-4571/2016).



Education Center

The Education Center provides quality educational opportunities in support of the Total Army goal—to enhance the quality of life within the entire military community—and offers personal and professional growth through career development and voluntary educational programs.



The center's programs include Functional Academic Skills Training, Advanced Skills Education Program, Defense Language Institute Headstart Program, college degree programs (AA, AS, BA, MPA, MBA, counseling), educational counseling services, financial aid guidance and military and civilian testing programs. It is located in Bldg. 683 (Phone: 938-3762).

Primary and Secondary Education

The West Point school system is made up of two schools. One is an elementary school (grades pre K-4) and the other is a middle school (grades 5-8). In May 1998, the middle school was one of only 166 secondary schools selected nationwide to the Department of Education's prestigious roster of "Blue Ribbon Schools."

The middle school's basic curriculum is comparable to that of New York state. However, to ensure the success of our students who transfer to school systems throughout the world, adaptations to reflect that global need have been incorporated in the middle school curriculum. A three-day overnight outdoor education camp for grade six as well as a one-day sail on the mid-Hudson sloop Clearwater for grade five highlight the study of our environment. All students (K-8) receive instruction in language arts, mathematics, social studies, science and health, art, music, physical education and computer skills. Students in grades 5-8 receive instruction in technology education and home and career skills, and students in grades 7 and 8 receive instruction in Spanish.

The school year runs from mid-August to early June. School offices are open from 8 a.m. to 4 p.m.; call 938-3506 for information.

Sacred Heart Catholic School in Highland Falls provides education for grades preK-8. Call 446-2674 for information.

High school students living at West Point attend the James I. O'Neill High School in Highland Falls. Call 446-4914 for information.

Child Development Services

Child Development Services provides quality care options for children of military personnel and eligible DoD civilian personnel. It includes the Child Development Center, Family Child Care and Supplemental Services. The most important contribution the staff can make to your child's life is to provide environments that will foster development of a positive self-concept. CDS personnel provide safe, healthy and stimulating environments while providing developmental activities with loving care.

Services



The Child Development Center is located in Bldg. 1207. The center provides child care for children 6 weeks to 12 years old in full-day, part-day and hourly programs, between the hours of 6 a.m. and 5:30 p.m.

The Family Child Care program is for 4-week-old infants through 12 year olds who are best cared for in a home setting. FCC homes at West Point offer hourly, full-day and part-day care. These CDS-certified homes are particularly valuable to parents whose work hours exceed those of the CDS center.

Supplemental Programs and Services provides referrals for short-term alternate child care at sites on and off post (other than the CDS centers) during community activities. It also maintains the waiting list, trains teen-age baby sitters, and conducts central enrollment and registration for CDS and SAS programs. Fees are based on total family income, and registration is required (Phone: 938-4458).

School Age Services

The School Age Services Program at West Point provides child-care options for children in grades K-6. The Before and After School Program operates Monday through Friday from 6:30 to 8:30 a.m. and 2:30 to 5:30 p.m. School vacation and summer break hours are 6:30 a.m. to 5:30 p.m., Monday through Friday (Phone: 938-8898).

SAS partnerships with MWR activities provide opportunities for school-age children to develop their skills. They include leisure and recreation, mentoring and support services, sports and fitness, and life skills and citizenship. SAS also offers a homework center and computer lab available after school Monday through Friday. Vacation programming follows the West Point school calendar and includes field trips. Volunteer opportunities exist for teens interested in working with young children.

Army Community Service

Army Community Service assists commanders in maintaining readiness of individuals, families and communities within America's Army by developing, coordinating and delivering services that promote self-reliance, resiliency and stability during war and peace. West Point Army Community Service is located in Bldg. 622 (Phone: 938-4621/2519).



United States Military Academy



The Family Member Employment Assistance Program provides career and employment information and assistance to family members. This includes job referrals, access to computerized job searches, workshops, resume writing, goal setting and related seminars.

The **Transition Assistance Program** offers a variety of job assistance and transition services to military and DoD civilian personnel and their family members. Services include job/career counseling, assistance with resume preparation, civil-service applications, job referrals, TBB, AJB, DORS/PACS (and other computerized job-search programs), workshops and seminars.

and on Army installations worldwide. Enrollment in EFMP helps ensure that future assignment locations can accommodate the needs of the exceptional family members.

The **Relocation Program** provides information, guidance and assistance for military members and DA civilians and their families moving to and from West Point. Newcomers' orientations, pre- and postmove counseling, a multi-cultural program, sponsorship training and overseas orientation are a few of the services offered.

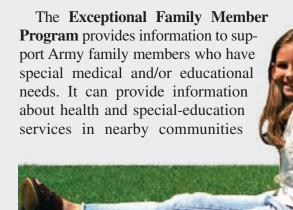
It also has a computer program to access information on all major DoD installations worldwide. The Information and Referral Program is a central information resource to any service, program or agency within the Army and civilian communities. (Phone: 938-5654)

The Consumer Affairs and Family Assistance Program focuses on improving military members' financial status and consumer knowledge. Services include consumer-education classes (including banking and credit union services), budget development and record keeping, debt liquidation, consumer rights and obligations, complaint resolution and individual counseling.

The staff helps military members improve their credit reliability and reputation, reduce levels of

indebtedness and make their money work for them. Individual counseling helps participants to either formulate a budget or devise a payment plan acceptable to creditors.

The Army Emergency Relief Program offers emergency financial assistance by



Services



providing loans or grants to needy active-duty and retired Army personnel and their families.

The **Family Advocacy Program** provides an array of services to the military family that promote healthier family relationships and encourage the development of a strong, supportive home environment.

Army Family Action Plan

The Army Family Action Plan (AFAP) is a quality-of-life initiative. It is the product of an annual symposium where community members identify and prioritize issues that reflect West Point soldier, DA civilian and family needs. A steering committee of active-duty military, civilian employee and family member volunteers provides leadership for planning and organizing the symposium in partnership with USMA staff resource advisors, facilitators and recorders.

Army Family Team Building

Army Family Team Building (AFTB) provides training that prepares all members of America's Army to function at their best, in any situation, with minimal outside support. It improves personal and family preparedness that enhances overall Army readiness.

AFTB training is mandatory for active-duty and reserve-component soldiers and optional for family members. Some DA civilians, depending on their positions, may also have to attend.

Key to the success of AFTB is the management team of volunteers who have designed the program's direction based on local needs. AFTB delivers the curriculum to existing agencies (private organizations, family-support groups, community chapel programs), to informal meetings of interested people and to formal classes.

Army Substance Abuse Program

The Army Substance Abuse Program clinic offers substance abuse counseling, information and referral services to cadets, active duty, Reserve, Guard, and retiree military personnel, their families, civilian employees and, in some instances, to their families. It is located in Bldg. 606. For more information call 938-7691.

Alcohol and Drug Control Office

The Alcohol and Drug Control Office offers substance-abuse prevention classes for the West Point community. The Employee Assistance Program is a confidential information and referral service that assists civilian employees and their adult family members who are experiencing adult living problems (e.g., substance abuse, financial, stress, marital, work-related and/or other problems). On-post services are free of charge. The ADCO office is located in the basement of Bldg. 606. For information, call 938-2462/2912.

United States Military Academy

American Red Cross

The American Red Cross has an office in the south end of Bldg. 622. The Red Cross provides services such as financial assistance and worldwide emergency communications. Through the local Dutchess County Chapter of the American Red Cross, the West Point office offers a variety of health and safety courses such as CPR, first aid and baby-sitter training. A pool of volunteers working through the Red Cross provides a variety of valued services to Keller Army Community Hospital and other installation agencies. With the annual rotation of personnel at West Point, there is a constant need for new volunteers. Please call 938-4100.

Medical Care

Medical care at West Point, available since the Revolutionary War era, continues today as an integral part of the installation. The Medical Department Activity provides health care for more than 29,000 people, including the cadets, active-duty personnel and their family members and





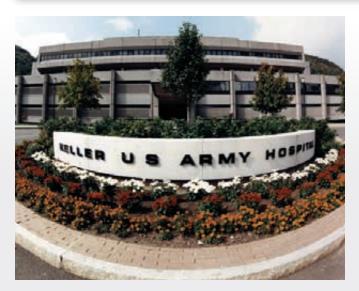
retirees. It also provides occupational health care for government employees at West Point and emergency services to tourists and other civilians here. Services range from monitoring air quality to intensive care. MEDDAC provides this care promptly, efficiently, courteously and competently.

Keller Army Community Hospital (KACH) is a 65-bed facility incorporating some of the most modern and innovative hospital-design features. It houses a 33-bed medical-surgical unit, a six-bed obstetric unit, a three-bed intensive-care unit, and an ambulatory surgical unit in addition to numerous outpatient clinics and supporting activities.

The hospital has offered TRICARE, the Department of Defense health care program, since June 1998. This presents beneficiaries three options: TRICARE Prime, Extra and Standard. Those who choose KACH as their primary care option (TRICARE Prime) receive all their care here with no fees for enrollment or usage.

Routine visits to the hospital are by appointment. Additionally, there is an emergency room and an acute care center. During inprocessing, eligible beneficiaries will be informed about TRICARE and their options for enrollment. If beneficiaries select TRICARE Prime, they will be assigned to a primary-care manager. If specialty care is needed, the

Services



physician will coordinate with and refer the patient to the appropriate specialty clinic.

While the physicians and staff of KACH can care for most needs, they must refer those requiring highly specialized care beyond their capabilities. Patients are sent to Walter Reed Army Medical Center in Washington, D.C., or to civilian hospitals in the New York metropolitan area.

The hospital also operates an Emergency Room to provide for care and treatment of urgent or emergent medical problems. The ER operates 24 hours a day, 365 days a year, seeing more than 12,000 patients annually. Ambulance service is available for those who need immediate transport to the ER or other facilities (Phone: 938-4004).

The **Preventive Medicine** service is in Bldg. 606. It provides occupational medical care to USMA civilian employees; conducts home visits; monitors the safety of air, water and the environment; provides health risk appraisal screening and sponsors classes on topics as diverse as smoking cessation and HIV infection (Phone: 938-5836).

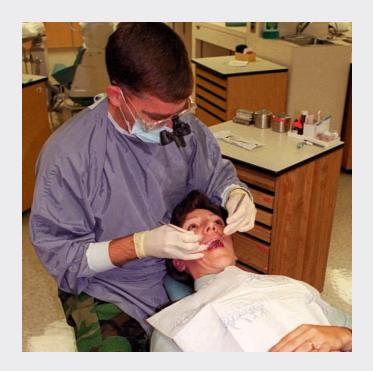
The **Mologne Cadet Health Center** is also in Bldg. 606. It is a complete medical clinic providing outpatient care for about 100 cadets each day.

Physicians at MCHC admit and care for patients at KACH and refer cadets for specialist evaluation in other clinics when needed.

Veterinary Services is on Hodges Place, near Buffalo Soldier Field. It inspects food entering the commissary and the cadet mess and monitors diseases in wild animals and pets on the installation to prevent epidemics or transmission to humans. Operating from the Johnson Veterinary Treatment Facility, Veterinary Services also provides vaccinations, health certificates and limited sick-call appointments for privately owned pets. The facility also houses and cares for the Army mules (Phone: 938-3817).

Dental

The Saunders Dental Clinic, in Bldg. 606, provides dental care to the Corps of Cadets and to military personnel assigned to West Point, southern New York and eastern Massachusetts. Routine care is provided primarily by appointment. Routine care for family members and retirees is not available at the dental clinic (Phone: 938-3121).



United States Military Academy

Sponsors are encouraged to enroll their family members in the TRICARE Family Member Dental Program, which provides for routine dental care to active-duty military family members. The TRICARE Retiree Dental Plan is available for retirees and their family members. You can get the TRICARE dental information from the health-benefits adviser at KACH.

Chapels

West Point has some of the most beautiful chapels in the military. The Cadet Chapel is a magnificent Gothic cathedral set high on the hillside overlooking the Plain. It has one of the largest pipe organs in the world, containing more than 20,000 pipes. The Chapel of the Most Holy Trinity holds worship services for Roman Catholics at West Point. The Jewish



Chapel focuses on the Jewish community's activities and serves as a site for community activities and academy functions. The Post Chapel accommodates community worship and youth activities. The Old Cadet Chapel was the original chapel at West Point. It accommodates regular denominational worship services and other activities.

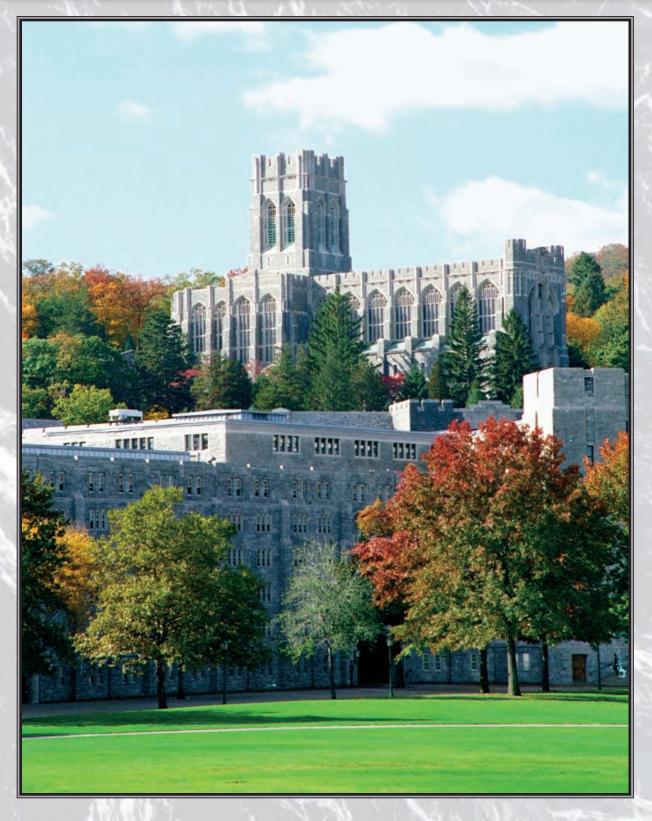
Religious programs at USMA include several denominational congregations that meet in auditoriums, lecture halls and chapels on post. The Protestant Sunday School, Episcopal Study Group and Catholic Religious Education meet in Thayer Hall. The Latter-Day Saints and Southern Baptist congregations also hold Sunday School programs in the academic buildings. Sunday services are also offered by the Lutherans, who meet in the Old Cadet Chapel, and the Gospel Congregation, who meet in the Post Chapel. Episcopal services are held just outside Thayer Gate at the local church in Highland Falls. Orthodox services, which run only from the beginning of the academic year until graduation, take place on Sunday in St. Martin's Chapel in the lower level of the Cadet Chapel.

Opportunities to serve others are offered through the many congregations at West Point. Participation in the choirs, acolytes, Sunday schools, and youth groups is open to cadets, soldiers and family members, and others in the community. Dynamic programs such as Young Life and God's TYM (Total Youth Ministry) for high school students, as well as God's Gang for junior high youth, are available. Youngsters can attend children's church programs at several of the chapels during worship services.

A Retreat Program provides a variety of groups the opportunity for weekends of focus away from West Point. The Men of the Chapel have a weekly prayer breakfast, and Women of the Chapel provide weekly fellowship activities. More than 16 religious groups function in the cadet area during the week. The chaplains likewise work closely with the soldier ministries and family programs at West Point.

Services





Recreation

n addition to the typical recreational activities associated with a military installation, West Point offers many more opportunities to its community due to its collegiate nature. Attendance at collegelevel athletic competitions as well as theatrical and musical performances are perennial favorites. Donations made to USMA by alumni and friends provide the West Point community with distinguished lecture programs and beautification projects. And community members can often take advantage of the many athletic and recreational facilities that normally support the Corps of Cadets.

The majority of the recreational activities at West Point are operated by the Directorate of Community and Family Activities. DCFA strives to enhance the quality of life for USMA military personnel, civilian employees and military





The Community Operations Division operates the West Point Club, the bowling centers and party rental facilities (Phone: 938-5120).

The Community Recreation Division (CRD), Bldg. 695, accepts registration for all exercise, dance and defensive-driving classes, as well as Scouting reservations for Lake Frederick and payments for quarters cleaning contracts. State hunting and fishing licenses, West Point hunting and fishing permits and season passes for skate and swim are also sold. The office issues camping and hiking permits and coordinates garden plot assignments (Phone: 938-2503).

U.S. Military Academy Band

The Army's oldest active band and the oldest unit at West Point, the U.S. Military Academy Band traces its roots back more than 200 years. Before the Revolutionary War, fifers and drummers were stationed with companies of minutemen on Constitution Island across the Hudson River from

Recreation

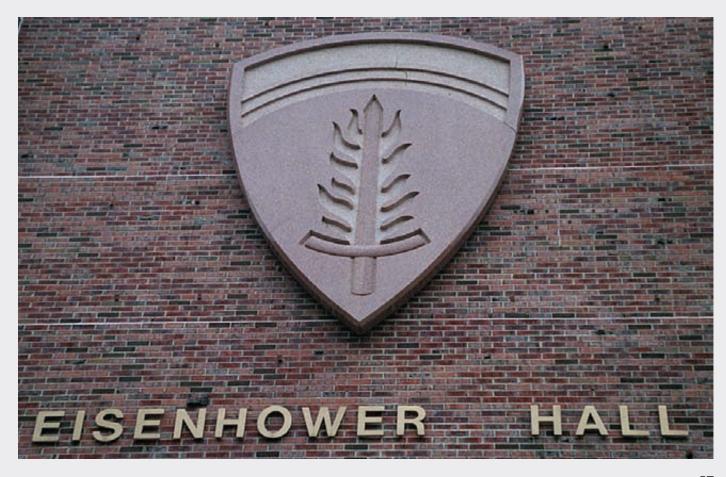
West Point. In 1778, elements of General Samuel Parsons' Connecticut Brigade crossed the Hudson River and established West Point as a permanent military post. After the American Revolution, Congress disbanded most of the Continental Army, but "the 55 men at West Point," members of the 2nd Continental Artillery, remained. Among their ranks stood at least one drummer and one fifer, who alone maintained the tradition of military music at West Point.

With the establishment of the U.S. Military Academy in 1802 came an increased demand for military music. As the academy grew, it needed fifers, drummers and buglers to drill the new cadets and provide an audible order to their duty day. In 1817 the ensemble was named the West Point Band, and by this time it was performing on a full range of instruments. In 1866 it received the official title of the "U.S. Military Academy Band."

Today's band consists of four components: the Concert Band, the Hellcats (the drum and bugle field-music unit), the Jazz Knights and the support staff. These combine to form the marching band. As the senior premier musical representative of the Army, the band has appeared at many historic events. Additionally, the band fulfills all of the official musical requirements of the academy, including military and patriotic ceremonies, radio and television broadcasts, public concerts and sporting events, as well as social activities for the Corps of Cadets and the West Point community.

Eisenhower Hall

Eisenhower Hall, the cadet activities center, was dedicated in 1974. It is named in memory of President Dwight D. Eisenhower, General of the Army and a Class of 1915 graduate.



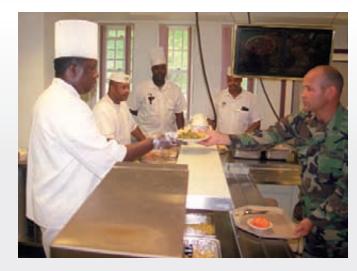
United States Military Academy

This 192,000-square-foot complex houses one of America's premier performing-arts centers. The 4,400-seat Eisenhower Hall Theatre produces and presents a variety of live performances each season. The program includes national touring Broadway musicals and plays, internationally recognized orchestras, dance companies and theater ensembles. The theater is also host to many celebrities and popular attractions, including rock and roll, country, jazz and comedy.

Contact the Eisenhower Hall Theatre Box Office for specific programs and dates at 938-4159.

Club System

The Club System consists of the West Point Club and party rental facilities (the Class of '49 Lodge, the Ski Lodge, the Golf Club House and the Train Station). Membership in the club system is voluntary and open to all military personnel, military retirees and DoD civilians. The clubs are open for lunch, dinner, brunch and private parties to all who are eligible for membership. Membership provides many benefits, including

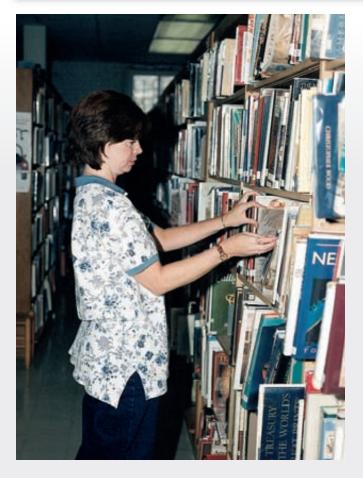


discounts on meals, reduced prices on haircuts, check-cashing privileges, priority scheduling of parties and more.

The West Point Club, located in Bldg. 603, is open for lunch 11 a.m. to 1:30 p.m., Monday through Friday. Dinner is served Thursday and Friday, 5 to 9 p.m. Brunch is available Sundays from 10 a.m. to 2 p.m. Banquet rooms are available for private functions, and the catering department can coordinate parties in your home, on the ferry boat or in party



Recreation



facilities. A rental fee will be charged for the use of party facilities. You may hold a pot-luck dinner in the party facilities or have the West Point Club cater your event (Phone: 938-5120).

The WPC barbershop, located in the lower level of the club, is open Monday through Friday, 8 a.m. to 4 p.m., by appointment only. Call

for information, 938-2749.

Buffalo Soldier Pavilion

The Buffalo Soldier Pavilion, located in Bldg. 628, was created to give West Point single enlisted soldiers (staff sergeant and below) and their guests a place of their own. The center offers them an opportunity to relax by the fireplace in the lounge, shoot pool in the game room and play

video games or watch TV in the media room (Phone: 938-7647).

West Point Post Library

The West Point Post Library, in Bldg. 622, provides the community with an assorted collection of reading materials for all ages. Other services include a coupon exchange, a paperback book exchange, books on tape, audio cassettes, art prints, a copy machine and tax forms. A preschool story hour is held in the children's section every Tuesday at 10:30 a.m. and 1:30 p.m. from October through May. Children ages 3 to 12 can participate in a reading program conducted during the summer months (Phone: 938-2974).

West Point Arts and Crafts

West Point Arts and Crafts, in Bldg. 648, offers a multicrafts shop, equipment for matting and framing, stained glass and silk-screen printing. It also houses a ceramic shop and a catalog service for ordering posters and art prints. A trained staff is available to assist with your projects, and a wide variety of classes are





Information, Ticketing & Registration (ITR)

ITR, located in Bldg. 695, provides an extensive schedule of trips and mini vacations to local and regional attractions; special-interest tours can be arranged on request. It offers reduced-rate reservations at several major hotel chains, information on military travel, lodging, military recreation areas and Space A air travel as well as maps, brochures and train schedules. ITR also offers information on discounts to various attractions such as Six Flags Great Adventure, Sesame Place and Hershey Park. Cadets, active-duty and retired military personnel, DoD civilians and guests of eligible patrons may use these services (Phone: 938-3601/2070).

Leisure Travel

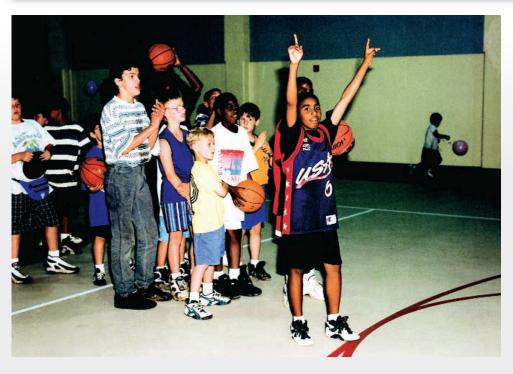
A contracted, full-service travel agency provides leisure travel arrangements for West Point active-duty and retired military personnel, civilian employees, their family members and friends. Located at West Point in Bldg. 695, the travel agency guarantees the lowest applicable fares and offers preferred rates at hotels and car rental agencies. For every dollar spent on leisure travel, a certain percentage is returned to the MWR Fund by the agency (Phone: 446-7331).

West Point Sports Branch

The West Point Sports Branch organizes tournaments and league play in individual and team sports



Recreation



home of Army football-Shea Stadium, Truxtun Lacrosse Complex, Holleder Sports Complex, Tate Hockey Rink, Christl Arena, Arvin Cadet Physical Development Center, Gross Olympic Sports Center, Lichtenberg Center Tennis and the Kimsey Athletic Center.

For information on Army sports facilities, call the Office of the Director of Intercollegiate Athletics at 938-3002.

for unit, staff and faculty personnel assigned to West Point. Basketball, bowling, golf, softball, tennis, racquetball and volleyball are offered throughout the year (Phone: 938-3066/2911).



Youth Services

West Point Youth Services offers a variety of programs to meet the needs of youth in the West Point Community. Programs offered are part of four service areas that include sports and fitness, mentoring and support, life skills and citizenship, and leisure and recreation. Some of the programs offered include a variety of sports programs such as baseball, basketball, ice and roller hockey, lacrosse and soccer. Instructional programs include classes in dance, drama, Tae Kwon Do, ice skating, tennis, cheerleading and gymnastics. Youth Development Programs include youth sponsorship, workforce preparation, summer camp counselor

Athletic Facilities

Many of the academy's athletic facilities are available to the West Point community. They are named for academy graduates who gained distinction in the sport associated with that facility or for major donors. These facilities include Michie Stadium—



United States Military Academy

program, Keystone and Torch clubs leadership groups. These programs facilitate an opportunity to improve skills and quality of life for teenagers. The Youth Center contains a full size gymnasium, a technology center that features 15 state-of-the-art work stations with full Internet access, a snack bar, separate lounges for high school and middle school students, a staffed homework center, an outside patio area, open recreation activities and special events and trips.

The West Point Youth Services program has been featured as an example of how it should be done in *Parks and Recreation Magazine*. The Youth Center is located in Building 500, Washington Road near the West Point School. For more information about the Youth Services program please stop by or call 928-3727. We are also on Internet at www.USMA.edu/dcfa/activity/youth/wpys.htm.



Scouting

West Point offers many scouting programs for boys and girls ages 6 to 18. Girl Scout and Boy Scout programs at West Point have a more than 75-year history and tradition of service to the community, families and individuals through emphasis on character building and skill development. Scouts annually contribute hundreds of hours to community projects and service-oriented activities.

For the names of specific Scout leaders, to register, volunteer or obtain additional information, please call 938-5766.

Swimming, West Point

Recreational outdoor swimming is available at Delafield Pond and Round Pond from Memorial Day to Labor Day. Season swim passes may be purchased at CRD, Bldg. 695, and daily passes are available at each facility. For more information, contact the Swimming Facilities Manager's Office at 938-3726.

Indoor swimming is available, with some restrictions, at the Arvin Physical Development Center. Call the Department of Physical Education guard at 938-2338 for information on hours of operation and gym regulations.

Round Pond

The Round Pond Recreation Area is located in a rocky, wooded area off Route 293, just three miles from Washington Gate at West Point. The attractive lake is surrounded by beaches, playgrounds, picnic areas and campsites. Boating, hiking, swimming, fishing, volleyball and horseshoes are favorite pastimes at Round Pond, with most of the necessary equipment readily available for rent at the Equipment Checkout Center (Phone: 938-2503).

Bull Pond

The Bull Pond recreation area offers limited fishing, boating, hiking and swimming and is located off Route 293 on the West Point Reservation.



Recreation



Cottages, situated by the "private" lake, are available for rent, in priority order, by active-duty military personnel assigned to West Point, active-duty military assigned elsewhere, retired military, and civilian employees assigned to West Point. Every March a lottery is held by CRD to determine who rents the cottages (Phone: 938-2503).

Lake Frederick

The Lake Frederick Recreation Area is located by a spring-fed lake on the West Point Reservation off Route 293. This recreation area is used for family camping, Scout camping and cadet training. Ten A-frame cabins, a sandy beach with floating docks, grills, and free usage of boats for renters combine to make it an ideal place for rustic family camping (Phone: 938-4455).

Harborcraft

There are three passenger-carrying vessels available on a space-available basis for non-official excursions on the scenic Hudson River. Located at the South Dock, these vessels sail from late April through mid-October (Phone: 938-3011).

Ice Skating

Tate Rink, located in the Holleder Center, is open from early October to mid-March. Hours for recreational skating are determined by USMA varsity, intramural and youth services hockey schedules and are posted at the rink and on the information tape. Purchase season passes at CRD, Bldg. 695 (Phone: 938-4236; Info. Tape: 938-2991).

Victor Constant Ski Slope

The Victor Constant Ski Slope, off Route 218, has three downhill trails with a vertical drop of 460 feet, a triple chair lift, a rope tow and a groomed cross-country trail. The facilities are open from mid-December through mid-March, weather permitting. Rental equipment for downhill and cross-country skiing, as well as snowboarding, is available for on- and off-post use. A lodge with a snack bar, located at the base of the slope, provides refreshments and warmth. Ski lessons for children and adults and season passes are offered through the CRD ski office at the ski area (Ski Information Tape: 938-2475; Ski Lodge: 938-2067; Ski Rental: 938-4637; Ski Manager: 938-3726).

Bowling Center

The West Point Bowling Center, located in Bldg. 622, is a 10-lane bowling facility complete with automatic telescorers, pro shop and snack bar. It supports a number of leagues year-round, offers youth bowling and open bowling, and is air-conditioned and smoke-free. Instruction is available by appointment (Phone: 938-2140).



United States Military Academy



Morgan Farm

Morgan Farm, located three miles southwest of Thayer Gate in Bldg. 2026 (behind James I. O'Neill High School), is surrounded by fields, meadows and woods that provide the perfect setting for trail rides and riding lessons. Horses may be rented by the hour, with guides available by reservation. Stalls for privately owned horses are available for rent at reasonable rates. Facilities are now open to the public (Phone: 938-3926).

MWR Fitness Center

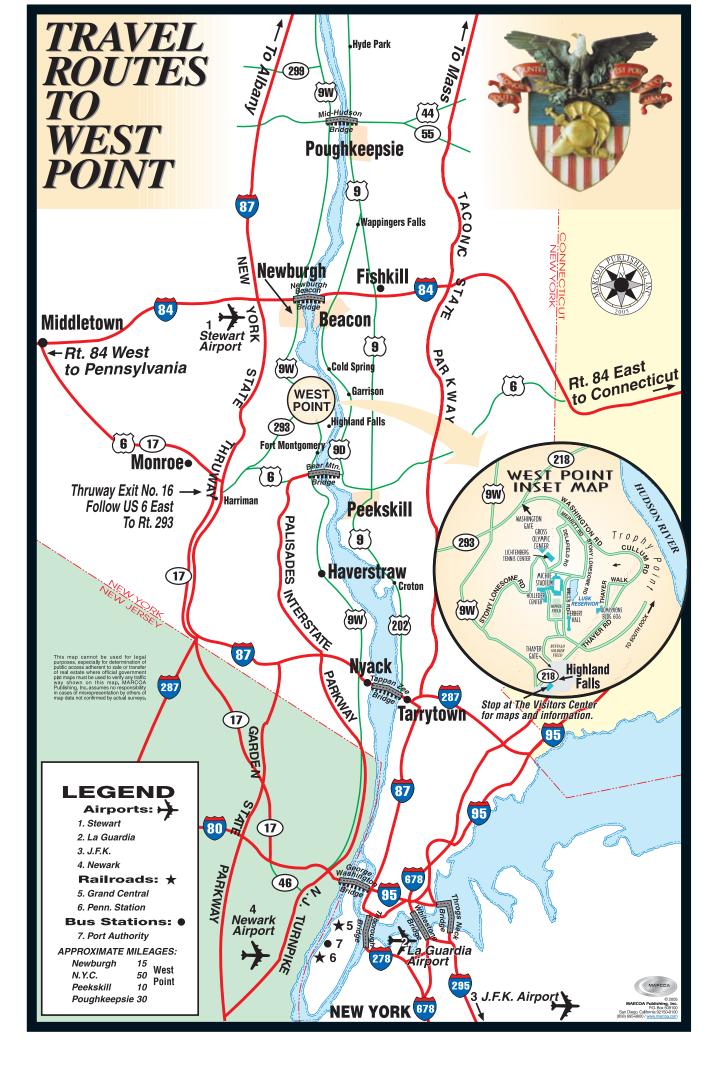
The MWR Fitness Center, located in Bldg. 683 (Old PX), is West Point's newest state-of-the-art fitness facility. The Center offers exercise programs, including aerobic, yoga, and strengthening classes. The Center also offers individual workout facilities. Hours are Monday through Friday, 5:30 a.m. to 8 p.m., Saturday 8 a.m. to 1 p.m., closed Sundays (Phone: 938-6490).

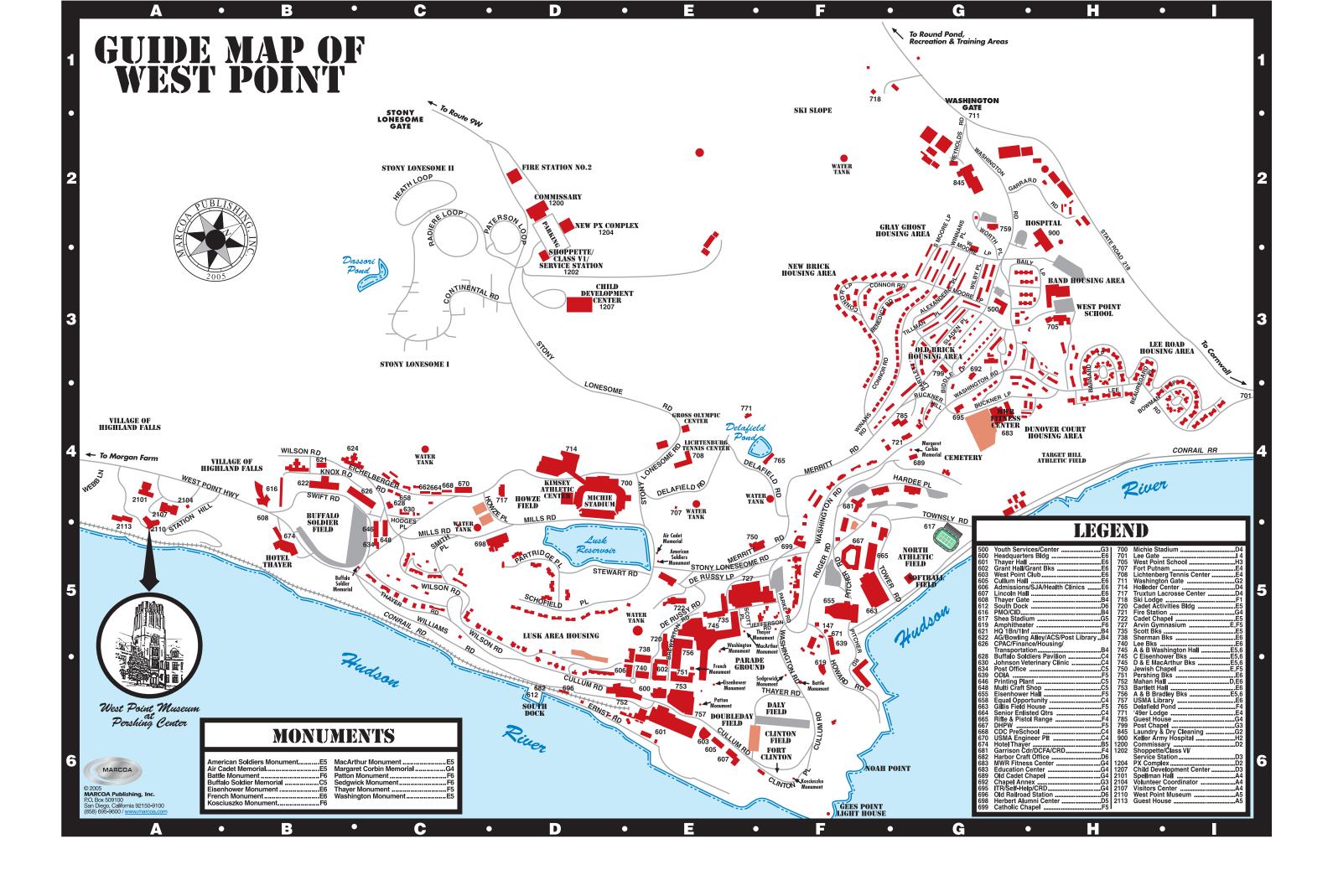
Golf Course

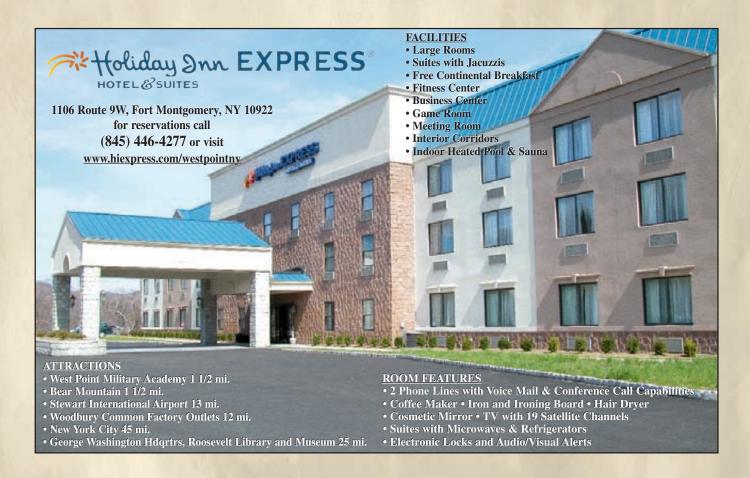
The West Point Golf Course is a challenging 18-hole, mountain-style layout incorporated into the hills of the Hudson River Valley. The pro shop offers sportswear and a full line of golf equipment, shoes and accessories. Golf clubs, gas carts and pull carts are available for rental.

The clubhouse features a full-service snack bar with a complete breakfast and lunch menu. Daily play is from April through November with lessons, tournaments and league play available. All daily and advanced greens fees may be purchased at the clubhouse (Phone: 938-2435/2327).









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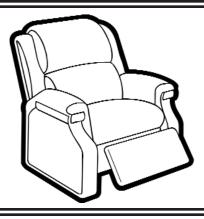
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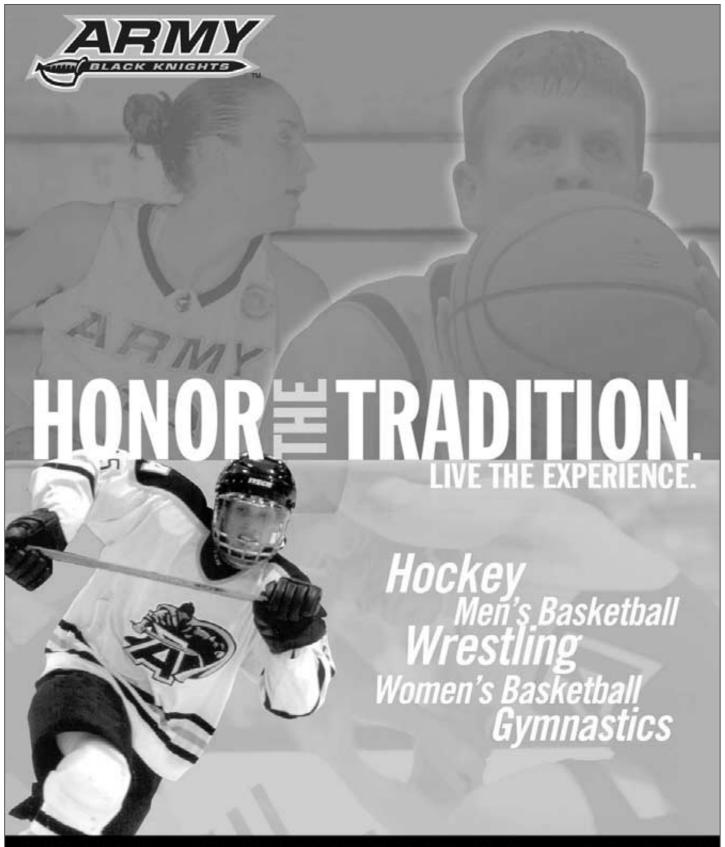




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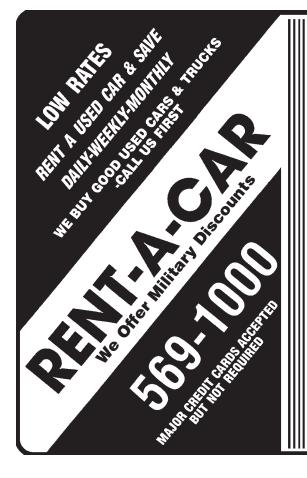


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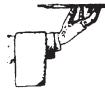






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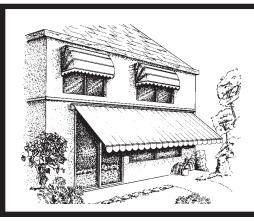


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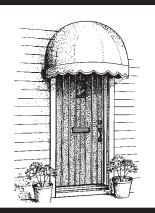
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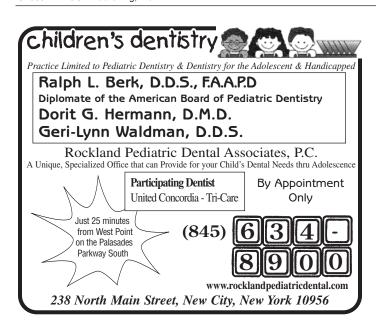
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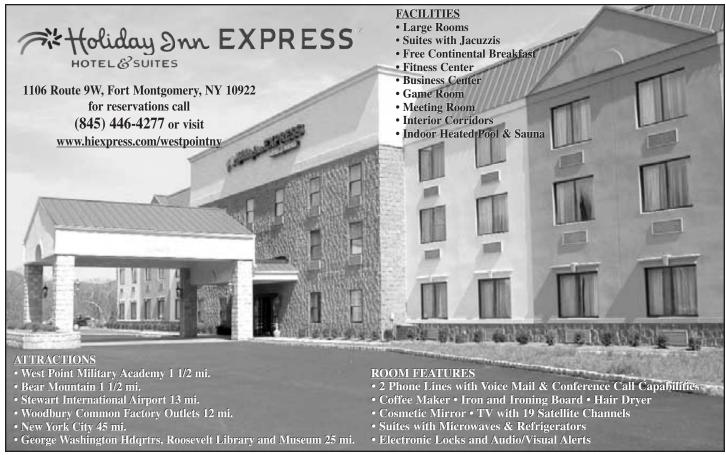
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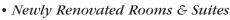
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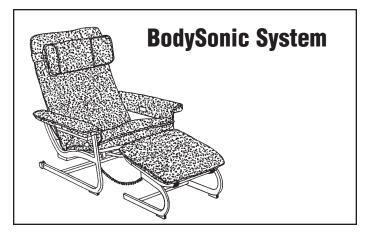
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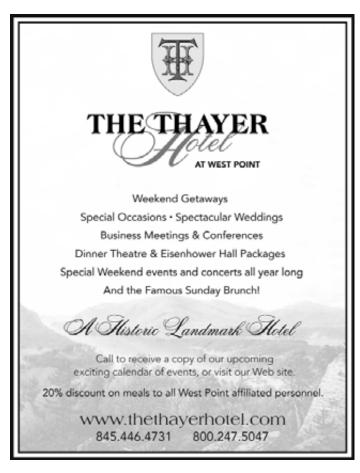
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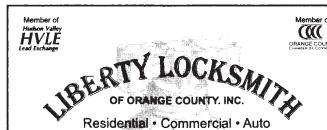
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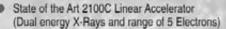


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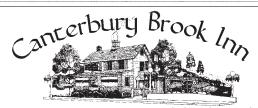
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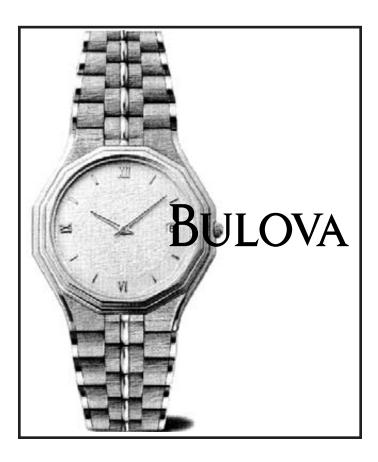
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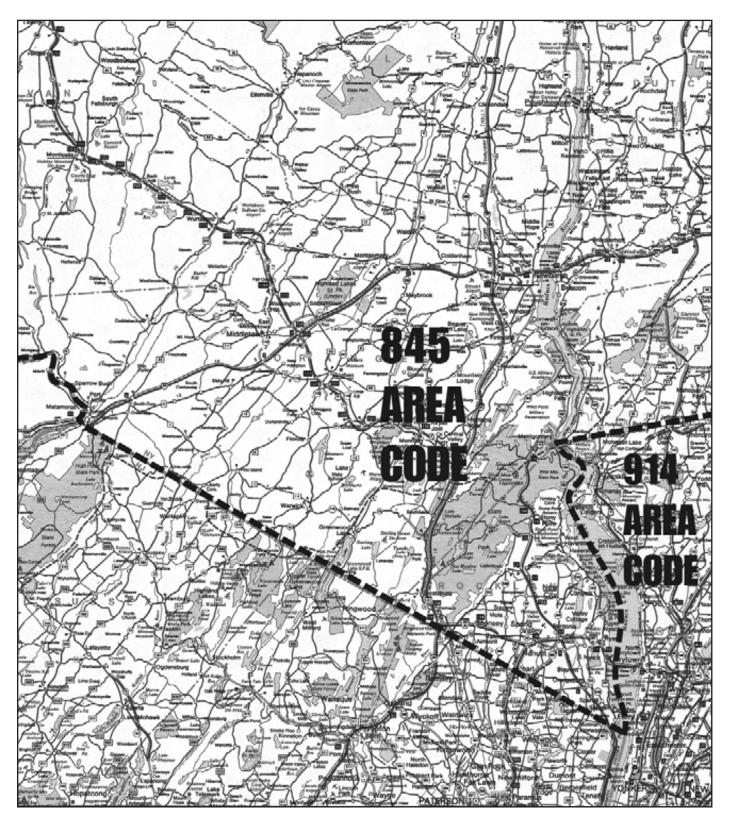
DO NOT PROCESS, STORE, OR TRANSMIT CLASSIFIED INFORMATION ON UNSECURED TELECOMMUNICATIONS SYSTEMS. OFFICIAL DOD TELECOMMUNICATIONS SYSTEMS, INCLUDING FACSIMILE MACHINES, ARE SUBJECT TO MONITORING FOR TELECOMMUNICATIONS SECURITY AT ALL TIMES. USE OF THE SYSTEM CONSTITUTES CONSENT TO TELECOMMUNICATIONS SECURITY MONITORING.

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IMPORTANT INFORMATION

The new area code is 845 which was effective as of December 9, 2000. The 914 area code applies only to Westchester County.



TELEPHONE OPERATING PROCEDURES

Inter-Exchange/Intra-Exchange Dialing Summary

From/To	West Point (938-)	Cadet (515-)	Stewart (567-)	Local (446-)	DISN	Long Distance
West Point (938-)	XXXX	97-XXXX	99-1-845-567- XXXX+PIN	99-446-XXXX	98-XXX-XXXX	99-1-XXX-XXX- XXXX+PIN
Cadet (515-)	97-XXXX	XXXX	99-567- XXXX+PIN	99-446- XXXX+PIN	Not available for unofficial use. See Tac.	99-1-XXX- XXXX+PIN
West Point Housing (446-)	938-XXXX	515-XXXX	567-XXXX	446-XXXX	Not available for unofficial use.	1-XXX-XXXX

When Dialing the prefix '97', '98', or '99', wait for the dial tone before continuing.

1. West Point Official (938 exchange)

A. Standard Switch Features.

- (1) <u>Call Holding</u> (to temporarily suspend current call). Press the switch-hook momentarily and release it. To return to the held party, press the switch-hook again.
- (2) <u>Automatic Callback</u> (to be called back when a busy number becomes free). This only works between 938 numbers. Dial 105 and the desired four-digit number. Hang up when you hear several tones. Dial 125 to cancel callback.
- (3) <u>Defense Information Switched Network (DISN) Trunk Queuing.</u> If you get a busy signal when dialing the DSN, press 8 and hang up. Your phone will automatically ring when a trunk is free in the next 30 minutes. When your phone rings, dial the number without dialing the prefix 98.
- (4) <u>Call Transfer</u> (to transfer a call to another). Put the caller on hold by pressing the switch-hook. Dial the number to whom you are transferring, announce the call and hang up.
- (5) <u>Call Forwarding</u> (to have your calls ring at another number when you will be away from your phone). This only works between 938 numbers. Dial 195, the desired four-digit number, and hang up. To cancel this feature, simply dial 122 and hang up.
- (6) Three Party Conference (to add a third party to a call). Place the current party on hold as described above. Dial the number of the third party, when the third party answers, take the second person off hold. The third party will be dropped if you press the switch-hook again or if he/she hangs up.
- (7) Full Conference (using our audio conference bridge) The originator must have a touchtone phone and a conference file must be set up by calling Lorraine McCoy at 938-8583 or Michele McCurry at 938-7719. You must obtain a conferee code before your conference. Dial 938-8060 and follow the recorded instructions once your file is set up.
- (8) <u>Re-dial</u> (to re-dial the last number called). Dial 159.
- (9) Malicious Call Trace (to identify the calling party of the malicious call). This only works while the call is in progress. Press the switch-hook briefly and dial *6. Press the switch-hook again then hang up. Call the operator to obtain the number of the calling party.

B. Other Features.

The following additional features are available for 938 numbers. To obtain instructions for their use, call 938-7034.

- (1) Call Coverage (to permit coverage of any ringing number in your coverage group). Whenever a number does not answer, the system will automatically try every number in the group until someone answers or all the numbers have been called. This feature cannot be activated if your telephone is assigned to an Audix voicemail box
- (2) Call Pick Up (to permit anyone in a coverage group to pick up a call which is ringing at another phone). From any phone in the group, dial 124 and answer the call.
- (3) <u>Busy/Don't Answer Call Forwarding</u> (permits anyone in a hunt group to have their incoming calls ring at another number if not answered immediately). This only works between 938 numbers.

2. West Point Housing (446 exchange)

- **A. Standard Features.** Consult your Verizon telephone directory.
- **B. Other Features.** Touch-tone service, call waiting, call forwarding and a number of other features are available for a monthly fee from Verizon. Contact the Verizon business office at 890-2550 to arrange for service.

3. Cadet Telephone System (515 exchange)

Cadet phone service is provided by Campus Link, a government contractor. The telephones are the cadets' personal lines. Cadets will maintain the same phone numbers the entire time they are at USMA. All cadets have voice mail service. For features and other information consult the separate Cadet Telephone Service Directory published by Campus Link.

4. Telephone Operator Services

A. Times. Telephone operators for the 938-exchange are provided during normal duty hours. There are no operators on federal holidays or Sundays. Duty times are as follow:

- (1) Weekdays (excluding federal holidays): 0700-1800
- (2) Saturday: 0800-1600(3) Home football Saturdays/ Graduation: 0700-1700

B. Operator and Subscriber Conduct.

- (1) Telephone operators are instructed to be uniformly courteous and respectful.
- (2) Subscribers will not reprimand or enter into any unnecessary conversation with the operator. Complaints regarding unsatisfactory service should be reported to 938-7035.
- **C. Prohibited Duties:** Operators are not permitted to do secretarial duties such as calling back when a station is not busy, locating persons at a called station or relaying messages.
- **D.** Questions by Operators. Users of the Army telephone system are prohibited by regulation from attempting to place unofficial calls over this system. For this reason, an operator must first determine if a call is "official" before it can be placed. This is normally accomplished by challenging the caller prior to the call being placed and the caller providing all necessary information for the operator's log.

5. Pay Telephones

Pay telephone service is provided by AT&T under an Army and Air Force Exchange Service (AAFES) contract for West Point. Should difficulties be encountered with the AT&T pay telephones, dial 348-8526 to report a problem. If problems persist, call the AAFES representative at 446-5448.

6. Telephone Trouble Reports

A. West Point (excluding Stony II): Trouble reports for official telephone service as well as residential service (excluding Stony II) on West Point should be reported to the DOIM telephone repair service at 938-3911. Reports are received 24 hours daily. Repairs are done during normal duty hours. Service should be restored within 12 business hours. If the trouble has not been cleared within 12 business hours, please call 938-7034/7036 for status.

- **B. Stony II:** Residents should report troubles to Verizon, 890-6611. Obvious damage to jacks or internal wiring in the residence or office should be reported to the West Point DOIM trouble desk at 938-3911.
- **C. Cadets:** Troubles should be reported to 515-2411. Calls are taken 24 hours a day.

9. Customer Complaints

All telephone services at West Point are government owned and contractor maintained. If you have a persistent problem with 938- or 446- telephone services, please contact the DOIM Quality Assurance Evaluator at 938-7034.

10. Telephone Monitoring

- A. Incidental Monitoring. Monitoring of telephone conversations by telephone operators and maintenance personnel is permitted and shall be limited to that necessary to perform mechanical or service quality control checks in connection with communications management activities. When monitoring, telephone operators and maintenance personnel must inform all parties to the conversation of their presence on the line, the reason for monitoring, and when they exit the circuit.
- **B.** Subscriber monitoring and Recording. Monitoring or recording of telephone conversations may be conducted by subscribers for the purpose of making a transcript or summary of the conversation. The individual desiring to have the telephone conversation monitored or recorded must obtain the express prior consent of the parties to the conversation.

11. Administrative Telephone System

- A. Administration. The West Point Administrative Telephone System (ATS) is operated and maintained by contractors. The current contractor is CORDEV. All equipment including the telephone instruments is government owned. The Telecommunications Branch, DOIM is responsible for overseeing and planning operations of the telephone system. Personnel are not authorized to connect, repair or change a telephone prior to approval of the ATS contract officer representative, 938-7034.
- **B.** Property Accountability. The responsibility for the care and safeguard of telephone equipment rests upon the individual in whose office or under whose care telephones are installed. The responsibility for ensuring proper use and preventing abuse of official telephone service rests upon the senior individual in the office(s) where a telephone number resides.

12. Application for Telephone Service

A. Requests. For installation, re-location, or removal of official telephones or associated equipment submit a footprints work order (http://usma-eranti) and click on the "TEL-COMM" link. A minimum of 15 workdays advance notice should be allowed for service involving routine moves or installations of a single telephone number. The DOIM encourages everyone to submit a Footprints work order as far in advance as possible for scheduling purposes.

B. Restrictions.

- (1) Alteration of equipment: Work incident to installing, removing or changing of the telephone equipment will be performed only by authorized personnel.
- (2) The painting of telephone equipment is prohibited.
- (3) With the exception of DA Form 2056 which is a warning not to discuss classified information, attaching memoranda, numbers, etc., to telephone equipment is prohibited as well as attachments on the cords of any telephone.
- (4) Intercommunication systems will not be installed between or within any building on post without approval of the Communications Officer, 938-7309.
- C. Excavations (DIGSAFE). Before excavating or digging on post, contact the ATS contract monitor at 938-7034, and the USMA engineer, 938-4132, for locations of underground cables.

13. Classes of Services

Official telephones are provided and authorized for official business only. These telephones are not to be used for unofficial calls except in the event of an emergency. Each individual having a phone on his/her desk is responsible for its proper use.

- A. Classes of Telephone Service. Telephones should have the lowest class of service necessary for the user to perform their official duties. Off-post access should be restricted to only those locations where it is required. The following classes of service are available:
- (1) Class A: Off-post access to anywhere in the continental United States; DISN
 - (2) Class C: On-post only (938-, 515-).
 - (3) Data: a. Fax
 - b. Modem

Please inform the contracting officer representative (COR) of all data requirements prior to installation.

B. International Calls: The only authorized international calls are those in support of official government business. When possible, DISN will be used. All international calls must be placed through the post telephone operator. In the event that an international call must be placed when there are no operators on duty, arrangement must be made with your organization's TCO to obtain a government calling card.

C. Telephone Service in BEQ/BOQ:

- (1) AR 25-1 authorized Class C telephone service in BEQ/BOQ providing this service is located in an area accessible to all occupants of the BEQ/BOQ.
- (2) Occupants desiring telephone service within a private room must contact the Verizon business office at 890-2550.
- **D.** Nonappropriated Funds Activity Telephone Service. Should NAF activities at West Point require official telephone service, they must contact the ATS COR at 938-7034.

14. Use of Official Telephones

Department of Defense (DoD) Directive 5600.7, "Standards of Conduct," and Army Regulation 25-1, "The Army Information Resources Management Program", contain the policy which governs use of official telephones. It applies to all DoD personnel (civilian and military) who use Govern-

ment-provided telephone service. Provisions include —

- A. Official Calls. The use of DoD telephone systems (including calls over commercial systems which will be paid for by the Government) shall be limited to the conduct of official business (except below). Such official business may include emergency calls, and calls that the USMA Command Group determine are in the best interests of the Government.
- **B. Personal Calls.** Personal calls (such as calls to speak to spouse/minor children or to arrange for emergency repairs to residence or automobile) that must be made during duty hours from offices may properly be authorized as being in the best interest of the Government if they —
- (1) Do not adversely affect performance of official duties by employees or their organizations.
- (2) Are of reasonable duration and frequency.
- (3) Cannot reasonably be made at another time.
 - (4) Is one of the following —
- a. Charged to the caller's home telephone number or other non-Government number (third number call).
 - b. Made to a toll-free number.
- c. Charged to the called party if a non-Government number (collect call).
- d. Charged to a personal telephone credit card.
 - e. Made to a local (no toll) number.
- **C. Authorized Calls.** Examples of authorized use of official telephones —
- (1) An employee is injured on the job and calls to notify family, doctor, etc.
- (2) An employee traveling on Government business is delayed due to official business/transportation and calls to notify family of a schedule change.
- (3) An employee traveling for more than one night on Government business in the U.S. makes a brief call to his/her residence (but not more than an average of one call per day).
- (4) An employee is required to work overtime without advance notice and calls within the local commuting area (the area from which the employee regularly commutes) to advise his/her family of the change in schedule or to make alternate transportation or child care arrangements.
- (5) An employee makes a brief call to locations within the local commuting area to speak to spouse or minor children (or those responsible for them, e.g., school/day-care center) to see how they are.
- (6) An employee makes brief calls to persons or organizations within the local commuting area that can be reached only during working hours, such as a local Government agency or physician.
- (7) An employee makes brief calls to businesses within the local commuting area to arrange for emergency repairs to his or her residence or automobile.
- **D. Reasonableness.** Supervisors must use common sense and reasonableness in enforcing the phone use policy. Questions may be referred to the Telephone Office, 938-7309.

F Abuse

(1) When supervisors determine that individuals are abusing the official telephone

Telephone Operating Procedures

system (for example, by making long duration non-official calls; official calls via commercial when DISN or toll free service is available; or frequent calls to unofficial numbers), they should confront the individuals and ask them to explain.

(2) If the calls are determined to be unofficial or excessive in terms of time, frequency or cost, restitution to the Government is required. Reimbursement should be made in the form of a check or money order made out to the U.S. Treasury and sent to the telephone billing office, Room 5-4, Building 2101. Supervisors should also request a downgrade of the class of service of abusers' telephones. Disciplinary action, counseling statements, etc., are also appropriate.

(3) If such actions are not taken and if the abuse continues, downgrading of class of service will be top down directed by the USMA Telephone Control Officer at DOIM. The activity will then be required to justify a return to the original class of

F. WARNING: The laws of New York make it a criminal offense for anyone to use the telephone as a means of conveying obscene or indecent language or to make anonymous or repeated calls to annoy, embarrass or harass. These offenses are punishable by a fine and/or imprisonment. In addition under federal law, it is also a criminal offense for anyone who knowingly permits any telephone under his or her control to be used in interstate or foreign communications for any of the purposes noted above.

15. USMA Telephone Directory

A. General: A master directory of organizational listings and military and civilian personnel is maintained at the DOIM telephone exchange. Listings for all tenant activities at West Point are included in the USMA directory. Information provided is also used on the USMA Home page to provide the data found in "Roll Call."

B. Changes: It is the responsibility of each organization's Telephone Control Officer (TCO) to inform the DOIM telephone directory point of contact (938-3304) of any organizational listings. Changes in personal information must be submitted on USMA Form 10-46. All requests for changes must be made in writing.

C. New personnel: Personnel wishing to be listed must submit USMA Form 10-46 to their respective TCOs. The information on the form must be legible. The information provided is used for the publication of the USMA Telephone Directory and Post switchboard information files.

D. Yearly Update: A completed, signed USMA Form 10-46 must be submitted yearly if a spouse name, home address or home telephone number is to be included in the USMA Telephone Directory and in the Post switchboard information file. This is necessary to satisfy Privacy Act information requirements.

16. Intuity Audix Voice Mail

Audix voice mail provides automatic answering of telephone calls when subscribers are on the phone or are away from the phone. Calls are answered with one of several personal greetings, recorded individually by each subscriber, which prompt callers to leave messages, and which can

be automatically changed depending on the situation, e.g., busy, no answer, after hours, call from inside USMA, call from outside USMA, etc. For further information contact Michele McCurry at

A. Procedures to Listen to Your Messages:

- (1) Dial extension 7999
- (2) Enter extension and # sign (if dialing from extension containing voicemail box enter # sign, it is unnecessary to enter the extension)
 - (3) Enter password and # sign
 - (4) Press 2 and listen to your options
- (5) When finished listening to messages press *D to delete

B. Procedures to Send Messages to Other Subscribers:

- (1) Dial extension 7999
- (2) Enter extension and # sign (if dialing from extension containing voicemail box enter # sign, it is unnecessary to enter the extension)
 - (3) Enter password and # sign
 - (4) Press 1 and record message
 - (5) Press # to approve
- (6) Address your message to extensions and press # to approve and send

C. Procedures to Create Mailing Lists for Voice Messages:

- (1) Dial extension 7999
- (2) Enter extension and # sign (if dialing from extension containing voicemail box enter # sign, it is unnecessary to enter the extension)
 - (3) Enter password and # sign
 - (4) Press 5-1-1 from the activity menu
 - (5) Enter list id (up to 6 digits) and press #
 - (6) Press one of the following:
 - 1 to make list private
 - 2 to make the list public
 - (7) Enter an address and press # (8) Repeat step 4 until list is complete
 - (9) Press # to approve

United States Military Academy PIN (Personal **Identification Number)** System

Directorate of Information Management plans, coordinates, and implements a Personal Identification Number (PIN) system for all long distance calls in order to reduce telecommunication costs. The PIN system is an audit tool for managers and does not reduce telephone capability, only costs. This system also streamlines billing.

PIN numbers are assigned to individuals and those individuals are responsible for securing their PIN numbers. PIN numbers are not to be compromised.

PIN numbers are only required to make long distance toll calls. The following numbers will not require a PIN number:

- Emergency 911
- 446 Numbers
- 800, 888, 877 Numbers
- DSN Numbers
- 515 Numbers (cadet lines)

PIN Number use:

Long Distance Calls

Dial 99 for outside access.

- 2. Dial 1 +area code + 7 digit number.
- Wait for prompt (3 beeps and a dial tone) and dial 7-digit PIN code.

Modems

To use a modem a PIN number will be required.

- 1. Go to My Computer
- Dial-Up networking
- Number Dialed will have to be typed as follows: 99, number dialing, PIN

PIN Issue/Changes:

To request a new PIN, deactivate a PIN, or notify us of a PIN change, submit a footprints work order (http://usma-eranti) and click on the "TEL-COMM" link.

All people leaving West Point or changing departments within West Point are required to notify DOIM, Telecommunications Branch so we can make applicable changes to the system.

When a new PIN is issued, either the individual requesting the PIN, or the TCO/IMO can pick up the PIN card at Spellman Hall, 5th floor, Rm. 5-4. For security purposes PIN Numbers will not be sent through distribution. This will help prevent possible compromising of the PINs.

If you have any questions or problems, please call Michele McCurry at 845-938-8065.

LOCAL SERVICE REQUEST For use of this form, see AR 25-1; the propon												
TO:				, ,		NAMI			NE NUMBER OF PERSON WITH EXACT			
THIS	REQUEST IS F	OR:					INSTALL		REMO	OVE	M	OVE
	OCAL TELEPH	ONE SERVI	CE	N	AAIN LINE							
│	ATS			E	EXTENSION(S)							
	,			ŀ	KEY(S)							
☐ FX												
O.	THER			1	ELEPHONE NO.							
	SPECIAL REQUESTS, WORK DETAILS, ADDITIONAL DIRECTORY AND NAME CHANGES, JUSTIFICATION, FUND CITE, ETC.											
PRESEN	IT LOCATION OF	F EQUIPMEN	Т			PRE	SENT DIREC	TORY LIS	STING (Hq,	Div, Br, Sec)		
PROPOS	SED LOCATION	OF EQUIPME	:NT			PRO	POSED DIRE	ECTORY I	ISTING			
CLASS (OF SERVICE DE	SIRED				TOTAL TELEPHONES AT ACTIVITY CONCERNED						
DATE OF	REQUEST	TYF	PED NAME	OF RE	QUESTER		S	SIGNATUR	RE OF VALI	DATING OFFIC	CIAL	
INSTRU	CTIONS: ALL (COPIES WILL	BE FORWA	RDED	TO THE SUPPORT	TING C	C-E OFFICER	l.				
FOLLOW	CONSENT STATEMENT: ALL UNOFFICIAL (CLASS R) MILITARY TELEPHONE SUBSCRIBERS WILL READ AND SIGN THE FOLLOWING CONSENT STATEMENT: I (DO) (DO NOT) DESIRE TO HAVE MY HOME TELEPHONE NUMBER PUBLISHED IN THE POST TELEPHONE DIRECTORY (AND) (NOR) LISTED IN THE POST OPERATOR INFORMATION FILES. IT IS FURTHER UNDERSTOOD AND AGREED THAT CONSENT OF LISTING AND PUBLICATION CONSTITUTES CONSENT TO PUBLIC DISCLOSURE. NAME AND RANK											
					FOR USE OF TH	HE C-E	OFFICE					
REQUES	ST APPROVED E	3Y				WORK	ORDER NUM	MBER				
	CHAR								UTHORIZATION			
MONTHLY CHARGES NONRECURRING CON'			CONT	RACT NUMBER	CT NUMBER RENTED SERV NUMBER		ERVICE C	CE C.S.A. MAINTENANCE SERVICE C.S.A. NUMBER		VICE		
(CABLE	PAIR	TERMINAL	L No.	LOCATION			В	UILDING	1ST PAIR	ХС	CONN
	WIRE CHIEF				WORK COMPLET		,		DATE DUE DATE COMPLETED			MPLETED
	CHIEF OPERAT	OR			ACCOUNTS CLEF	RK		EQ	EQUIPMENT USED			
	SERVICE ORDE	R CLERK			DIRECTORY CLE	RK						

	INPROCESSING
	OUTPROCESSING
	CHANGE
	ANNUAL PRIVACY ACT
DATE:	
DO NOT PROCESS, STORE OR TRANSM TELECOMMUNICATIONS SYSTEMS. O	ATTENTION! MIT CLASSIFIED INFORMATION ON UNSECURED FFICIAL DOD TELECOMMUNICATIONS SECURITY AT TO MONITORING FOR TELECOMMUNICATIONS SECURITY
NAME:	GRADE/RANK:
ORGANIZATION:	TELEPHONE NUMBER:
HOME ADDRESS:	HOME TELEPHONE NUMBER:
SPOUSE'S NAME:	
	ONSENT TO HAVE THE HOME INFORMATION ABOVE
	IAL TELEPHONE GUIDEBOOK, AND LISTED IN THE POST
	IT IS FURTHER UNDERSTOOD AND AGREED THAT ION CONSTITUTES CONSENT TO PUBLIC DISCLOSURE.
SIGNATURE:	
AUTHORITY: Section 3012, Title 10 USC PURPOSE: The principle purpose of this form is to	o provide the Directorate of Information Management-Telecommunications Division with an

ROUTINE USES: Information on this form will be placed into the telephone directory database for telephone operator use. This information will

Personal information is voluntary. However, name and work number are mandatory and will appear in the published directory.

appear in the published directory and will be available upon request for individuals seeking telephone operator assisted information.

USMA Form 10-46

DISCLOSURE:

alternative means of receiving user information upon arrival at West Point.

P	IN Activation
P	IN Deactivation
P	IN Change
	Lost PIN number
	PIN information change (departmental change etc.)
	Other:
Name:	
Depart	ment:
Office	phone number:
	that I have read USMA Telephone Operating Procedures, Para 14, "Use of I Telephones" found in the USMA Guidebook.
Reques	ster's Signature:
ГСО/І	MO (print):
rco/II	MO Signature:

ACTIVITY ABBREVIATIONS

1-1 INF	1st Battalion, 1st Infantry	DMWR-FMD	Financial Management Division
2nd AVN DET	2nd Aviation Detachment	DMWR-FSD	Family Support Division
AAD	Alumni Affairs Division		
		DMWR-MD	Marketing Division
AAFES	Army & Air Force Exchange Service	DMWR-SD	Services Division
ACS	Army Community Services	DMWR-WPS	West Point School
AER	Army Emergency Relief	DOC	Department of Contracting
AG	Adjutant General	DOL	Directorate of Logistics
AOG	Association of Graduates	DOIM	Directorate of Information Management
Area Engr	Area (District) Engineer	DOIM-BOD	Business Operations Division
CEP	Center for Enhanced Performance	DOIM-CSD	Computer Systems Division
CPAC	Civilian Personnel Advisory Center	DOIM- EM	Electronics Maintenance Branch
CS	Chief of Staff	DOIM-LOG	Logistic Branch
CIPBO	Consolidated Installation Property Book	DOIM-M&D	Mail & Distribution Branch
D/BS&L	Department of Behavioral Science & Leadership	DOIM-RM	Records Management Branch
D/C&LS	Department of Chemistry & Life Science	DOIM-PUBS	Reprographics & Publications Branch
D/C&ME	Department of Civil & Mechanical Engineering	DOIM-ISD	Instructional Support Division
D/EE&CS	Department of Elec Engr & Comptr Science	DOIM-TELED	Telecommunications Branch
D/ENGL	Department of English	DOPS	Directorate of Operations, Plans & Security
D/FGN LANG	Department of Foreign Languages	DPE	Department of Physical Education
D/G&ENE	Department of Geography and Env Engineering		•
D/HIST	Department of History	DRM	Directorate of Resource Management
D/LAW	Department of Law	DRM-RI	Resource Integration Division
D/MATH SCI	Department of Mathematical Sciences	DRM-RI-BEFC	Budget Execution & Fund Control Branch
D/PHYS	Department of Physics	DRM-RI-PB	Program & Budgeting Branch
D/SOCSCI	Department of Social Sciences	DRM-RI-MS	Mission Service Center
D/SYS ENGR	Department of Systems Engineering	DRM-FO	Financial Operations Division
DAA	Directorate of Academy Advancement	DRM-FO-MA	Managerial Accounting Cell
DAD	Directorate of Admissions	DRM-FO-MA-CA	NAF Accounting Cell (CA)
DAO	Defense Accounting Office	DRM-FO-MA-DIA	NAF Accounting Cell (ODIA)
	Directorate of Cadet Activities	DRM-FO-MA-T	Treasurer's Office
DCA	Dean of the Academic Board	DRM-MM	Manpower/Mgt Division
DEAN		ENGR PLT	USMA Engineer Platoon
DEAN-AAD	Academic Affairs Division	EEO	Equal Employment Opportunity
DEAN-ACD	Academic Computing Division	GC	Garrison Commander
DEAN-ARD	Academic Research Division	GC-PAI	Garrison Plans, Analysis, and Integration (PAI)
DEAN-RRD	Research & Resources Division	IG	Inspector General
DEAN-ORD	Operations & Registrar	IRAC	Internal Review and Audit Compliance
DENTAC	Dental Activity	LDI	Leadership Development Integration
DHPW	Directorate of Housing & Public Works	MEDDAC	Medical Department Activity
DHPW-ADMIN	Administrative Office		-
DHPW-ERMD	Engineering, Resource Management Division	MEO	Military Equal Opportunity
DHPW-F&ESD	Fire & Emergency Services Division	MP Co	Military Police
DHPW-EMD	Environmental Management Division	OPA	Office of Policy, Planning & Analysis
DHPW-EP&SD	Engineering Plans & Services Division	PAO	Public Affairs Office
DHPW-HSGD	Housing Division	PMO	Provost Marshal's Office
DHPW-O	Operations	PO	Post Office
DHPW-SUPPLY	Supply Division	PRC	Photonics Research Center
DHPW-UFD	Utilities & Facilities Division	PSC	Personnel Service Center
DIA	Director of Intercollegiate Athletics	RED CROSS	American Red Cross
DMI	Department of Military Instruction	SGS	Secretary of General Staff
DMWR	Directorate of Morale, Welfare & Recreation	SJA	Staff Judge Advocate
DMWR-AEC	Army Education Center	SUPT	Office of the Superintendent
DMWR-ADCO	Alcohol and Drug Control Office	DECA-COMSY	Defense Commissary Agency
DMWR-COD	Community Operations Division	USCC	US Corps of Cadets
	. J - F		r

USCC TELEPHONE ROSTER

U.S. CORPS OF CADETS

For Official Use Only

CADET COMPANY ORDERLY ROOMS

A1	938-2663	A2	938-3570	A3	938-2962	A4	938-4125
B1	938-3238	B2	938-4431	В3	938-3236	B4	938-3343
C1	938-2897	C2	938-3761	C3	938-2664	C4	938-4120
D1	938-3033	D2	938-3293	D3	938-2763	D4	938-3370
E1	938-2391	E2	938-3195	E3	938-2466	E4	938-3364
F1	938-2944	F2	938-3556	F3	938-5476	F4	938-3776
G1	938-4330	G2	938-2983	G3	938-3085	G4	938-2444
H1	938-3260	H2	938-3285	Н3	938-3189	H4	938-4346

BRIGADE TACTICAL DEPARTMENT

A1	Tactical Officer2613	A2	Tactical Officer2725
	Tactical NCO3190		Tactical NCO4830
B1	Tactical Officer2905	B2	Tactical Officer4119
	Tactical NCO5004		Tactical NCO3750
C1	Tactical Officer3803	C2	Tactical Officer2622
	Tactical NCO2125		Tactical NCO3043
D1	Tactical Officer3603	D2	Tactical Officer3643
	Tactical NCO4555		Tactical NCO5444
E1	Tactical Officer2903	E2	Tactical Officer2824
	Tactical NCO2102		Tactical NCO2421
F1	Tactical Officer3307	F2	Tactical Officer3108
	Tactical NCO2551		Tactical NCO3962
G1	Tactical Officer2408	G2	Tactical Officer2528
	Tactical NCO4853		Tactical NCO2196
H1	Tactical Officer2427	H2	Tactical Officer2620
	Tactical NCO2195		Tactical NCO3557
A3	Tactical Officer3501	A4	Tactical Officer3118
	Tactical NCO3935		Tactical NCO5265
В3	Tactical Officer3302	B4	Tactical Officer2922
	Tactical NCO2823		Tactical NCO2468
C3	Tactical Officer2101	C4	Tactical Officer3719
	Tactical NCO2694		Tactical NCO3089
D3	Tactical Officer2619	D4	Tactical Officer3718
	Tactical NCO3289		Tactical NCO3034
E3	Tactical Officer4877	E4	Tactical Officer2009
	Tactical NCO4116		Tactical NCO2770
F3	Tactical Officer2902	F4	Tactical Officer2727
	Tactical NCO2089		Tactical NCO3853
G3	Tactical Officer2827	G4	Tactical Officer2602
	Tactical NCO4393		Tactical NCO5252
Н3	Tactical Officer2921	H4	Tactical Officer2627
	Tactical NCO5993		Tactical NCO3577

ORGANIZATIONAL E-MAIL ADDRESSES

The following is an example of how to access a West Point E-Mail Account from off post: DDN: 8doim@westpoint-emh2.army.mil Internet: 8doim@trotter.usma.edu

Adjutant General8ag	Equal Opportunity8eo
AG/ReUp8reup	Garrison Commander8gc
American Red Cross8arc	Geography & Environmental Engineering8gene
Association of Graduates8aog	Information & Education Technology Div8ietd
Behavioral Sciences & Leadership8bsl	Inspector General
Center for Enhanced Performance8cep	Internal Review8iro
Chaplain, USMA8chap	Library
Chemistry8chem	Archives
Civil & Mechanical Engineering8cme	Math8math
Civilian Personnel8cpo	Medical Department Activity8med
Dean of Academic Board8dean	Military Instruction8dmi
Defense Military Pay Office8dmpo	Navy8navy
Directorate of Information Management8csdhelp	NLO8nlo
Document Automation & Production Service8daps	Chief Information Officer8ocio
Academy Advancement	Office of Policy, Planning & Analysis8opa
Admissions8dad	Operations & Registrar Div8ord
Cadet Activities8dca	Photonics8prc
Community and Family Services8dcfa	Physics
Contracting8doc	Provost Marshal8pmo
Dental Services8dds	Public Affairs8pao
English8eng	Safety8safe
Foreign Languages8dfl	West Point School8wpes
Housing and Public Works8dhpw	Secretary/General Staff8sgs
Information Management8doim	Social Sciences8socs
Intercollegiate Athletics8dia	Staff Judge Advocate8sja
Logistics8dol	Systems Engineering8se
Operations, Plans & Security8dops	USMA Band8band
Physical Education8dpe	USMA Preparatory School8usmaps
Resource Management8drm	Visitors Information Center8visit
Engineer, USMA8dhpw	WP Resident Agency, USACIDC8cid
Equal Employment Opportunity8eoc	1st Battalion, 1st Infantry8inf

WEST POINT FAX NUMBERS

Summary of Listed USMA Fax Numbers

<u>Department</u>	<u>Number</u>	<u>Department</u>	<u>Number</u>
Academy Advancement, Directorate of	446-8237	Housing and Public Works, Directorate of	938-2529
Adjutant General	938-7709	Information Management, Directorate of	938-4870
Admissions, Directorate of	938-3021	Inspector General	
Air Force Liaison Office	938-7370	Intercollegiate Athletics, Directorate of	
Association of Graduates	446-6988	Internal Review Office	
Behavioral Sciences and Leadership, Dept. of	938-2236	Laundry & Dry Cleaning Plant	
Bookstore USMA	446-1206	Law, Dept. of	
Cadet Activities/Support Branch	938-2211	· · · · · · · · · · · · · · · · · · ·	
Cadet Activities/Cadet Restaurant	446-5863	Logistics, Directorate of	
Cadet Activities/Eisenhower Hall Theatre	446-5302	Logistics, Property Book	
Cadet Activities/Grant Hall	938-7727	Logistics, Supply Support	
Cadet Hostess	938-6248	Logistics, Warehouse	
Cadet Mess Branch/OIC	938-3213	Mail Distribution Branch	
Cadet Services	938-5248	Mathematical Sciences, Dept. of	938-2409
Cadet Store	446-4516	Meddac Headquarters	938-5164
Cadet Supply	938-4527	Military Police Stewart Army Subpost	567-3440
Center for Enhanced Performance	938-2481	Mortuary Operations/Memorial Affairs	938-5232
Center for Teaching Excellence	938-2289	Museum	
Chaplain	938-4361	Operations, Plans, & Security, Directorate of	
Chemistry, Dept. of	938-2235	Physics, Dept. of	
Civil & Mechanical Engineering, Dept. of	938-5522	Policy, Planning & Analysis, Office of/Policy,	
Civilian Personnel Office/		Planning & Analysis	038 4057
Employment Resource Center	938-2363	•	936-4037
Commandant, United States		Policy, Planning & Analysis, Office of/	020 7200
Corps of Cadets93	8-7681/7904	Institutional Rsrch & Analysis	
Commissary	938-4058	Provost Marshal	938-/531
Community & Family Activities, Directorate of	446-5503	Public Affairs/	
Consolidated Installation Property Book	938-3064	Pointer View Newspaper446-58	
Contracting, Directorate of	938-4495	Resource Management, Directorate of	938-5328
Dean, Office of/Dean of Academic Board	938-2202	Safety, Office of	938-2192
Dean, Office of/Plans & Resources	938-4517	Secretary of the General Staff93	8-3214/5888
Dean, Office of/Academic Affairs Division	938-4517	Social Sciences, Dept. of	938-4563
Dean, Office of/Academic Computing Division	938-3980	Staff Judge Advocate	938-2390
Dean, Office of/Academic Research Division	938-4517	Systems Engineering, Dept. of	
Defense Accounting Office/General Accounting	g446-4976	Transportation Branch	
Dental Services, Directorate of	938-4302	Treasurer, Logistics, Directorate of	
Document Services Division	938-7364	Troop Issue Subsistence Activity	
Electrical Engineering and		USMA Band	
Computer Science, Dept. of	938-5956		
English, Dept. of	938-2562	USMA Library	
Equal Opportunity, Office of	938-3225	USMA Prep SchoolDIS	SN 992-6041
Foreign Language, Dept. of	938-3585	Vehicle Operations &	
Garrison Commander		Consolidated Maintenance	938-4807
Geography & Environmental Engineering,		1st Battalion, 1st Infantry	
Dept. of	938-3339	2nd Aviation Attachment (Stewart)	567-1124
Harborcraft Division		97th USARCOM Aviation Support Facility	
History, Dept. of	938-3932	(Stewart)	567-0947

DEFENSE INFORMATION SYSTEM NETWORK (DISN) DIRECTORY OF INSTALLATIONS

<u>LOCATION</u>	OPERATOR	<u>LOCATION</u>	OPERATOR
AF Academy Colorado Spgs CO	333-1110	DCMDS Philadelphia PA	444-2011
AF Dept of Washington DC		Dahlgren Nav Wpns Lab Dahlgren VA	249-1110
ANG 117th TRW AL	694-2432	Davis Monthan AFB Tuscon AZ	
Aberdeen Prov Grds Aberdeen MD	298-1110	Detroit Arsenal Warren MI	786-5000
Adj Gen Natl Guard WV		Dover AFB Dover DE	445-3000
Altus AFB Altus OK		Earle Nav Weapons Base Colts Neck NJ	449-1110
Anacostia Naval Shipyard Wash DC	227-0101	Edgewood Arsenal Edgewood MD	
Andrews AFB Washington DC		Edwards AFB Edwards CA	
Anniston Army Depot Anniston AL		Eglin AFB Valpariso FL	872-1110
Army & AF Exchange Svc Dallas TX		Eielson AFB Fairbanks AK	
Army Audit Agcy Hqs Arlington VA		El Centro Nav Air Fac El Centro CA	958-8555
Army Dept of Washington DC		Ellsworth AFB Rapid City SD	675-1110
Army Pub Ctr Baltimore MD		Fairchild AFB Spokane WA	
Army Trpst & Avnmat St Louis MO		Fitzsimmons Army Med Ctr Denver CO	
Barkdale AFB Shreveport LA		Ft AP Hill, VA	
Beale AFB Marysville CA		Ft Belvoir Alexandria VA	
Bluegrass Army Dpt Lex/Richmond KY		Ft Ben Harrison Indianapolis IN	
Bolling AFB Washington DC		Ft Benning Columbus GA	
Brooke Army Med Ctr Ft Sam Houston TX		Ft Bliss El Paso TX	
Brooks AFB San Antonio TX		Ft Bragg Fayetteville NC	
CP Lejeune Marine Corps Jax NC		Ft Campbell Hopkinsville KY	
Cameron Sta Alexandria VA		Ft Carson Colorado Springs CO	
Camp Dawson Kingwood WV		Ft Chaffee Ft Smith AR	
Camp Pendleton Oceanside CA		Ft Detrick Frederick MD	
Cannon AFB Clovis NM		Ft Devins Ayer, MS	
Cape Canaveral AFS Cocoa Bch FL		Ft Dix Wrightstown NJ	
Carlisle Bks Carlisle PA		Ft Drum Watertown NY	
Carswell AFB Ft Worth TX		Ft Eustis Newport News VA	
Castle AFB Atwater CA		Ft Gordon Augusta GA	
Charleston AFB Charleston SC		Ft Hamilton Brooklyn NY	
Cherry Pt MCAS Cherry Pt NC		Ft Hood Killeen TX	
China Lake Nav Wpns Sta CA		Ft Huachuca Sierra Vista AZ	
Columbus AFB Columbus MS		Ft Indiantown Gap Annville PA	
Corpus Christl NAS Corpus Christl TX		Ft Irwin Barstow CA	
DCMAO Atlanta GA		Ft Jackson Columbia SC	
DCMAO Baltimore Towson MD		Ft Knox Fort Knox KY	
DCMAO Birmingham AL		Ft Leavenworth KS	
DCMAO Boston MA		Ft Lee Petersburg VA	
DCMAO Chicago IL		Ft Leonard Wood Waynesville MO	
DCMAO Cincinnati OH		Ft Lewis Tacoma WA	
DCMAO Cleveland OH		Ft McCoy Sparta WI	
DCMAO Dallas TX		Ft McPherson Atlanta GA	
DCMAO Dayton Gentile AFS OH		Ft Meade Odenton MD	
DCMAO Milwaukee WI		Ft Monmouth Red Bank NJ	
DCMAO Orlando FL		Ft Monroe Hampton VA	
DCMAO Pittsburgh PA		Ft Myer Arlington VA	
DCMAO San Diego CA		Ft Pickett Blackstone VA	
CMAO Santa Anna CA		Ft Polk Leesville LA	
DCMAO Seattle WA		Ft Riley Junction City KS	
DCMAO Twin Cities Ft Snelling MN		Ft Rucker Dothan AL	
DCMAO Van Nuys Tarzana CA		Ft Sam Houston San Antonio TX	
DCMAO Wichita KS		Ft Sill Lawton OK	
DCMDS Los Angeles CA		Ft Stewart Savannah GA	
DCMDS NY		Ft Story Virginia Beach VA	
DOMDO 141		1 Cooly viiginia Deach vii	

F. Totter Flushing NY	LOCATION	OPERATOR	LOCATION	OPERATOR
Grant Folks AFB Emerado ND. 362-1110 Forat Lakes Nav Ting Ctr Gr Lakes II. 792-2002 Forsson AFB Peru IN. 928-1110 Guster AFB Montgomery AI. 996-1110 All Coulter AFB Montgomery AI. 996-1110 Hanscom AFB Fedford MA. 478-5980 Offinit AFB Omaha. 271-1110 Harry Diamond Labs Wash DC. 227-0101 Otis ANG Fellmouth MA. 157-4401 Harry Diamond Labs Wash DC. 227-0101 Otis ANG Fellmouth MA. 557-4401 Hill AFB Ogden UT. 777-1110 Patrick AFB Coo 80th FL. 91-7000 Patrick AFB Foloriand Springs CO. 902-7011 JAG School Charlottesville VA. 934-7115 Pentagon Washington DC. 227-0101 Jacksonville NAS Ias FL. 942-2345 Peterson AFB Colorado Springs CO. 902-7011 Jefferson Prov Gds Madison IN. 480-1110 Picatinary Arsenal Dover NJ. 880-1110 Picatinary Arsenal Dover NJ. 880-1110 Picatinary Arsenal Power NJ. 880-1110 Kegly AFB San Antonio TX. 4945-1110 Pope AFB Fayetteville NC. 424-1110 Kegly AFB San Antonio TX. 4945-1110 Pope AFB Fayetteville NC. 424-1110 Registration AFB San Antonio TX. 473-1110 Lakehust NAS Lakehust NJ. 244-0011 Lakehust NAS Lakehust NJ. 244-0111 Lakehust NAS Lakehust NJ. 245-0011 Lakehust NAS Lakehust NJ. 245-0011 ARS AFB San Antonio TX. 473-1110 Quantice Marine Group Sas, VA. 278-2810 Lakehust NAS Lakehust NJ. 845-1110 Red Group Army Dpto Phusbole O. 749-4101 Lakehust NAS Lakehust NJ. 845-8400 Public Army Deport Public O. 749-4101 Lakehust NAS Lakehust NJ. 845-8400 Public Army Deport Public O. 749-4101 Lakehust NAS Lakehust NJ. 845-8400 Public Army Deport Public O. 749-4101 Lakehust NAS Lakehust NJ. 845-8400 Public Army Deport	Ft Totten Flushing NY	456-0700	Nellis AFB Las Vegas NV	682-1110
Great Lakes Nav Tng Cr Cr Lakes II. 792-2002 Grissom AFB Perul N. 928-1110 Gunter AFB Montgomery AL 996-1110 Gunter AFB Montgomery AL 996-1110 Gunter AFB Montgomery AL 996-1110 Hanscom AFB Bedford MA 489-9100 Offint AFB Omaha 271-1110 Hanscom AFB Bedford MA 489-9100 Offint AFB Omaha 271-1110 Hanscom AFB Bedford MA 488-9800 Orlando Nav Tng NECY Orlando FL 791-1111 Harry Darmond Labs Wash DC 227-0101 Hill AFB Ogden UT. 777-1110 Peacife Missise Range Pt Mugu CA 351-1110 Holioman AFB Alamogordo NM 867-1110 Peacife Missise Range Pt Mugu CA 351-1110 Holioman AFB Alamogordo NM 867-1110 Peacife Missise Range Pt Mugu CA 351-1110 Pacific Missise Range Pt Mugu CA 351-110 Pacific Missise Range Pt Mugu CA 351	Ft Wingate Army Depot Gallup NM	790-6000	Newark AFB OH	346-7000
Grissom AFB Peru IN 928-1110 Gunter AFB Montgomerry AL 9506-1110 Gunter AFB Montgomerry AL 3596-1110 Gunter AFB Montgomerry AL 3596-1110 Gunter AFB Montgomerry AL 3596-1110 Gunter AFB Montgomerry AL 359-1100 Gunter AFB Montgomerry AL 359-1100 Gunter AFB Montgomerry AL 389-9100 Gunter AFB Montgomerry AL 389-9110 Hill AFB Ogden LT 777-1110 Partick AFB Cocora Beh Full Cast Shall Hill Gunter AFB Allamogordo NM. 367-1110 Homestead AFB Homestead PL 791-7000 Hunter Army Atried Savanuanh GA 370-1110 Homestead AFB Homestead PL 791-7000 Alscownille NAS Jux FL 791-7000 Alscownille NA	Grand Folks AFB Emerado ND	362-1110	Niagara Falls Airbase NY	238-3011
Gunter AFB Montgomery AL	Great Lakes Nav Tng Ctr Gr Lakes IL	792-2002	NSA Ft Meade Md	644-6311
Gunter AFB Montgomery AL	Grissom AFB Peru IN	928-1110	Oakland Army Base Oakland CA	859-0111
Inancock Field Syracuse NY	Gunter AFB Montgomery AL	596-1110		
Flanscom AFB Bedford MA				
Harry Diamond Labs Wash DC			Orlando Nav Tng NECtr Orlando FL	791-4111
Hill JAF D gden UT				
Holloman AFB Alamogordo NM				
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Naval Station Newport RI	= :			
Naval War College Newport RI943-3373 Wright Patterson AFB Dayton OH787-1110				

DEFENSE INFORMATION SYSTEM NETWORK – EUROPE For operator assistance dial the West Point Operator

HEIDELBERG	GM	370-1110	LONDON	UK	235-1110
NUERNBERG	GM	460-1110	PIRMASENS	GM	495-1110
HOHENFELS	GM	466-1110	HARROGATE	UK	262-1110
MANNHEIM	GM	380-1110	AUGSBURG	GM	434-1110
BREMERHAVEN	GM	342-1110	FAIRFORD	UK	247-1110
RHEIN MAIN	GM	330-1110	TORREJON	SP	723-1110
CROUGHTON	UK	236-1110	MILDENHALL	UK	238-1110
RAMSTEIN	GM	480-1110	BITBURG	GM	453-1110
LEGHORN	IT	633-1110	BURTWOOD	UK	243-1110
WIESBADEN	GM	337-1110	WUESCHHEIM	GM	451-1110
FRANKFURT	GM	320-1110	STUTTGART	GM	420-1110
IZMIR	TU	675-1110	BENTWATERS	UK	225-1110
MUNICH	GM	440-1110	WORMS	GM	383-1110
GREENHAM COMMON	UK	266-1110	LAKENHEATH	UK	226-1110
SCULTHORPE	UK	238-1110	EDZELL	UK	229-1110
SPANGDAHLEM	GM	452-1110	UPPER HEYFORD	UK	263-1110
SCHINNEN	NL	360-1110	BAUMHOLDER	GM	485-1110
ROTA	SP	727 0111	VICENZA	IT	634-1110
HIWYCOMB	UK	232-1110	HAHN AB	GM	450-1110
CHICKSANDS	UK	234-1110	WUERZBURG	GM	350-1110
ADANA	TU	676-1110	VAIHINGEN	GM	430-1110
ROBINSON	GM	420-1110	KAPAUN AS	GM	489-1110
ALCONBURY	UK	223-1110	EASTCOTEX	UK	235-1110
KAISERSLAUTERN	GM	483-1110	NAPLES	IT	625-1110
SOESTERBERG	NL	363-1110	KEFLAVIK	IC	228-1110
GIESSEN	GM	343-1110	VILSECK	GM	476-1110
MOLESWORTH	UK	268-1110	LANDSTUHL	GM	486-1110
IRAKLION CRETE	GR	668-1110			

DEFENSE INFORMATION SYSTEM NETWORK – PACIFIC For operator assistance dial the West Point Operator

GUAM	GQ	328-5678	KUNSAN AB	RK	782-2345
CP FUJI	JA	265-5011	KWAJALEIN	IS	480-1110
PEARL HARBOR	HI	439-1110	MISAWA AB	JA	226-1110
CP ZAMA	JA	260-1110	OSAN AB	JA	784-1110
GUAM	GQ	322-1110	SASEBO	JA	252-1110
BUCKNER	JA	645-1110	YONGSAN MAIN	RK	723-1110
IWAKUNI	JA	250-1110	YOKOSUKA	JA	240-1110
JOHNSTON IS	JA	441-3330	OAHU	HI	449 7110

DEFENSE INFORMATION SYSTEM NETWORK – ALASKA For operator assistance in Alaska the following telephone exchanges may be contacted:

FT RICHARDSON	AK	317-384-1110
ELMENDORF AFB	AK	317-552-1110
EIELSON AFB	AK	317-377-1110
FT GREELY	AK	317-873-1110
FT WAINWRIGHT	AK	317-353-1110

TIME CONVERSION CHART

TIME CONVERSION CHART (STANDARD TIME)

WHISKEY	UNIFORM	TANGO	SIERRA	ROMEO	ZULU	ALFA	BRAVO	GOLF	HOTEL	INDIA	KILO
Anchorage Fairbanks Honolulu	Juneau Seattle San Fran Los Angeles	Salt Lake Yuma Ft Huachuca	Rock Island Chicago Detroit San Antonio	Wash D.C. Atlanta		Berlin Frankfurt Rome	Istanbul Cairo	Bangkok	Saigon	Tokyo Korea Okinawa	Guam Melbourne Sydney
-10	-8	-7	-6	-5	0	+1	+2	+7	+8	+9	+10
2:01 PM 3 PM 4 PM 5 PM 6 PM 7 PM 8 PM 9 PM 10 PM 11 PM 12 MID 1 AM 2 AM 3 AM 4 AM	4:01 PM 5 PM 6 PM 7 PM 8 PM 9 PM 10 PM 11 PM 12 MID 1 AM 2 AM 3 AM 4 AM 5 AM 6 AM	5:01 PM 6 PM 7 PM 8 PM 9 PM 10 PM 11 PM 12 MID 1 AM 2 AM 3 AM 4 AM 5 AM 6 AM 7 AM	6:01 PM 7 PM 8 PM 9 PM 10 PM 11 PM 12 MID 1 AM 2 AM 3 AM 4 AM 5 AM 6 AM 7 AM 8 AM	7:01 PM 8 PM 9 PM 10 PM 11 PM 12 MID 1 AM 2 AM 3 AM 4 AM 5 AM 6 AM 7 AM 8 AM 9 AM	0001 0100 0200 0300 0400 0500 0600 0700 0800 0900 1000 1100 1200 1300 1400	1:01 AM 2 AM 3 AM 4 AM 5 AM 6 AM 7 AM 8 AM 9 AM 10 AM 11 AM 12 NOON 1 PM 2 PM 3 PM	2:01 AM 3 AM 4 AM 5 AM 6 AM 7 AM 8 AM 9 AM 10 AM 11 AM 12 NOON 1 PM 2 PM 3 PM 4 PM	7:01 AM 8 AM 9 AM 10 AM 11 AM 12 NOON 1 PM 2 PM 3 PM 4 PM 5 PM 6 PM 7 PM 8 PM 9 PM	8:01 AM 9 AM 10 AM 11 AM 12 NOON 1 PM 2 PM 3 PM 4 PM 5 PM 6 PM 7 PM 8 PM 9 PM 10 PM	9:01 AM 10 AM 11 AM 12 NOON 1 PM 2 PM 3 PM 4 PM 5 PM 6 PM 7 PM 8 PM 9 PM 10 PM 11 PM	10:01 AM 11 AM 12 NOON 1 PM 2 PM 3 PM 4 PM 5 PM 6 PM 7 PM 8 PM 9 PM 10 PM 11 PM 12 MID
5 AM 6 AM	7 AM 8 AM	8 AM 9 AM	9 AM 10 AM	10 AM 11 AM	1500 1600	4 PM 5 PM	5 PM 6 PM	10 PM 11 PM	11 PM 12 MID	12 MID 1 AM	1 AM 2 AM
7 AM 8 AM 9 AM 10 AM	9 AM 10 AM 11AM 12 NOON	10 AM 11 AM 12 NOON 1 PM	11 AM 12 NOON 1 PM 2 PM	12 NOON 1 PM 2 PM 3 PM	1700 1800 1900 2000	6 PM 7 PM 8 PM 9 PM	7 PM 8 PM 9 PM 10 PM	12 MID 1 AM 2 AM 3 AM	1 AM 2 AM 3 AM 4 AM	2 AM 3 AM 4 AM 5 AM	3 AM 4 AM 5 AM 6 AM
11 AM 12 NOON 1 PM	1 PM 2 PM 3 PM	2 PM 3 PM 4 PM	3 PM 4 PM 5 PM	4 PM 5 PM 6 PM	2100 2100 2200 2300	10 PM 11 PM 12 MID	11 PM 12 MID 1 AM	4 AM 5 AM 6 AM	5 AM 6 AM 7 AM	6 AM 7 AM 8 AM	7 AM 8 AM 9 AM

This table provides a quick and accurate method for converting time in one zone to time in another zone.

Each of the 25 time zones is indicated by an alphabetic suffix. Thus Greenwich Civil Time is designated as ZULU, the first zone to the east as ALFA, etc. The vertical columns on the table indicate time zones. Time in each successive zone to the right of zone ZULU is one hour later than the previous zone. Time in each successive zone to the left of zone ZULU is one hour earlier than the previous zone. Selected zones are presented in this table and the differences in times between these zones and ZULU are indicated by plus or minus numbers at the top of each column. Standard time only is shown; to convert to Daylight Time, add one hour to the time shown.

Thus, to find ZULU time when it is 8 PM Central Day Light Time: Convert to Standard Time by deducting one hour. Find 7:00 PM in the SIERRA Time Zone: Read across to the time (0100) in the ZULU column. Since the Sierra time (7:00 PM) is in the shaded area, the ZULU time is 0100 hours, <u>ONE DAY LATER</u>.

QUICK REFERENCE LISTINGS

(Bldg. Numbers in Parentheses)

Academy Photo (735)

Mon – Fri 8:30 a.m. to 4:30 p.m.

Sat - Sun Closed

938-3448

Army Community Service (622)

Mon – Fri 7:45 a.m. to 4:30 p.m.

938-4621/2519

Army Emergency Relief (AER) (622)

Mon – Fri 7:45 a.m. to 4:30 p.m.

938-4621/2519

After normal duty hours, weekends and Holidays contact the American Red Cross Armed Forces Emergency Service Center

toll free at: 1 (877) 272-7337

Alcohol & Drug Control Office (606)

Mon – Fri 7:30 a.m. to 4:30 p.m.

938-2462/2912

Barber Shops

Cadet (740)

Mon – Fri 7:00 a.m. to 3:45 p.m.

938-4126/2656

PX (1204) TEMPORARILY CLOSED WPC (West Point Club) (603)

Mon – Fri 8:00 a.m. to 4:00 p.m.

By appointment only

938-2749

Beauty Shops

PX (1204) TEMPORARILY CLOSED Cadet Beauty Shop (740)

Mon – Fri 7:45 a.m. to 3:30 p.m.

938-4577

Bistro's (683)

Mon – Fri 6:00 a.m. to 5:00 p.m. Sat 8:00 a.m. to 1:00 p.m.

Sun Closed

446-2168

Bowling Lanes (622)

Mon No open bowling

Tue Closed

 Wed
 1:00 p.m. to 7:00 p.m.

 Thur
 11:30 p.m. to 7:00 p.m.

 Fri
 11:30 p.m. to 11:00 p.m.

 Sat
 12:00 p.m. to 11:00 p.m.

 Sun
 1:00 p.m. to 6:00 p.m.

Holidays TBA 938-2140

Burger King (1204)

Mon – Sat 9:00 a.m. to 7:00 p.m. Sun 9:00 a.m. to 6:00 p.m.

446-0260/61

Cadet Bookstore (601)

Mon – Fri 8:00 a.m. to 4:00 p.m.

Summer:

Mon – Fri 9:00 a.m. to 3:00 p.m.

938-5356/5153

Cadet Store (606)

Mon – Fri 8:00 a.m. to 4:00 p.m.

938-2121

Carlson Wagonlit (626)

Official Travel

Mon – Fri 8:00 a.m. to 4:00 p.m.

938-7792/7793 446-3966

Chapels

Cadet Chapel (722)

938-3412/4106

Catholic Chapel (699)

938-3721/8760

Eastern Orthodox (722)

938-3412/4106

Episcopal (722)

938-3412/4106

Jewish (750)

938-2710/2766

Lutheran (689)

938-2003

Community (799)

938-2003

Child Development Center (1207)

Mon – Fri 6:00 a.m. to 5:30 p.m.

Please call for holiday and football

Sat hours.

938-4798/4523

Civilian Personnel Advisory Ctr (626)

Mon – Fri 7:45 a.m. to 4:30 p.m.

938-3943

Commissary (1200)

Mon Closed

Tue 10:00 a.m. to 7:00 p.m. Wed 10:00 a.m. to 6:00 p.m. Thurs 11:00 a.m. to 8:00 p.m. Fri 10:00 a.m. to 7:00 p.m. Sat 8:00 a.m. to 6:00 p.m. Sun 10:00 a.m. to 6:00 p.m.

Early Bird

Tue - Fri 9:00 a.m. (15 items or less)

Home Football Saturdays Open 938-3663/2218/2512/3907

Craft Shop (648)

Auto

Sun - Mon Closed

Tues – Thur 1:00 p.m. to 9:00 p.m. Fri – Sat 10:00 a.m. to 6:00 p.m.

938-2074 **Multi**

Sun - Mon Closed

Tue – Thur 1:00 p.m. to 9:00 p.m. Fri – Sat 10:00 a.m. to 6:00 p.m.

938-4812

Custom Frame Shop & Gallery (1204)

Tue – Sat 10:00 a.m. to 6:00 p.m. Sun 10:00 a.m. to 4:00 p.m.

Mon Closed

446-7633

Defense Accounting Office (626)

Mon, Wed, Thur, Fri

8:00 a.m. to 11:30 a.m. 1:00 p.m. to 4:00 p.m.

Tue 8:00 a.m. to 11:30 a.m.

1:00 p.m. to 4:00 p.m. (closed for training)

Military Pay-Customer Rep.

938-6134

PCS Travel-Customer Rep.

938-6605

Dental Clinic (606)

Mon – Thur 7:00 a.m. to 3:30 p.m. Fri 7:00 a.m. to 3:30 p.m.

938-3121/2505

After hours 938-4004

Sick call 7:40 a.m. to 8:40 a.m.

12:40 p.m. to 1:40 p.m.

Dry Cleaners/Tailor (1204)

Mon – Sat 9:00 a.m. to 6:00 p.m. Sun 9:00 a.m. to 4:00 p.m.

446-0046

Education Center (683)

Mon – Fri 7:45 a.m. to 4:30 p.m.

938-3762/3464

Embroidery Shop (1204)

Mon – Sat 10:00 a.m. to 6:00 p.m. Sun 10:00 a.m. to 4:00 p.m.

446-0046

Flower Shop (1204)

PX (1204)

Mon – Sat 10:00 a.m. to 6:00 p.m. Sun 10 a.m. to 4:00 p.m.

446-3848

Five Star Inn - WP (2113)

938-6816/17

Garrison Activities Travel Card Coordinator (681, Rm G-10)

938-4277

GNC (1204) Mon – Sun 10:00 a.m. to 6:00 p.m. 446-2989

Grant Hall Weapon's Room (602)

Mon – Fri 7:00 a.m. to 10:00 p.m. Sat 8:00 a.m. to 10:00 p.m. Sun 12:00 a.m. to 10:00 p.m.

938-2250

Housing Referral (626)

Mon – Fri 8:00 a.m. – 4:00 p.m. 938-4500

Self-Help Center (DHPW) (695)

Mon Closed

Tue – Fri 10:00 a.m. to 6:00 p.m.
Sat 7:45 a.m. to 4:00 p.m.
(Closed on Holidays & the Sat before all

Mon Holidays) 938-5262/5310

Keller Army Community Hospital (900)

Emergency Room 938-4004/4005/4006

Active Duty Sick Call

Mon – Fri 7:30 a.m. to 8:30 a.m. (Closed training and federal holidays) 938-4004

Routine and Same Day Appointments

938-7992

Outside of area: 800-552-2907

Immunization Clinic

Mon – Fri 8:00 a.m. to 11:30 a.m. Mon – Fri 1:00 p.m. to 4:00 p.m. Closed Thur afternoon and all training and federal holidays)

938-8476

Allergy Clinic

Tue 8:00 a.m. to 11:30 a.m. Fri 1:00 p.m. to 4:00 p.m. Closed training and federal holidays)

938-8476 **Pharmacy**

Mon, Wed, Fri

8:00 a.m. to 5:00 p.m.
Tuesday
Thursday
Thursday
Thursday
Sat

8:00 a.m. to 8:00 p.m.
8:00 p.m. to 1:30 p.m.
3:30 p.m. to 8:00 p.m.
8:00 a.m. to 10:00 a.m.

(Refill pick-up only)

Sat 10:00 a.m. to Noon

(New prescriptions)

(Closed training and federal holidays) 938-2271/3812

Laboratory

Mon 8:30 a.m. to 4:30 p.m Tue – Fri 8:00 a.m. to 4:30 p.m. (Closed training and federal holidays) 938-4209/4744/6801

Laundry/Dry Cleaning (845)

Mon – Fri 8:00 a.m. to 6:00 p.m. Sat 10:00 a.m. to 3:00 p.m.

Closed Football Saturdays

938-4191

Legal Services (606)

Mon – Fri 7:45 a.m. to 4:30 p.m.

Legal Assistance

938-4541/5104

Claims

938-2016/4571

Library

Post (622)

Mon, Wed, Fri 9:00 a.m. to 5:00 p.m. Tues, Thurs 9:00 a.m. to 8:00 p.m. Sun 1:00 p.m. to 5:00 p.m.

Sat & Holidays Closed

938-2974

USMA (Cadet Library) (757)

Call for hours 938-2230/2636

Reference desk 938-8325

Military Clothing (1204)

Mon - Wed Thur 10:00 a.m. to 7:00 p.m. 10:00 a.m. to 8:00 p.m. Frid - Sat 10:00 a.m. to 7:00 p.m. 10:00 a.m. to 6:00 p.m. 10:00 a.m. to 6:00 p.m.

446-5404, x147

Military Police (616)

938-3312/3333 446-5555

Museum (2110)

Daily 10:30 a.m. to 4:15 p.m.

938-3590

MWR Fitness Center (683)

Mon – Fri 5:30 a.m. to 8:00 p.m. Sat 8:00 a.m. to 1:00 p.m.

Sun Closed

938-6490

Optical Shop (1204)

Mon – Sat 10:00 a.m. to 6:00 p.m. Sun 10:00 a.m. to 4:00 p.m.

446-6565

Pentagon Federal Credit Union

(Highland Falls)

Lobby

Mon – Fri 8:30 a.m. to 4:00 p.m.

Drive-up Window

Mon – Wed, Fri 7:30 a.m. to 5:00 p.m. Thursday 7:30 a.m. to 5:30 p.m. 800-431-1404

Poison Control Center

800-222-1222

Post Exchange (1204)

Mon – Wed, Fri, Sat

9:00 a.m. to 7:00 p.m. Thursday 10:00 a.m. to 8:00 p.m. Sunday 10:00 a.m. to 6:00 p.m.

446-5404/05/06

Post Office (634)

Mon – Fri 8:30 a.m. to 5:00 p.m. Saturday 9:00 a.m. to 12:00 p.m.

446-8749

Seattle's Best (1204)

446-3775

Shopette/Class6/ServiceStation (1202)

Mon-Sat 7:00 a.m. to 9:00 p.m. Sunday 8:00 a.m. to 6:00 p.m.

446-3666

Staff Duty Officer

Non-duty hours 938-3500

Transcripts (600)

938-3759

Tricare - Health Net Federal Service

(900)

Mon – Fri 7:45 a.m. to 4:30 p.m.

938-4838

Visitors Center (2107)

Daily 9:00 a.m. to 4:45 p.m. 938-2638/7079

Youth Services Office (500)

Mon – Fri 10:00 a.m. to 6:00 p.m. 938-3727

930-3121

Youth Center (500)

Call for hours 938-3208

1-1 Infantry (621)

Mon – Fri 8:00 a.m. to 4:30 p.m.

938-8858

1-1 Infantry Staff Duty Officer

24 hours, 7 days a week

938-8846

WEST POINT ACTIVITIES

AAA		AREA ENGINEER		Fax Machine	446-532
(See Intercollegiate Athletics)		(See District Engineers)		VP, Information Systems	446-164
				Address Changes	
CADEMIC AFFAIRS DIVISION		ARMY ATHLETIC ASSOCIATION		Archivist / Cullum Files	
MADN-AAD) (600) (See Dean)		(See Intercollegiate Athletics)		Fax Machine	
		,		VP, Publications	
CADEMIC BOARD		ARMY CHARGE CARD, VISA		Circulation	
MADN) (600) (See Dean)		(See Resource Management, Directorate of)		Editor, ASSEMBLY	
				Editor, Register of Graduates/TAPS	446-162
CADEMIC DEPARTMENTS (See specific department)		ARMY COMMUNITY SERVICE Division (MAPA-AC) DMWR-ACS (622)		Fax Machine	446-532
		TOLL FREE	800-643-3039	ATHLETICS	
ACADEMIC RESEARCH DIVISION MADN-ARD) (600) (See Dean)		Army Community Service Director Army Volunteer Corps Coordinator/		(See Intercollegiate Athletics or Physical Ed	fucation)
		AFTB/AFAP	938-3655/4621	AUDITORIUM SCHEDULING	
ACADEMIC TRANSCRIPTS		Employment Readiness/Transition Assistance Program Manager	000 5050/4004	Academic Areas (See Dean)	
(See Dean)		Exceptional Family Member Prog Mgr		Eisenhower Hall (DCA)	938-244
CADEMY ADVANCEMENT, DIRECTORAT	F OF	**Keller Army Community Hospital		AUTO CRAFT SHOP (648)	938-207
MAAA-DAA) (698)	_ 01	(Registration/Screening)	938-4205	7.010 0104 1 01101 (010)	
Director	938-3700	Family Advocacy Program Manager	938-3369/2519	BAND & FIELD MUSIC (MAGC-B) USMA E	
Alumni Affairs Division (MAAA-A)		**SPOUSE/CHILD ABUSE REPORTING	000 0000	Admin NCO	
Director		(Military Police-24 hrs)		Associate Bandmaster	
Reunion Planning	938-3700	Family Advocacy Program Educator/Victim Advocate		Band Sergeant MajorCO/XO	
Gift Program	938-3024	Financial Readiness/Army Emergency		Staff Duty NCO	
ACADEMY PHOTO (735)	938-3448	Relief (AER) Program Manager	938-5653/4621	Drum Major	
CADEWI FHOTO (755)		Information & Referral Program Mgr	938-5839/4621	Fax Machine	
		Mobilization/Deployment Readiness Mgr		Field Music	938-244
ADJUTANT GENERAL (MAAG) (622)		Relocation Readiness Program Manager		Information Tape	938-261
Secretary	938-3402	Lending Closet	938-5654/3487	Instrument Repair Shop	
Fax Machine	938-7708	ADMY EDUCATION OF THE		Jazz Knights	
Post Reenlistment		ARMY EDUCATION CENTER		Music Library/Audio	938-293
Dep AG/C, Strength Management	938-8448	(MAPA-A) (DMWR-AEC) (683) Director	038-3700	Supply Sergeant	938-244 028-291
Personnel Mgt Br (MAAG-PM) Chief	020 2105	Education Technician		Cappiy Congount	300-204
Fax Machine		Counselor		BARBER SHOPS (MALO-CS)	
NCOIC Management Operations		Test Examiner		Cadet Barber Shop Office (745)	
Officer Boards/Promotions	938-8450	Education Service Officer		Cadet Barber Shop	
Officer Management(MAAG-PM-O)	938-3877	CW Post Center/Long Island Univ		Post Exchange Barber Shop	
Enlisted Management (MAAG-PM-E)	938-8451	John Jay College	446-5959	West Point Club Barber Shop	938-274
Sponsorship	938-2118	Mount St Mary College		BEAUTY SHOPS (MALO-CS)	
Admin Svcs Br (MAAG-A) Chief	020 2404	St Thomas Aquinas College	440-2000	(TEMPORARY CLOSED)	
Graduation/Awards Convocation		ARMY EMERGENCY RELIEF		(
Post Bulletin/Committee Orders		(See Army Community Service)		BEHAVIORAL SCIENCES & LEADERSHIP,	DEPARTMENT O
Fax Machine		((MADN-BSL) D/BS&L (601)	
Personnel Service Center (MAAG-P)		ARMY VOLUNTEER CORPS COORDINATO	R	General Information/Admin Office	
(See Separate Listing)		(2104)	938-3655	Fax Machine	
Military Personnel		Fax Machine	938-7712	Professor and Head Executive Officer	
(See Personnel Service Center)		A D. ((1) (2) ((1) (1) (1) (1) (1) (1) (1) (1) (1) (Executive Secretary	
ADMISSIONS, DIRECTORATE OF (MAAR)(6	306)	ARVIN GYMNASIUM (727) AAA Storage Room	020 4212	Engineering Psychology	938-562
Director of Admissions (MAAR)		DPE Labor Group		Psychology	938-564
Assoc Dir - Enrollment & Recruiting	938-5724	Dir of Phys Ed		Sociology	
(MAAR-ER)		Facilities Scheduling	938-7738	Leadership & Management	
Assoc Dir - Admissions Support(MAAR-M)		Guard Desk		General Psychology	930-303 938-503
Executive Officer (MAAR-XO)		Instructional Pool		Loador Davolanment Baccarch Contar	
Reserve Affairs (MAAR-RA) Marketing Officer (MAAR-C)		Intramural Pool	938-xxxx	(MADN-LDRC)	938-294
Management Information Sys (MAAR-IMO)	938-5751	Intramural Supply Office		Tactical Officer Education Program	
Budget (MAAR-B)	938-5733	Issue Store RoomODIA Training Room		(MADN-TOEP)	938-8645/327
Public Relations (MAAR-CPRC)	938-5759	Physical Therapy			
Northeast Regional CDR (MAAR-ER-NE)	938-5721	Scuba Room	938-2573	BILLETING	
Southeast Regional CDR (MAAR-ER-SE)		Ski Rm		WEST POINT (See Five Star Inn)	
	4:38-5728			BLOOD DRIVE COORDINATOR	
Great Lakes Regional CDR (MAAR-ER-GL)		ACCOCIATION OF CRADITATES (ACC) (SSS)		PLOOD DUILE COOKDINAI OK	
Great Lakes Regional CDR (MAAR-ER-GL) Southwest Regional CDR (MAAR-ER-SW)	938-5717	ASSOCIATION OF GRADUATES (AOG) (698)		MEDDAC (900)	020 0111
Great Lakes Regional CDR (MAAR-ER-GL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-FW)	938-5717 938-5719	Automated Attendant	446-4600	MEDDAC (900)	
Great Lakes Řegional CDŘ (MAAR-ER-ĠL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-FW) Soldier/USMAPS Admissions Officer	938-5717 938-5719 938-5780	Automated Attendant Fax Machine	446-4600 446-5325	, ,	
Great Lakes Regional CDR (MAAR-ER-GL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-FW) Soldier/USMAPS Admissions Officer	938-5717 938-5719 938-5780	Automated Attendant	446-4600 446-5325 446-1600	MEDDAC (900) BOARDING KENNEL, WEST POINT	
Great Lakes Regional CDR (MAAR-ER-ĜL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-FW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH)		Automated Attendant	446-4600 446-5325 446-1600 446-1634	, ,	
Great Lakes Regional CDR (MAAR-ER-GL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-FW) Soldier/USMAPS Admissions Officer		Automated Attendant	446-4600 446-5325 446-1600 446-1634 446-1659	BOARDING KENNEL, WEST POINT	938-392
Great Lakes Regional CDR (MAAR-ER-GL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-FW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN)		Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine		BOARDING KENNEL, WEST POINT BOOKSTORE, USMA	938-392
Great Lakes Regional CDR (MAAR-ER-ČL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-W) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE		Automated Attendant Fax Machine President Admin Assts. Dir, Human Resources Project Manager Fax Machine VP, Alumni Support		BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities)	938-392
Great Lakes Regional CDR (MAAR-ER-ČL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-W) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE		Automated Attendant Fax Machine President Admin Assts. Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services		BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER	938-392 938-5193/5356/515
Great Lakes Regional CDR (MAAR-ER-GL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-FW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606)		Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program		BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities)	938-392 938-5193/5356/515
Great Lakes Regional CDR (MAAR-ER-ĜL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606)	938-5717 938-5719 938-5780 938-5723 938-5720 938-2912/2462	Automated Attendant Fax Machine President Admin Assts		BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division	938-392 938-5193/5356/515)
Great Lakes Regional CDR (MAAR-ER-ĜL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606)	938-5719 938-5719 938-5780 938-5723 938-5720 938-2912/2462 938-4004/4005	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations		BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER	938-392 938-5193/5356/515)
Great Lakes Regional CDR (MAAR-ER-ĜL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606)	938-5719 938-5719 938-5780 938-5723 938-5720 938-2912/2462 938-4004/4005	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations	446-4600 446-5325 446-1600 446-1600 446-1634 446-1634 446-1613 446-1614 446-1612 446-5325 446-1635 446-1603	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628)	
Great Lakes Regional CDR (MAAR-ER-GL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-W) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606)	938-5717 938-5719 938-5780 938-5723 938-5720 938-2912/2462 938-4004/4005 911	Automated Attendant Fax Machine President Admin Assts. Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program	446-4600 446-5325 446-1600 446-1600 446-1634 446-1639 446-5751 446-1613 446-1613 446-1614 446-1612 446-5325 446-1633 446-1603 446-1603	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601)(See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR	
Great Lakes Regional CDR (MAAR-ER-ĜL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) LCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) MBULANCE West Point West Point Housing MERICAN FEDERATION OF GOVT EMPL	938-5717 938-5719 938-5780 938-5723 938-5720 938-2912/2462 938-4004/4005 938-4004/4005	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Crases Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program Fax Machine		BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622)	
Great Lakes Řegional CDŘ (MAAR-ER-ČL) Southwest Regional CDŘ (MAAR-ER-SW) Far West Regional CDŘ (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) MBULANCE West Point West Point Housing MERICAN FEDERATION OF GOVT EMPLAFGE) (667A)	938-5719 938-5719 938-5780 938-5723 938-5720938-2912/2462938-4004/4005911 OYEES938-2367/7470	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program Fax Machine Fax Machine Gift Shop	446-4600 446-5325 446-1600 446-1600 446-1634 446-1659 446-5751 446-1610 446-1614 446-1612 446-5325 446-1603 446-1603 446-1604 446-5325	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601)(See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR	
Great Lakes Regional CDR (MAAR-ER-ĜL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) LCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) MBULANCE West Point West Point Housing MERICAN FEDERATION OF GOVT EMPL	938-5719 938-5719 938-5780 938-5723 938-5720938-2912/2462938-4004/4005911 OYEES938-2367/7470	Automated Attendant Fax Machine President Admin Assts. Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program Fax Machine Gift Shop VP, Development		BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622)	938-5193/5356/515) 938-764 DERS 938-340
Great Lakes Řegional CDŘ (MAAR-ER-ČL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) LCOHOL & DRUG CONTROL OFFICE MABULANCE West Point West Point Housing MERICAN FEDERATION OF GOVT EMPLAFGE) (667A) Fax	938-5719 938-5719 938-5780 938-5723 938-5720938-2912/2462938-4004/4005911 OYEES938-2367/7470	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program Fax Machine Gift Shop VP, Development Dir, Class & Annual Giving	446-4600 446-5325 446-1600 446-1600 446-1600 446-1634 446-1659 446-5751 446-1613 446-1613 446-1614 446-1612 446-1603 446-1603 446-1603 446-1604 446-5325 446-1604 446-5325 446-1650 446-1650	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622)	938-392 938-5193/5356/518)938-764 DERS938-340
Great Lakes Regional CDR (MAAR-ER-ĜL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) AMBULANCE West Point West Point West Point Housing AMERICAN FEDERATION OF GOVT EMPL AFGE) (667A) Fax AMERICAN RED CROSS (ARCW) (622)	938-5717 938-5719 938-5780 938-5723 938-5720 938-2912/2462 938-4004/4005 911 OYEES 938-2367/7470 446-6434	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program Fax Machine Gift Shop VP, Development Dir, Class & Annual Giving Dir, Corporate & Foundation Giving	446-4600 446-5325 446-1600 446-1600 446-1600 446-1634 446-1659 446-5751 446-1610 446-1614 446-1612 446-5325 446-1603 446-1604 446-1670 446-1655 446-1655	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622)	938-392 938-5193/5356/515) 938-764 DERS 938-340
Great Lakes Regional CDR (MAAR-ER-GL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) MABULANCE West Point West Point Housing MAERICAN FEDERATION OF GOVT EMPL AFGE) (667A) Fax	938-5717 938-5719 938-5780 938-5723 938-5720 938-2912/2462 938-4004/4005 911 OYEES 938-2367/7470 446-6434	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program. Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program. Fax Machine Gift Shop VP, Development Dir, Class & Annual Giving Dir, Corporate & Foundation Giving Dir, Donor Relations	446-4600 446-5325 446-1600 446-1600 446-1634 446-1659 446-1610 446-1613 446-1614 446-1612 446-5325 446-1635 446-1603 446-1604 446-5325 446-1605 446-1650 446-1650 446-1650	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622) (See Adjutant General) BUSINESS OPERATIONS DIVISION (210 (See Information Management, Directorate	938-392 938-5193/5356/515) 938-764 DERS 938-340
Great Lakes Regional CDR (MAAR-ER-ĜL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) AMBULANCE West Point West Point West Point Housing AMERICAN FEDERATION OF GOVT EMPL AFGE) (667A) Fax AMERICAN RED CROSS (ARCW) (622)	938-5717 938-5719 938-5780 938-5720 938-2912/2462938-2912/2462938-29717470446-6434938-4100 938-4365	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program Fax Machine Gift Shop VP, Development Dir, Class & Annual Giving Dir, Corporate & Foundation Giving Dir, Con Relations Dir, Major Giving Dir, Major Giving	446-4600 446-15325 446-1600 446-1600 446-1600 446-1634 446-1659 446-1613 446-1613 446-1614 446-1613 446-1613 446-1603 446-1603 446-1603 446-1650 446-1655 446-1655 446-1655 446-1655 446-1655	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622)	938-392 938-5193/5356/515) 938-764 DERS 938-340
Great Lakes Regional CDR (MAAR-ER-ĆL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) AMBULANCE West Point West Point Housing AMERICAN FEDERATION OF GOVT EMPL AFGE) (667A) Fax AMERICAN RED CROSS (ARCW) (622) Service Center Director Chairman of Volunteers	938-5717 938-5719 938-5780 938-5723 938-5720 938-2912/2462	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program. Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program. Fax Machine Gift Shop VP, Development Dir, Class & Annual Giving Dir, Corporate & Foundation Giving Dir, Donor Relations	446-4600 446-5325 446-1600 446-1600 446-1634 446-1659 446-5751 446-1610 446-1614 446-1612 446-1635 446-1603 446-1603 446-1604 446-1650 446-1650 446-1655 446-1655	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622) (See Adjutant General) BUSINESS OPERATIONS DIVISION (210 (See Information Management, Directorate	938-392 938-5193/5356/515) 938-764 DERS 938-340 1) of)
Great Lakes Regional CDR (MAAR-ER-CL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) AMBULANCE West Point West Point Housing AMERICAN FEDERATION OF GOVT EMPL AFGE) (667A) Fax AMERICAN RED CROSS (ARCW) (622) Service Center Director Chairman of Volunteers (After Duty Hrs) Fax Machine	938-5717 938-5719 938-5780 938-5723 938-5720 938-2912/2462	Automated Attendant Fax Machine President Admin Assts Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program Fax Machine Gift Shop VP, Development Dir, Class & Annual Giving Dir, Corporate & Foundation Giving Dir, Major Giving Dir, Major Giving Dir, Planned Giving Fax Machine	446-4600 446-1630 446-1600 446-1600 446-1600 446-1659 446-1551 446-1613 446-1613 446-1614 446-1613 446-1603 446-1603 446-1603 446-1603 446-1650 446-1655 446-1655 446-1655 446-1650 446-1654 446-1654 446-1658	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622) (See Adjutant General) BUSINESS OPERATIONS DIVISION (210 (See Information Management, Directorate BUSINESS OPERATIONS DIVISION (MAPA-B) (DMWR-BOD) (681) Chief	938-392 938-5193/5356/515) 938-764 DERS 938-340 1) of)
Great Lakes Regional CDR (MAAR-ER-ĆL) Southwest Regional CDR (MAAR-ER-SW) Far West Regional CDR (MAAR-ER-SW) Soldier/USMAPS Admissions Officer (MAAR-ER-S) ODIA & Congressional Liaison Officer (MAAR-ER-ATH) Minority Recruiting (MAAR-ER-MIN) ALCOHOL & DRUG CONTROL OFFICE MAPA-AD) DMWR-ADCO (606) AMBULANCE West Point West Point West Point Housing AMERICAN FEDERATION OF GOVT EMPL AFGE) (667A) Fax AMERICAN RED CROSS (ARCW) (622) Service Center Director Chairman of Volunteers (After Duty Hrs)	938-5717 938-5719 938-5780 938-5723 938-5720 938-2912/2462	Automated Attendant Fax Machine President Admin Assts. Dir, Human Resources Project Manager Fax Machine VP, Alumni Support Dir, Career & Membership Services Dir, Class Support Program Dir, Organizational Support Fax Machine VP, Business Operations Great Hall Reservations Travel Program Fax Machine Gift Shop VP, Development Dir, Class & Annual Giving Dir, Corporate & Foundation Giving Dir, Donor Relations Dir, Major Giving Dir, Planned Giving Dir, Planned Giving Dir, Planned Giving Fax Machine	446-4600 446-5325 446-1600 446-1600 446-1600 446-1634 446-1659 446-5751 446-1613 446-1613 446-1614 446-1613 446-1615 446-1603 446-1603 446-1650 446-1655 446-1655 446-1653 446-1653 446-1653 446-1653 446-1653 446-1653 446-1653 446-1653	BOARDING KENNEL, WEST POINT BOOKSTORE, USMA (MACC-V-SB) (DCA) (601) (See Cadet Activities) BOWLING CENTER (See DMWR, Business Operations Division BUFFALO SOLDIERS PAVILLION (628) BULLETIN, POST AND COMMITTEE OR (622) (See Adjutant General) BUSINESS OPERATIONS DIVISION (210 (See Information Management, Directorate BUSINESS OPERATIONS DIVISION (MAPA-B) (DMWR-BOD) (681) Chief	938-392 938-5193/5356/515)938-764 DERS938-340 1) of)938-441938-2142/441

West Point Activities

	446-5545
Recorded Messages Reservations	
Barber Shop	938-2749
Membership ServicesReservations for Party Facilities	446-5504 446-5545
Party Sites	
Train Station (696)Ski Lodge (Seasonal)(718)	938-2870 938-2067
Class `49 Lodge (771)	938-4335
Bowling Center	
Ski Slope	938-3726
Bowling Center (622)	
Lil'Skeeters BBQ (Snack Bar)	938-2140/8142
Golf Clubbouse (1230)	038-3435
Golf Facility Mgr (MAPA-B-G) (1230) Golf Hanger (1227) West Point Army Lodging (Five Star Inn), 211	938-4632
West Point Army Lodging (Five Star Inn), 211 Main Desk	3) 446-5943
Five Star Inn Manager	
CABLE TELEVISION	
Academic Area (See Information Managemer	nt,
Visual Information Div) Command Channel	938-4567
Electronic Equipment Problems	938-2840
Scheduling ProblemsPlayback Problems	938-7723
Time Warner Cable	
CADET ACTIVITIES, DIRECTORATE OF (MACC-VDCA) (655)	
Director	
Admin AssistantAcademy Stores (MACC-V-J)	
Academy Stores Manager (606)	938-2418
USMA Bookstore (MACC-V-SB)(601) Retail Manager	938-5193
Dept Supervisor-Books	938-5356
Dept Supervisor-ComputersFax Machine	938-5153
Cadet Store (MACC-V-SA) (606)	938-2121
Customer Service	
Purchasing AgentFax machine	938-2121
Cadet Programs (MACC-V-C)	
Director	938-3913
Manager (MACC-V-P) Social Development (MACC-V-H) (605)	900-4090
Director (Cadet Hostess)	
Cadat Hostocs Fax machine	938-3104/4681
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E)	938-3104/4681
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	938-3104/4681938-6248938-2402
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager Fax Machine	938-3104/4681938-6248938-2402
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	938-3104/4681 938-6248 938-2402 938-4728 938-2782
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) ManagerFax Machine Cultural Arts (MACC-V-A)	938-3104/4681 938-6248 938-2402 938-4728 938-2782
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	938-3104/4681 938-6248 938-2402 938-4728 938-2782 446-5302 938-2782
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager Fax Machine Cultural Arts (MACC-V-A) Director Fax Machine Eisenhower Hall Theatre Administrative Office Marketing Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager Fax Machine Cultural Arts (MACC-V-A) Director Fax Machine Eisenhower Hall Theatre Administrative Office Marketing Manager Box Office Information/Mgr Stage Manager Restaurant Branch (MACC-V-R)	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	938-3104/4681938-6248938-2402938-4728938-2782938-2782938-2782938-4159938-4159938-4453
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	938-3104/4681938-6248938-2402938-4728938-2782938-2782938-2782938-4159938-4159938-4453
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	938-3104/4681938-6248938-2402938-4728938-2782938-2782938-2782938-2782938-4159938-4159938-4453446-5863938-7730
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	938-3104/4681938-6248938-2402938-4728938-2782938-2782938-2782938-4159938-4453938-7729938-4453938-7730938-7730938-7732
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	938-3104/4681938-6248938-2402938-4728938-2782938-2782938-2782938-3483938-7729938-4453938-4453938-7730938-6704
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	
Cadet Hostess Fax machine Extracurricular Activities (MACC-V-E) Manager	

Supply ClerkDCA Storeroom (720)	938-7517 938-4403
Facilities (MACC-V-F) Bldg Manager Asst Mgr-Scheduling Custodial Foreman	938-2442
CADET BANK (See Pentagon Federal Credit Union)	
CADET GUARD ROOM (745C)	938-2555/3030
CADET HOSTESS (MACC-V-H) (DCA) (605)	
CADET MESS DIVISION (MALO-CM) DOL (74	
Project ManagerLogistics Management Specialist	938-7323
Logistics Management Specialist	938-4516
Administrative Fax Machine	938-7155
Bakery	938-4231
Kitchen	938-2489
COR Contracting Officer Rep (COR)	938-4128
Dining Room/WATSON	938-4294/4295
Food Prep Supervisor	938-4385
Kitchen	938-4341/4438
Cook Chill	938-2909
Operations & Plans	
WATSON Personnel	
Procurement (Subsistence)	
Procurement Fax Machine	
Warehouse (Receiving)	938-4392
Veterinary Inspector	938-4516
• •	
CADET PERSONNEL	938-2114
CADET RECORDS	938-3505
CADET RESTAURANT (MACC-V-R) (DCA) (65	
Business Office Catering Branch	
Fax Machine	
T dx Wdofiillo	
CADET SERVICES DIVISION (MALO-CS) DO	L (687)
Chief	
Operations	938-6761/2702
Fax Machine (Office)	938-5248
Ammo Supply Pt(917)	938-3216/2914
Ammo Supply Pt(917)	938-3216/2914
Book Issue Point (667A) Cadet Beauty Shop	938-3463 938-4577
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740)	938-3463 938-4577 938-2656
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740)	938-3463 938-4577 938-2656
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop	938-3463 938-4577 938-2656 938-4126 938-2039
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators	
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators	
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance. Service/Issue Section (745B)	
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators. Maintenance. Service/Issue Section (745B) Stock Room	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7662 938-4785/4683 938-4180
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7662 938-4785/4683 938-4180
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-393 938-7662 938-4785/4683 938-4189 938-215/4309
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917)	938-3463 938-4577 938-2656 938-2126 938-2039 938-5989 938-3993 938-7662 938-4785/4683 938-2215/4309 938-2215/4309 938-4238
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit	938-3463 938-4577 938-2656 938-21039 938-5989 938-3993 938-7662 938-4785/4683 938-4215/4309 938-4238 938-4238 938-4235
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5899 938-3993 938-785/4683 938-4180 938-2215/4309 938-4238 938-4665/3702/ 3154 938-6335
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5899 938-3993 938-785/4683 938-4180 938-2215/4309 938-4238 938-4665/3702/ 3154 938-6335
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7662 938-4785/4683 938-4180 938-2215/4309 938-4238 938-465/3702/ 3154 938-6335
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7662 938-4785/4683 938-4215/4309 938-2215/4309 938-2215 938-393 938-4238 938-4238
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7854 938-4180 938-2215/4309 938-4238 938-4665/3702/ 3154 938-355 938-2121 RS (SNAKE PIT) 938-7856
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7854 938-4180 938-2215/4309 938-4238 938-4665/3702/ 3154 938-355 938-2121 RS (SNAKE PIT) 938-7856
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-785/4309 938-2215/4309 938-4238 938-4665/3702/ 938-2121 RS (SNAKE PIT) 938-7856 938-7858
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7857 938-4180 938-4215/4309 938-4238 938-4665/3702/ 3154 938-355 938-2121 RS (SNAKE PIT) 938-7856 938-7857
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (938-3463 938-4577 938-2656 938-4126 938-2039 938-3993 938-3666 938-7857 745) 938-3666
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7662 938-4785/4683 938-215/4309 938-2215/4309 938-2215/4309 938-2121 RS (SNAKE PIT) 938-7856 938-7856 938-7857 745) 938-3666 938-3666
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance. Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4. CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room	938-3463 938-4577 938-2656 938-4126 938-2039 938-5899 938-3993 938-7662 938-4180 938-2215/4309 938-4238 938-465/3702/ 3154 938-6335 P38-2121 RS (SNAKE PIT) 938-7856 938-7857 745) 938-3666 938-683 938-4683
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators. Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-38939 938-785/4309 938-2215/4309 938-2215/4309 938-2215/20 335-385 938-86335 938-7856 938-7856 938-7857 745) 938-3666 938-4683 938-2414 938-2674
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3. S3 NCOIC S4. CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Offi/PBO	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7662 938-4785/4683 938-2215/4309 938-2215/4309 938-2215/309 338-4288 938-865/3702/ 3154 938-865/3702/ 938-7856 938-7857 745) 938-3666 938-4683 938-2414 938-2674 938-7155 938-7330
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Technician	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7857 938-4180 938-2215/4309 938-4238 938-4665/3702/ 3154 938-6335 938-2121 RS (SNAKE PIT) 938-7856 938-7856 938-7857 745) 938-3666 938-4683 938-2124 938-3666 938-7859 938-3666 938-7859 938-7859
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance. Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Technician Supply Room (WB-9)	938-3463 938-4577 938-2656 938-4126 938-2039 938-3993 938-3993 938-7662 938-7859 938-4865/3702/ 3154 938-2215/4309 938-2215/4309 938-2215/4309 938-7856 938-7856 938-7857 745) 938-3666 938-4683 938-2414 938-2674 938-7155 938-7329
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Offi/PBO Supply Technician Supply Room (WB-9) Warehouse (702)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7852 938-4180 938-4180 938-2215/4309 338-4238 938-4665/3702/ 3154 938-6335 RS (SNAKE PIT) 938-7856 938-7857 745) 938-3666 938-683 938-2414 938-2674 938-7330 938-7330 938-7330 938-7330 938-7331 938-7331
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance. Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Technician Supply Room (WB-9)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-3993 938-7857 938-7859 938-7359 938-7329 938-7329 938-7329 938-7329 938-7329 938-7329 938-73154/4665/
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Technician Supply Room (WB-9) Warehouse (702) Warehouse (913) Warehouse FAX (913)	938-3463 938-4577 938-2656 938-4126 938-2039 938-3993 938-3993 938-7662 938-4785/4683 938-2215/4309 938-2215/4309 938-2215/4309 938-2215/4309 938-3666 938-7857 745) 938-3666 938-3666 938-3666 938-3693 938-2414 938-2674 938-7155 938-7329 938-7329 938-2813 938-2813
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Fechnician Supply Room (WB-9) Warehouse (7913) Warehouse FAX (913) CAMP BUCKNER	938-3463 938-4577 938-2656 938-4126 938-2039 938-35899 938-38599 938-3854785/4683 938-4180 938-2215/4309 938-3665/3702/ 3154 938-3666 938-7856 938-7856 938-7857 745) 938-3666 938-7859 938-3154/4665/ 938-7330 938-3219 938-3134/4665/
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Technician Supply Room (WB-9) Warehouse (702) Warehouse (703) Warehouse FAX (913) CAMP BUCKNER Army Theater (1576)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-385899 938-7851 938-215/4309 938-2215/4309 938-2215/4309 938-2215/4309 938-2215/20 3154 938-2121 RS (SNAKE PIT) 938-7856 938-7858 938-7857 745) 938-3666 938-4683 938-2414 938-7329 938-2574 938-7329 938-3209 938-3154/4665/ 938-335
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Offi/PBO Supply Technician Supply Room (WB-9) Warehouse (702) Warehouse (7913) CAMP BUCKNER Army Theater (1576) Barber Shop, Cadet (1558)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5570 938-2656 938-7857 938-7329 938-7329 938-7329 938-7329 938-7329 938-7330 938-7329 938-3154/4665/
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Fochnician Supply Room (WB-9) Warehouse (702) Warehouse FAX (913) CAMP BUCKNER Army Theater (1576) Barber Shop, Cadet (1558) Barracks Police (1569)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5570 938-2656 938-7857 938-7329 938-7329 938-7329 938-7329 938-7329 938-7330 938-7329 938-3154/4665/
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Offi/PBO Supply Technician Supply Room (WB-9) Warehouse (702) Warehouse (7913) CAMP BUCKNER Army Theater (1576) Barber Shop, Cadet (1558)	938-3463 938-4577 938-2656 938-4126 938-2039 938-5989 938-38-3866 938-4126 938-215/4309 938-2215/4309 938-3215/4309 938-2121 RS (SNAKE PIT) 938-7856 938-7857 745) 938-3666 938-4883 938-2414 938-7857 745) 938-3666 938-3893 938-3209 938-3154/4665/ 938-335
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Technician Supply Room (WB-9) Warehouse (702) Warehouse (702) Warehouse (702) Warehouse FAX (913) CAMP BUCKNER Army Theater (1576) Barber Shop, Cadet (1558) Barracks Police (1569) Camp Headquarters Commander (1548) Dep Cdr	938-3463 938-4577 938-2656 938-4126 938-2039 938-35899 938-38599 938-38599 938-38599 938-4180 938-2215/4309 938-4238 938-4665/3702/ 3154 938-3666 938-7856 938-7856 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-36565 938-7859
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Grom (WB-9) Warehouse (702) Warehouse (702) Warehouse (703) Warehouse (703) Warehouse (7156) Barber Shop, Cadet (1558) Barracks Police (1569) Camp Headquarters Commander (1548)	938-3463 938-4577 938-2656 938-4126 938-2039 938-35899 938-38599 938-38599 938-38599 938-4180 938-2215/4309 938-4238 938-4665/3702/ 3154 938-3666 938-7856 938-7856 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-36565 938-7859
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Technician Supply Room (WB-9) Warehouse (702) Warehouse (702) Warehouse (703) Warehouse (703) CAMP BUCKNER Army Theater (1576) Barber Shop, Cadet (1558) Barracks Police (1569) Camp Headquarters Commander (1548) Dep Cdr S1/Cadet S1 CSM	938-3463 938-4577 938-2656 938-4126 938-2039 938-5525 938-7852 938-7852 938-7852 938-7852 938-7852 938-7859
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (*Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Fechnician Supply Room (WB-9) Warehouse (702) Warehouse (702) Warehouse (7156) Barber Shop, Cadet (1558) Barracks Police (1569) Camp Headquarters Commander (1548) Dep Cdr S3/Cadet S3 S3/Cadet S3 S3/Cadet S3	938-3463 938-4577 938-2656 938-4126 938-2039 938-35899 938-3893 938-7857 938-2151 RS (SNAKE PIT) 938-7856 938-7856 938-7857 745) 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-3666 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859 938-7859
Book Issue Point (667A) Cadet Beauty Shop Cadet Barber Shop Cadet Barber Foreman (740) Cutting Room Factory Manager Machine Operators Maintenance Service/Issue Section (745B) Stock Room Supply Section Tailor Unit Warehouse (917) Fax Machine (Whse) CADET STORE (MACC-V-SA) (DCA) (606) (See Cadet Activities, Academy Stores Mgr) CADET SUMMER TRAINING HEADQUARTE S3 S3 NCOIC S4 CADET SUPPLY DIVISION (MALO-SU) DOL (Chief Arms Room Lost & Found Hand Receipt Specialist Office FAX (745) Supply Off/PBO Supply Technician Supply Room (WB-9) Warehouse (702) Warehouse (702) Warehouse (703) Warehouse (703) CAMP BUCKNER Army Theater (1576) Barber Shop, Cadet (1558) Barracks Police (1569) Camp Headquarters Commander (1548) Dep Cdr S1/Cadet S1 CSM	938-3463 938-4577 938-2656 938-4126 938-2039 938-5899 938-38933 938-7662 938-4785/4683 938-2215/4309 938-2215/4309 938-3215/4309 938-3215/4309 938-7856 938-7858 938-7858 938-7859 938-7859 938-3209 938-3209 938-3154/4665/ 938-355 938-3209 938-3154/4665/ 938-355 938-355 938-355 938-355

Camp Activities Ofc (1557)	938-5272
DOA Characan (4 CCO)	938-3917/4663
DCA Storeroom (1560)	020-4561
Staff Duty Officer (1548)	938-7868/7890
(If no answer)	
Tactical Officers (1548)	
1st Co	938-2604
2nd Co	
3rd Co	
4th Co	938-2404
5th Co	
6th Co	
7th Co	938-3916
8th Co	938-2721
Cadet Headquarters	
Regt Cdr & XO (1562)	938-7846/5174
Regt S1 (1548)	938-2509/4303
Regt S3 (1548)	938-3425/7885
Regt S4 (1565)	938-4366
Regt DCA	938-4366
Regt Staff Qtrs (1562)	938-5174
Cadet Companies	
1ST Cdt Co	
Commander (1520 North)	938-3461
Orderly Rm (1526)	938-5176
2ND Cdt Co	
Commander (1520 South)	938-3380
Orderly Rm (1520)	938-5177
3RD Cdt Co	
Commander (1519 South)	
Orderly Room (1616)	938-5178
4TH Cdt Co	
Commander (1519 North)	938-3186
Orderly Room (1612)	938-5179
5TH Cdt Co	
Commander (1518 North)	938-3257
Orderly Room (1521)	938-3488
6TH Cdt Co	
Commander (1518 South)	938-3239
Orderly Room (1521)	938-2094
7TH Cdt Co	
Commander (1517 South)	938-2281
Orderly Room (1502 South)	938-7859
8TH Cdt Co (1517)	
Commander (1517 North)	938-2398
Orderly Room (1502 North)	938-2191
Orderly Room (1502 North)	938-2072
Cadet Hostess Barth Hall) (1534-1537)	938-3611
Cadet Guard (Barth Hall) (1534)	938-2246
Cadet Info Center (1568)	938-4268
Cadet Mess (Okinawa Hall) (1585) Manager's Office	938-2257
Manager's Office	038-3313
Kitchen	
	938-2489
COR	938-2489 938-4128
COR	938-2489 938-4128
COR	938-2489 938-4128 938-3611 938-5190
COR	938-2489 938-4128 938-3611 938-5190
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590)	938-2489 938-4128 938-3611 938-5190 938-2732/4641
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590)	938-2489 938-4128 938-3611 938-5190 938-2732/4641
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590)	938-2489 938-4128 938-3611 938-5190 938-2732/4641
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590)	938-2489 938-4128 938-3611 938-5190 938-2732/4641
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business	938-2489 938-4128 938-3611 938-5190 938-2732/4641 938-2231 938-2742 938-2953 938-5197
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568)	938-2489 938-4128 938-3611 938-5190 938-5270 938-2732/4641 938-2732 938-2742 938-2953 938-5197 938-2841
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568)	938-2489 938-4128 938-3611 938-5190 938-5270 938-2732/4641 938-2732 938-2742 938-2953 938-5197 938-2841
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558)	938-2489 938-311 938-3511 938-5270 938-2732/4641 938-231 938-2742 938-2953 938-5197 938-2841 938-2521 938-2450
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt)	
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt)	
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) 938- MCNair OP	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2742 938-2953 938-5197 938-2841 938-2450 938-5271
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) MSMANAIR OP Military Police	938-2489 938-3611 938-5190 938-5190 938-2732/4641 938-2732/4641 938-2731 938-2742 938-293 938-5197 938-2841 938-2571 5198/6419/6420 938-3147
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) MSMANAIR OP Military Police	938-2489 938-3611 938-5190 938-5190 938-2732/4641 938-2732/4641 938-2731 938-2742 938-293 938-5197 938-2841 938-2571 5198/6419/6420 938-3147
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith)	938-2489 938-3611 938-3611 938-5190 938-2732/4641 938-2231 938-2450 938-253 938-5197 938-2851 938-5271 938-2450 938-347 938-347
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Maint OP Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot	938-2489 938-3611 938-3611 938-5190 938-2732/4641 938-2231 938-2450 938-253 938-5197 938-2851 938-5271 938-2450 938-347 938-347
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course	938-2489 938-3611 938-3611 938-5190 938-2732/4641 938-2231 938-2450 938-253 938-5197 938-2851 938-5271 938-2450 938-347 938-347
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee	938-2489 938-3611 938-3611 938-5190 938-2732/4641 938-2231 938-2450 938-2531 938-2531 938-2531 938-2531 938-2531 938-2450 938-347 938-347 938-7853
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot Confidence Course Artillery Committee Sr Field Artillery Instr	938-2489 938-3611 938-3611 938-5190 938-2732/4641 938-2732/4641 938-2953 938-5197 938-2853 938-5197 938-2853 938-5271 938-2450 938-3147 938-38-7853
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee	938-2489 938-3611 938-3611 938-5190 938-2732/4641 938-2732/4641 938-2953 938-5197 938-2853 938-5197 938-2853 938-5271 938-2450 938-3147 938-38-7853
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2231 938-2933 938-5197 938-2953 938-5197 938-2450 938-3147 938-2450 938-3147 938-7880/3222 938-7880/3222
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Maint Company (Area K) Maint Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair OP Opns	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2231 938-2933 938-5197 938-2953 938-5197 938-2450 938-3147 938-2450 938-3147 938-7880/3222 938-7880/3222
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2241 938-2933 938-5197 938-2841 938-5271 938-2450 938-5271 938-3450 938-5271 938-3478 938-3479 938-3479 938-3489 938-3479 938-3489 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair OP Opns DMI HQ Snake PIt	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2241 938-2933 938-5197 938-2841 938-5271 938-2450 938-5271 938-3450 938-5271 938-3478 938-3479 938-3479 938-3489 938-3479 938-3489 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499 938-3499
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake Pt ————————————————————————————————————	938-2489 938-3611 938-3611 938-5270 938-5270 938-2732/4641 938-2742 938-2953 938-2842 938-2953 938-5271 938-2841 938-5271 938-2841 938-5271 938-3147 938-7880/3222 938-3147 938-3147 938-7853
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair OP Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657)	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2732 938-2732 938-2732 938-2831 938-2953 938-2841 938-5271 938-2450 938-3147 938-7887 938-7880
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair OP Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657)	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2732 938-2732 938-2732 938-2831 938-2953 938-2841 938-5271 938-2450 938-3147 938-7887 938-7880
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair OP Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines)	938-2499 938-3611 938-3611 938-5270 938-2732/4641 938-2732 938-2933 938-2742 938-2953 938-5271 938-2841 938-5271 938-3147 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair OP Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation)	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2742 938-2953 938-2742 938-2953 938-2841 938-2571 938-2450 938-3147 938-388-7880 938-3147 938-3147 938-388-7853
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake PIt Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area W (Augmentation) Highland Warrior	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2231 938-2953 938-2812 938-2953 938-5197 938-28450 938-3147 938-38450 938-7880/3222 938-7880/3222 938-7888 938-38450 938-7888
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Maint Company (Area K) Maint Company (Area K) Maint Committee Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake Plt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior. Land Nav Committee	938-2489 938-3611 938-3611 938-3611 938-5190 938-2732/4641 938-2231 938-2953 938-5197 938-2851 938-2953 938-5197 938-28450 938-38-7817 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Land Nav Committee Basic Land Nav	938-2489 938-3611 938-3611 938-5190 938-5190 938-5270 938-2732/4641 938-2953 938-2742 938-2953 938-2841 938-2953 938-5271 938-2450 938-3147 938-388-388-388-388-388-388-388-388-388-
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake PIt Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area W (Augmentation) Highland Warrior Land Nav Committee Basic Land Nav Night Land Nav	938-2489 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2231 938-2231 938-2953 938-2812 938-2953 938-2817 938-2450 938-3147 938-38-387 938-3880 938-7849 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Maint Company (Area K) Maint Company (Area K) Maint Committee Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake Plt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Land Nav Committee Basic Land Nav Night Land Nav NBC Committee	938-2498 938-3611 938-3611 938-5270 938-2732/4641 938-2732 938-2933 938-2742 938-2953 938-2841 938-2841 938-3147 938-3147 938-7880/3222 938-7880/3222 938-3147 938-3147 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3144 938-3143
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair OP Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Light May Night Land Nav Night Land Nav Night Land Nav NBC Committee Weapons Committee (1569)	938-2498 938-3611 938-3611 938-5270 938-2732/4641 938-2732 938-2933 938-2742 938-2953 938-2841 938-2841 938-3147 938-3147 938-7880/3222 938-7880/3222 938-3147 938-3147 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3143 938-3144 938-3143
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake PI Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area W (Augmentation) Highland Warrior Land Nav Committee Basic Land Nav NBC Committee Basic Land Nav NBC Committee Barard May NBC Committee Barard Nav NBC Committee Basic Land Nav NBC Committee Weapons Committee (1569) Parade Ground	938-2489 938-3611 938-3611 938-5190 938-5190 938-5270 938-2732/4641 938-2231 938-2953 938-2813 938-2953 938-2811 938-2450 938-38147 938-38450 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Maint Company (Area K) Maint Company (Area K) Maint Committee (Camp Smith) H-Lot Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake Plt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Land Nav Night Land Nav NBC Committee Basic Land Nav NBC Committee Weapons Committee (1569) Parade Ground Range Control (DOPS) (1548)	938-2489 938-3611 938-3611 938-5190 938-5190 938-5270 938-2732/4641 938-2231 938-2953 938-2813 938-2953 938-2811 938-2450 938-38147 938-38450 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222 938-7880/3222
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Land Nav Committee Basic Land Nav Night Land Nav Night Land Nav NBC Committee Weapons Committee (1569) Parade Ground Range Control (DOPS) (1548) Ranges	938-2499 938-3611 938-3611 938-5190 938-5190 938-5270 938-2732/4641 938-2933 938-2742 938-2953 938-2841 938-2953 938-5271 938-2450 938-3147 938-38-7880 938-38-7840 938-3143
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery NCO McNair OP Military Police Sr Field Artillery Instr Artillery NCO McNair OP Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Land Nav Committee Basic Land Nav Night Land Nav NBC Committee Weapons Committee (1569) Parade Ground Range Control (DOPS) (1548) Ranges Ranges Ranges Range 1, Grenade Range	938-2489 938-3611 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2231 938-2933 938-5197 938-2811 938-2450 938-3147 938-3147 938-38-38-38-38-38-38-38-38-38-38-38-38-3
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake Plt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Land Nav Night Land Nav NBC Committee Basic Land Nav NBC Committee Weapons Committee Range 8 (Demol Range) Parade Ground Range Control (DOPS) (1548) Ranges Range 1, Grenade Range Range 1, Grenade Range Range 1, Grenade Range Range 2, Artillery, Mortar	938-2489 938-3611 938-3611 938-3611 938-5190 938-5270 938-2732/4641 938-2231 938-2732/4641 938-2953 938-5197 938-2811 938-2450 938-38147 938-38147 938-38147 938-38147 938-38147 938-38147 938-38147 938-38147 938-38147 938-38147 938-38147 938-38147 938-38149 938-38147
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Military Police Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake PIt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Land Nav Committee Basic Land Nav Night Land Nav Night Land Nav NBC Committee Weapons Committee Range 1, Grenade Range Range 1, Hillery, Mortar Range 6, Millery, Mortar Range 6, Miller, Mortar Range 4, Mil6, M9	938-2498 938-3611 938-3611 938-5190 938-5190 938-5270 938-2732/4641 938-2742 938-2933 938-2742 938-2953 938-2841 938-5271 938-2450 938-3147 938-38-7853 938-7880/3222 938-7888 938-7888 938-856/4317 938-8562/4317
COR Cadet Restaurant (Barth Hall) (1534) Cadet Store (1575) Cadre Club (1592) Dispensary (1590) Plumbing & Electricity (Emergency) Engr Utilities (1570) Fire House (Fire Reporting) (1545) Business Grounds Maint (1568) Guard House (1561) Guard, Main Gate (1558) Officer-in-Charge (Cdt) Maint Company (Area K) Maint Company (Area K) Main Gate (1558) Air Assault Committee (Camp Smith) H-Lot. Confidence Course Artillery Committee Sr Field Artillery Instr Artillery NCO McNair Op Opns DMI HQ Snake Plt Engineer Committee Sr Engr Instr (Area W) (1657) Range 6 (Demol Range) Area T (Mines) Area W (Augmentation) Highland Warrior Land Nav Night Land Nav NBC Committee Basic Land Nav NBC Committee Weapons Committee Range 8 (Demol Range) Parade Ground Range Control (DOPS) (1548) Ranges Range 1, Grenade Range Range 1, Grenade Range Range 1, Grenade Range Range 2, Artillery, Mortar	938-2498 938-3611 938-3611 938-5190 938-5190 938-5270 938-2732/4641 938-2742 938-2933 938-2742 938-2953 938-2841 938-5271 938-2450 938-3147 938-38-7853 938-7880/3222 938-7888 938-7888 938-856/4317 938-8562/4317

Range 7, M16, M72, LAW, M18	938-2861
Range 8, M203, MK 19	938-6038
Range 9, M9	
Range 10, M19 Range 11, M16 Retest	938-4243
Range 12, Mortar, Demo	
Sewage Disposal Plant	
710 OIC	
710 Shop OIC	
710 MT Tech	938-6420
SPT PLT	
SPT PLT Billets	938-7861
Committee Phone Numbers/Locations	
CAMP NATURAL BRIDGE	
Task Force Headquarters	
TF Commander	938-6546
TF XO	938-7847
TF CSM	
S-1	
S-2	
BIC	
S-3	
S-3 S-3 FAX	
S-3	
S-4/Maint. Bay	
TF S-6	
Chaplain	
BSO	
Aid Station	938-5294
Day Room	938-2293
BN SDO/FAX	938-4350
Arms Room	
DFAC	
DFAC FAX	
TF HHC Admin	
TF HHC FAX	
TF MED	
Eng SPT	
Guard Shack	938-5191
DS Maintenance	
CARLSON WAGONLIT TRAVEL	000 7700/7700
Official Travel (626)	
Fax	440-0000
ASUALITY ASSISTANCE OFFICER	
G (622)	938-4217
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Executive Officer	938-6702
Admin Office	
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Performance Enhancement Program	
Reading & Study Skills Program	938-7815
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Director	938-5127
PENTED FOR LEADERSHIP 9	
ENTER FOR LEADERSHIP & PROPERTY OF THE SERVICE OF T	
MADN-CLOR) (601)	
Director	938-2945
ENTER FOR MOLECULAR SCIENCES	
MADN-CMS) (753)	
Director	938-3051
STATED FOR DEPOSITAL DEVEL ORME	
ENTER FOR PERSONAL DEVELOPMENT MACC-O-CPD) (USCC) (720)	
WAGO O OI D) (0000) (120)	
ENTER FOR TEACHING EXCELLENCE	
MADN-CTE)(601)	
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Associate Director	
Instructional Technologist	938-4670
Secretary	
Fax	938-2289
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ANGUAGE LEARNING (MADN) (745)	
Director	938-5286
ENTRAL GUARD ROOM	
SENTRAL GUARD ROOM ISCC (745C)	938-3030/2555
CHANNEL 23 (COMMAND CABLE TV CHA	
(See Public Affairs Office)	MININEL)938-456/
HAPELS	
Cadet (722)	938-2308
Office (745C)	

c	Catholic (699) Office (699) Community Chapel (799) Community Chapel Center (692) Jewish Chapel (750) Old Cadet Chapel (689) Office (745C) HAPLAINS	938-8760 938-6404 938-2003 938-2766 938-2433
	MACU) (600)	
	Chaplain USMA (MACU) Office938	-3316/8619
	62A Schofield Place	446-5978
	Secretary	938-3316
	Office	-2784/4991
	Secretary	938-2784
	Protestant Cadet (MACU-U) Office (745D)938	-3412/4106
	Organist	938-7352
	Catholic Chaplain (MAHT) Office (699)938	
	Organist	
	Religious Educator (699)	938-8761
	Community Chaplain (MACU-P) (692) Office938	-2003/3504
	Jewish Chaplain (MACU-J) (750)938	-2710/2766
С	HEMISTRY & LIFE SCIENCE, DEPARTMENT O	F
(N	//ADN-C&LS) (753) General Information	
	Admin Office	938-3767
	Fax Machine	
	Deputy Head of Dept	938-3909
	Academy Professors	
	General Chemistry Electives	938-2031
	Professor of Life Sciences	938-2031
	Organic ChemistryLaboratories	
	General Chemistry LabElective Chemistry Lab	
	Organic Chemistry Lah	938-3232
	Photonics Research Lab Conference Rm	938-3618
	Center for Molecular Chemistry	
	ACS Study Room	938-3051
	ACS Study Room	938-3051 938-4432
	ACS Study Room HIEF INFORMATION OFFICER, USMA	938-3051 938-4432
	ACS Study Room	938-4432
	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief	938-4432
	ACS Study Room	938-4432 938-2729 938-7315 -7314/2729
(N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief Admin 938 Fax Machine	938-4432 938-2729 938-7315 -7314/2729
(N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief Admin Sax Machine HIEF OF STAFF	938-4432 938-2729 938-7315 -7314/2729 938-7075
(N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432 938-2729 938-7315 -7314/2729 938-7075
c (N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief Admin Stax Machine HIEF OF STAFF (MACS) (600) Resource Advisor HILD DEVELOPMENT SERVICES	938-4432 938-2729 938-7315 -7314/2729 938-7075
c (N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432 938-2729 938-7315 -7314/2729 938-7075 -3419/2806 938-5142
c (N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief Admin Sax Machine HIEF OF STAFF (MACS) (600) Resource Advisor HILD DEVELOPMENT SERVICES MAPA-CY-CD) DMWR-CYS Chief (681) Child Development Center (1207) 938	938-4432 938-2729 938-7315 -7314/2729 938-7075 938-5142 938-5142
c (N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief Admin STAX Machine HIEF OF STAFF (MACS) (600) Resource Advisor HILD DEVELOPMENT SERVICES MAPA-CY-CD) DMWR-CYS Chief (681)	938-4432 938-2729 938-7315 -7314/2729 938-7075 938-5142 938-5142
c (N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief Admin Star Machine HIEF OF STAFF (MACS) (600) Sesource Advisor HILD DEVELOPMENT SERVICES MAPA-CY-CD) DMWR-CYS Chief (681) Child Development Center (1207) Sesource Advisor Child Development Center (1207) Sesource Mapa-Cy-CD (1207) Seso	938-4432 938-2729 938-7315 -7314/2729 938-7075 938-5142 938-5142 938-2023 .4523/4798 .2025/2092
c (N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432 938-2729 938-7315 .7314/2729 938-7075 .3419/2806 938-5142 938-2023 .4523/4798 .2025/2092 938-3921 .4523/4798
c (N	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432 938-2729 938-7315 .7314/2729 938-7075 .3419/2806 938-5142 938-2023 .4523/4798 .2025/2092 938-3921 .4523/4798
(M	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432 938-2729 938-7315 .7314/2729 938-7075 .3419/2806 938-5142 938-2023 .4523/4798 .2025/2092 938-3921 .4523/4798
(M	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief Admin Stax Machine HIEF OF STAFF (MACS) (600) HILD DEVELOPMENT SERVICES MAPA-CY-CD) DMWR-CYS Chief (681) Chief (681) Chief (681) Chief (681) Chied Development Center (1207) Salad and Youth Liaison (681) Budget Technician (681) Sudget Technician (681) Outreach Services Div (681) Part-Day Pre-School (1207) Salad Outreach Services (1207) Salad Outreach Services (1207) Salad Outreach Services (1207) Salad Sa	938-4432 938-2729 938-7315 .7314/2729 938-7075 .3419/2806 938-5142 938-2023 .4523/4798 .2025/2092 938-3921 .4523/4798
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA IAIO)(600) Admin	938-4432 938-2729 938-7315 .7314/2729 938-7075 .3419/2806 938-5142 938-2023 .4523/4798 .2025/2092 938-2894 938-3921 .4523/4798 938-4458
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin Policy & Planning (MAIO-O-P) (2101) Chief Admin Stax Machine HIEF OF STAFF (MACS) (600) HILD DEVELOPMENT SERVICES MAPA-CY-CD) DMWR-CYS Chief (681) Chief (681) Child Development Center (1207) Subject Technician (681) Budget Technician (681) Subject Technician (681) Outreach Services Div (681) Outreach Services Div (681) Outreach Services (1207) UTL & MECHANICAL ENGINEERING, DEPARTIMADN-CME) D/C&ME (752) General Information & Admin Office	938-4432938-2729938-7315 .7314/2729938-7075 .3419/2806938-5142938-2023 .4523/4798 .2025/2092938-2894938-3921 .4523/4798
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA IAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075938-5142938-20234523/4798938-2894938-39214523/4798938-4458
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075 .3419/2806938-5142938-2023 .4523/4798 .2025/2092938-2894938-3921 .4523/4798938-3458
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075 .3419/2806938-5142938-2023 .4523/4798 .2025/2092938-3921 .4523/4798938-4458 MENT OF938-2600938-2600938-3463938-2640938-2640
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075 .3419/2806938-5142938-2023 .4523/4798 .2025/2092938-284938-3921 .4523/4798938-4458
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075 .3419/2806938-5142938-2023 .4523/4798 .2025/2092938-3921 .4523/4798938-2847938-2847938-2847938-2471938-2471938-2471938-2471
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075 .3419/2806938-5142938-2023 .4523/4798 .2025/2092938-284938-3921 .4523/4798938-3458938-4458
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075 .3419/2806938-5142938-2023 .4523/4798 .2025/2092938-3921938-394938-394938-2478938-2478938-2479938-2479938-2479938-2478
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA IAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075938-5142938-20234523/47982025/2092938-2894938-39214523/4798938-4458938-4458938-4458938-4458938-4458938-458938-458938-458938-458938-458938-458938-458938-458938-458938-458938-458938-458938-458938-458938-558938-4037938-558938-558
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA MAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075 .3419/2806938-5142938-2023 .4523/4798 .2025/2092938-2894938-2894938-3894938-2478938-2478938-2600938-2600938-2600938-2600938-3272938-2478938-4458
C C(A	ACS Study Room HIEF INFORMATION OFFICER, USMA IAIO)(600) Admin	938-4432938-2729938-7315 .7314/2729938-7075938-2023938-5142938-20234523/47982025/2092938-2894938-39214523/4798938-4458 WENT OF938-2600938-3927938-2471938-4037938-2471938-4093938-4093938-4093938-4093938-4093938-4093938-4993938-4899938-4899938-4899938-4879938-4879938-5992938-4879938-5992

Auto Lab	Auto Lob	
Concrete Lab		000 0400
Gas Turbine Lab		
Soils Lab. 938-245		
Shop		
Metal/Wood Shop.		
Electric Shop		
Supply		
CIVIL ENGINEERING RESEARCH CENTER (MADN-CERC) (752)		
CIVILIAN PAY (626) (See Resource Management, Directorate of)	Supply	938-3521
CIVILIAN PAY (626) (See Resource Management, Directorate of)	***	
CIVILIAN PAY (626) (See Resource Management, Directorate of)	CIVIL ENGINEERING RESEARCH CENTER	
CIVILIAN PAY (626) (See Resource Management, Directorate of) CVILIAN PERSONNEL ADVISORY CENTER (PECP-NER-P) (626 Swift Road) General Information 938-3943/270 Non-Appropriated Fund Office 938-2822/485 Fax Machine 938-2822/485 Examine 938-293 CLAIMS (606) 938-201 (See Staff Judge Advocate) 446-366 CLUBS (See specific listing) COMMAND SERGEANT MAJOR (600) 938-371 COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) (MACC) (745) Commandant of Cadets 938-310 Executive Officer to the Commandant 938-310 Executive Officer to the Commandant 938-310 Command Sergeant Major 938-283 Central Guard Room 938-327 Central Guard Room 938-327 Secretary to the General Staff 938-327 Secretary to the General Staff 938-327 Secretary to the General Staff 938-327 Spec Asst for Sys & Planning (MACC-S-SP-LD) Chief		020 4002
CVILIAN PERSONNEL ADVISORY CENTER PECP-NER-P (626 Swift Road) General Information 938-3943/270 Human Resources Officer 938-2922/458 Fax Machine 938-292/458 Fax Machine 938-292/458 Fax Machine 938-292/458 CLAIMS (606) 938-201 (See Staff Judge Advocate) (See Staff Judge Advocate) CLASS SIX STORE (SHOPPETTE) (1202) .446-366 CLUBS (See specific listing) COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) (MACC) (745) Commandant of Cadets 938-310 Executive Officer to the Commandant 938-314 Command Sergeant Major 938-360 Command Sergeant Major 938-360 Officer in Charge 938-380 During Mess Hours 938-398 Central Guard Room 938-30 Chef of Staff/Deputy Commandant 938-314 Secretary to the General Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief 938-64 Evaluation Officer 938-64 Evaluation Officer 938-64 Evaluation Officer 938-60 Staff Deputy Commandant 938-21 Secretary 938-288 Leader Development Br (MACC-S-SP-LD) Chief 938-64 Evaluation Officer 938-60 Evaluation Officer 938-60 Staff Deputy Commandant 938-21 Secretary 938-288 Staff Saff Saff Saff Saff Saff Saff Saf	(INADIN-OLITO) (732)	300-4032
CVILIAN PERSONNEL ADVISORY CENTER PECP-NER-P (626 Swift Road) General Information 938-3943/270 Human Resources Officer 938-2922/458 Fax Machine 938-292/458 Fax Machine 938-292/458 Fax Machine 938-292/458 CLAIMS (606) 938-201 (See Staff Judge Advocate) (See Staff Judge Advocate) CLASS SIX STORE (SHOPPETTE) (1202) .446-366 CLUBS (See specific listing) COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) (MACC) (745) Commandant of Cadets 938-310 Executive Officer to the Commandant 938-314 Command Sergeant Major 938-360 Command Sergeant Major 938-360 Officer in Charge 938-380 During Mess Hours 938-398 Central Guard Room 938-30 Chef of Staff/Deputy Commandant 938-314 Secretary to the General Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief 938-64 Evaluation Officer 938-64 Evaluation Officer 938-64 Evaluation Officer 938-60 Staff Deputy Commandant 938-21 Secretary 938-288 Leader Development Br (MACC-S-SP-LD) Chief 938-64 Evaluation Officer 938-60 Evaluation Officer 938-60 Staff Deputy Commandant 938-21 Secretary 938-288 Staff Saff Saff Saff Saff Saff Saff Saf	CIVIL IAN DAY (606)	
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(PECP-NER-P) (626 Swift Road) 938-3943/270 General Information 938-3943/270 Non-Appropriated Fund Office 938-3943/270 Non-Appropriated Fund Office 938-2822/455 Fax Machine 938-2821/455 (See Staff Judge Advocate) 2 CLAIMS (606) 938-201 (See Specific listing) 446-366 COMMAND SERGEANT MAJOR (600) 938-371 COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS 5 (MACC) (745) Commandant of Cadets 938-310 Executive Officer to the Commandant 938-314 Secretary to the Commandant 938-314 Secretary to the Commandant 938-303 Chief of Staff/Deputy Commandant 938-322 Secretary to the Chief of Staff 938-327 Secretary to the Chief of Staff 938-327 Spec Asst for Sys & Planning (MACC-S-SP) Chief Chief 938-327 Secretary 938-328 Leader Development Br (MACC-S-SP-LD) Chief Chief 938-518 S1 Division (MACC-S-PER) S1 Division (MAC	(See Resource Management, Directorate of)	
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General Information 938-3943/270	CIVILIAN PERSONNEL ADVISORY CENTER	}
Human Resources Officer	(PECP-NER-P) (626 Swift Road)	
Human Resources Officer	General Information	938-3943/2703
Fax Machine 938-236 CLAIMS (606) 938-201 (See Staff Judge Advocate) 446-366 CLUBS (See specific listing) COMMAND SERGEANT MAJOR (600) 938-371 COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) COMMANDANT OF CADETS OF CADETS (MACC) (745) COMMANDANT OF CADETS 938-310 Commandant of Cadets 938-311 Commandant of Cadets 938-332 Central Guard Room 938-333 Central Guard Room 938-321 S	Human Resources Officer	938-3943/2703
CLAIMS (606) (938-201 (See Staff Judge Advocate) 446-366 CLUBS (See specific listing) COMMAND SERGEANT MAJOR (600) 938-371 COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) Commandant of Cadets 938-310 Executive Officer to the Commandant 938-314 Secretary to the Commandant 938-310 Command Sergeant Major 938-460 Officer in Charge 938-380 Central Guard Room 938-303 Chief of Staff/Deputy Commandant 938-327 Secretary to the Chief of Staff 938-327 Spec Asst for Sys & Planning (MACC-S-SP) 938-327 Chief 938-211 Secretary to the Chief of Staff 938-238 Leader Development Br (MACC-S-SP-LD) Othef Chief 938-27 Spec Asst for Sys & Planning (MACC-S-PER) S1 Adjutant 938-21 Secretary 938-288 Leader Development Br (MACC-S-PER) S1 Logistion (MACC-S-PER) S1 Division (MACC-S-PER) S1 Division (MACC-S-PER	Non-Appropriated Fund Office	938-2822/4580
CLASS SIX STORE (SHOPPETTE) (1202)	Fax Machine	938-2363
CLASS SIX STORE (SHOPPETTE) (1202)		
CLASS SIX STORE (SHOPPETTE) (1202)	CLAIMS (606)	938-2016
CLASS SIX STORE (SHOPPETTE) (1202)	(See Staff Judge Advocate)	
CLUBS (See specific listing) COMMAND SERGEANT MAJOR (600)	(and anim conformation)	
CLUBS (See specific listing) COMMAND SERGEANT MAJOR (600)	CLASS SIX STORE (SHOPPETTE) (1202)	446-3666
(See specific listing) COMMAND SERGEANT MAJOR (600) .938-371 COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) .938-310 Commandant of Cadets .938-310 Executive Officer to the Commandant .938-310 Command Sergeant Major .938-460 Officer in Charge .938-380 During Mess Hours .938-393 Central Guard Room .938-303 Chief of Staff/Deputy Commandant .938-327 Secretary to the General Staff .938-327 Spec Asst for Sys & Planning (MACC-S-SP) .938-211 Secretary to the Chief of Staff .938-215 Secretary .938-518 Leader Development Br (MACC-S-SP-LD) .938-654 Chief .938-654 Evaluation Officer .938-654 Evaluation Officer .938-518 S1 Division (MACC-S-PER) S1 Military Personnel .938-21 Secretary .938-221 Secretary .938-238 Human Resources Spicialist .938-30 Human Resources Military Actions Clk	02:100 01X 010112 (0110112112) (1202)	
(See specific listing) COMMAND SERGEANT MAJOR (600) .938-371 COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) .938-310 Commandant of Cadets .938-310 Executive Officer to the Commandant .938-310 Command Sergeant Major .938-460 Officer in Charge .938-380 During Mess Hours .938-393 Central Guard Room .938-303 Chief of Staff/Deputy Commandant .938-327 Secretary to the General Staff .938-327 Spec Asst for Sys & Planning (MACC-S-SP) .938-211 Secretary to the Chief of Staff .938-215 Secretary .938-518 Leader Development Br (MACC-S-SP-LD) .938-654 Chief .938-654 Evaluation Officer .938-654 Evaluation Officer .938-518 S1 Division (MACC-S-PER) S1 Military Personnel .938-21 Secretary .938-221 Secretary .938-238 Human Resources Spicialist .938-30 Human Resources Military Actions Clk	OLUBO	
COMMAND SERGEANT MAJOR (600)		
COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) Commandant of Cadets 938-310 Executive Officer to the Commandant 938-311 Secretary to the Commandant 938-310 Command Sergeant Major 938-460 Officer in Charge 938-380 During Mess Hours 938-283 Central Guard Room 938-303 Chief of Staff/Deputy Commandant 938-303 Chief of Staff/Deputy Commandant 938-327 Secretary to the General Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief of Staff 938-327 Spec Asst for Sys & Planning (MACC-S-SP) Chief 938-654 Evaluation Officer 938-654 Evaluation Officer 938-654 Evaluation Officer 938-654 Evaluation Officer 938-654 S1 Division (MACC-S-PER) S1 Adjutant 938-221 Secretary 938-288 Asst S1, Military Personnel 938-433 Human Resources Specialist 938-291 Cadet Personnel Officer 938-211 Cadet Personnel Officer 938-211 Cadet Personnel Officer 938-211 Sacurity Clearances/ID cards 938-393 Civilian Actions Clerk 938-818 S3 Division (MACC-S-O) S3, Operations Officer 938-286/45 Asst S3 Plans/Training 938-386 Spirit Operations 938-692 Secretary 93	(See specific listing)	
COMMANDANT OF CADETS, OFFICE OF UNITED STATES CORPS OF CADETS (MACC) (745) Commandant of Cadets 938-310 Executive Officer to the Commandant 938-310 Command Sergeant Major 938-460 Officer in Charge 938-380 During Mess Hours 938-283 Central Guard Room 938-303 Chief of Staff/Deputy Commandant 938-343 Secretary to the General Staff 938-327 Secretary to the General Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary Secretary 1938-283 Leader Development Br (MACC-S-SP-LD) Chief 938-654 Evaluation Officer 938-654 Evaluation Officer 938-654 Evaluation Officer 938-374 Special Planning 938-518 S1 Division (MACC-S-PER) S1 Adjutant 938-221 Secretary 938-288 Asst S1, Military Personnel 938-432 Human Resources Military Actions Clk 938-211 Cadet Personnel Officer 938-221 Cadet Records 938-330 Livilian Actions Clerk 938-330 Civilian Actions Clerk 938-330 Civilian Actions Clerk 938-330 Si Division (MACC-S-O) S3, Operations Officer 938-286/435 Asst S3 Plans/Training 938-358 S4 Division (MACC-S-U) S4 Logistics Officer 938-286/435 Asst S3 Plans/Training 938-368 Cadet Advanced Training 938-368 S4 Division (MACC-S-U) S4 Logistics Officer 938-286/435 Asst S3 Plans/Training 938-368 Cadet Advanced Training 938-368 S4 Division (MACC-S-U) S4 Logistics Officer 938-295/872 Exa Machine 938-867 Logistics NCO 938-867 Exa Machine 938-957 Transportation Coordinator 938-778 Dietician, USCC 938-868 System Analyst: 938-959 Transportation Coordinator 938-778 Dietician (USCC 938-288 System Analyst: 938-968 Computer Specialist Webmaster 938-288 Mail & Distribution Clerk 938-288 Milliam E. Simon Center for Professional Military Ethic (MACC-S-CPME)	COMMAND OFFICE AND THE COMME	
UNITED STATES CORPS OF CADETS (MACC) (745) Commandant of Cadets	COMMAND SERGEANT MAJOR (600)	938-3716
UNITED STATES CORPS OF CADETS (MACC) (745) Commandant of Cadets		
UNITED STATES CORPS OF CADETS (MACC) (745) Commandant of Cadets	COMMANDANT OF CADETS. OFFICE OF	
(MACC) (745) Commandant of Cadets 938-310 Executive Officer to the Commandant 938-314 Secretary to the Commandant 938-310 Command Sergeant Major 938-380 Officer in Charge 938-380 During Mess Hours 938-283 Central Guard Room 938-341 Secretary to the General Staff 938-327 Secretary to the General Staff 938-327 Spec Asst for Sys & Planning (MACC-S-SP) Planning (MACC-S-SP) Chief 938-327 Secretary 938-328 Leader Development Br (MACC-S-SP-LD) 238-654 Evaluation Officer 938-358 Leader Development Br (MACC-S-SP-LD) 338-654 Evaluation Officer 938-654 Evaluation Officer 938-374 Special Planning 938-518 S1 Division (MACC-S-PER) 31 Division (MACC-S-PER) S1 Adjutant 938-221 Secretary 938-288 Asst S1, Military Personnel 938-38-38 Human Resources Specialist 938-39 S2 Division (MACC-S-DEA) <td>•</td> <td></td>	•	
Commandant of Cadets		
Executive Officer to the Commandant		020 2400
Secretary to the Commandant		
Command Sergeant Major 938-480 Officer in Charge 938-380 During Mess Hours 938-283 Central Guard Room 938-303 Chief of Staff/Deputy Commandant 938-337 Secretary to the General Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary 938-327 Secretary 938-327 Secretary 938-358 Leader Development Br (MACC-S-SP-LD) Chief Chief 938-64 Evaluation Officer 938-654 Evaluation Officer 938-660 Training Officer 938-67 Special Planning 938-78 S1 Division (MACC-S-PER) 938-21 S1 Division (MACC-S-PER) 938-221 S2 Secretary 938-288 Asst S1, Military Personnel 938-288 Asst S1, Military Personnel 938-288 Asst S1, Military Personnel 938-288 Asst S2, Military Actions Clk 938-21 Cadet Personnel Officer 938-288 Cadet Personnel Officer 938-5		
Officer in Charge 938-380 During Mess Hours 938-281 Central Guard Room 938-303 Chief of Staff/Deputy Commandant 938-303 Secretary to the General Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary to the Chief of Staff 938-327 Secretary 1938-358 Leader Development Br (MACC-S-SP-LD) Chief 938-654 Evaluation Officer 938-600 Training Officer 938-600 Training Officer 938-70 Special Planning 938-374 Special Planning 938-321 Secretary 938-38-38 Secretary 938-38-38 Secretary 938-38-38 Asst S1, Military Personnel 938-433 Human Resources Specialist 938-320 Human Resources Military Actions Clk 938-21 Cadet Personnel Officer 938-221 Cadet Records 938-393 Civilian Actions Clek 938-518 Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-518 Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-866 Spirit Operations Officer 938-286/435 Asst S3 Current Operations 938-866 Spirit Operations Officer 938-866 Spirit Operations 938-866 Spirit Operations 938-866 Spirit Operations 938-867 Secretary 938-867 Logistics NCO 938-867 Secretary 938-867 Logistics NCO 938-37 Summer Logistics Coordinator 938-597 Transportation Coordinator 938-397 Resource Management 938-37 Summer Logistics Coordinator 938-397 Transportation Ocordinator 938-397 Fax Machine 938-397 Admin Asst. 938-398 Engineer Branch (MACC-S-ENG) 938-398 Computer Specialist 938-498 Ochepter Specialist 938-498 Network Specialist 938-498 Network Specialist 938-498 Network Specialist 938-498 Computer Specialist 938-498 Computer Specialist 938-498 Computer Specialist 938-498 Computer Specialist 938-498 Supervisory/Management Asst		
During Mess Hours	Command Sergeant Major	938-4601
Central Guard Room		
Chief of Staff/Deputy Commandant. 938-341 Secretary to the General Staff 938-327 Secretary to the Chief of Staff 938-327 Spec Asst for Sys & Planning (MACC-S-SP) Chief 938-211 Secretary 938-358 Leader Development Br (MACC-S-SP-LD) Chief 938-654 Evaluation Officer 938-606 Training Officer 938-607 Special Planning 938-518 S1 Division (MACC-S-PER) S1 Adjutant 938-221 Secretary 938-238 Asst S1, Military Personnel 938-438 Human Resources Specialist 938-320 Human Resources Military Actions Clk 938-211 Cadet Personnel Officer 938-221 Cadet Records 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-386 Cadet Accountability 938-518 Security Clearances/ID cards 938-386 S3 Division (MACC-S-O) S3, Operations Officer 938-286/435 Asst S3 Current Operations 938-860 Operations NCOIC 938-860 Operations NCOIC 938-860 Spirit Operations 938-305 Cadet Advanced Training 938-335 Cadet Advanced Training 938-335 Cadet Advanced Training 938-368 S4 Division (MACC-S-L) S4 Logistics Officer 938-245 S2 Surmer Logistics Coordinator 938-75 Fax Machine 938-75 Fax Machine 938-75 Fax Machine 938-75 Fax Machine 938-37 Dietician, USCC 938-75 Resource Management 8udget Analyst. 938-861 Information Systems Division (MACC-S-ISD) Chief/ISO 938-288 Network Specialist/Webmaster 938-288 Mail & Distribution Clerk 938-288 Milliam E. Simon Center for Professional Military Ethic (MACC-S-CPME)		
Secretary to the General Staff 938-327	Central Guard Room	938-3030
Secretary to the Chief of Staff 938-327	Chief of Staff/Deputy Commandant	938-3413
Chief 938-211 Secretary 938-358 Leader Development Br (MACC-S-SP-LD) 938-602 Chief 938-600 Training Officer 938-374 Special Planning 938-518 S1 Division (MACC-S-PER) 31 Adjutant Secretary 938-221 Secretary 938-288 Asst S1, Military Personnel 938-232 Human Resources Military Actions Clk 938-221 Cadet Personnel Officer 938-221 Cadet Records 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-388 Cadet Accountability 938-518 Security Clearances/ID cards 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-388-618 Sa Division (MACC-S-O) 93, Operations S3 Division (MACC-S-O) 93, Operations Asst S3 Current Operations 938-860 Operations NCOIC 938-866 Spirit Operations 938-18 Asst S3 Plans/Training <td< td=""><td>Secretary to the General Staff</td><td>938-3276</td></td<>	Secretary to the General Staff	938-3276
Chief 938-211 Secretary 938-358 Leader Development Br (MACC-S-SP-LD) 938-602 Chief 938-600 Training Officer 938-374 Special Planning 938-518 S1 Division (MACC-S-PER) 31 Adjutant Secretary 938-221 Secretary 938-288 Asst S1, Military Personnel 938-232 Human Resources Military Actions Clk 938-221 Cadet Personnel Officer 938-221 Cadet Records 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-388 Cadet Accountability 938-518 Security Clearances/ID cards 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-388-618 Sa Division (MACC-S-O) 93, Operations S3 Division (MACC-S-O) 93, Operations Asst S3 Current Operations 938-860 Operations NCOIC 938-866 Spirit Operations 938-18 Asst S3 Plans/Training <td< td=""><td>Secretary to the Chief of Staff</td><td>938-3276</td></td<>	Secretary to the Chief of Staff	938-3276
Chief 938-211 Secretary 938-358 Leader Development Br (MACC-S-SP-LD) 938-602 Chief 938-600 Training Officer 938-374 Special Planning 938-518 S1 Division (MACC-S-PER) 31 Adjutant Secretary 938-221 Secretary 938-288 Asst S1, Military Personnel 938-232 Human Resources Military Actions Clk 938-221 Cadet Personnel Officer 938-221 Cadet Records 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-388 Cadet Accountability 938-518 Security Clearances/ID cards 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-388-618 Sa Division (MACC-S-O) 93, Operations S3 Division (MACC-S-O) 93, Operations Asst S3 Current Operations 938-860 Operations NCOIC 938-866 Spirit Operations 938-18 Asst S3 Plans/Training <td< td=""><td>Spec Asst for Sys & Planning (MACC-S-SP)</td><td></td></td<>	Spec Asst for Sys & Planning (MACC-S-SP)	
Secretary	Chief	938-2113
Leader Development Br (MACC-S-SP-LD) Chief 938-654 Chief 938-600 Training Officer 938-600 Training Officer 938-374 Special Planning 938-518 S1 Division (MACC-S-PER) 938-288 938-211 Secretary 938-288 Ass \$1, Military Personnel 938-433 Human Resources Specialist 938-201 938-211 Cadet Personnel Officer 938-221 938-221 Cadet Personnel Officer 938-221 938-221 Cadet Personnel Officer 938-868 938-221 Cadet Accountability 938-938 Security Clearances/ID cards 938-938 Cadet Accountability 938-338 Civilian Actions Clerk 938-938 S3 Division (MACC-S-O) 938-2886/435 Ast S3 Current Operations 938-860 Operations NCOIC 938-868 Spirit Operations 938-935 Cadet Advanced Training 938-295/872 Fax Machine 938-93 S4 Division (MACC-S-L) 94 S4 Logistics Officer	Secretary	938-3587
Chief 938-654 Evaluation Officer 938-690 Training Officer 938-374 Special Planning 938-518 S1 Division (MACC-S-PER) 938-212 S1 Adjutant 938-221 Secretary 938-288 Asst S1, Military Personnel 938-288 Asst S1, Military Personnel 938-320 Human Resources Military Actions Clk 938-211 Cadet Personnel Officer 938-221 Cadet Records 938-868 Cadet Records 938-221 Cadet Records 938-288 Cadet Records 938-38-21 Security Clearances/ID cards 938-38-518 Sa Division (MACC-S-O) 938-518 S3 Division (MACC-S-O) 938-2886/435 Asst S3 Current Operations 938-866 Operations NCOIC 938-866 Spirit Operations 938-818 Asst S3 Plans/Training 938-33 Cadet Advanced Training 938-2925/872 Fax Machine 938-508 S4 Division (MACC-S-L) 938-692 <tr< td=""><td>Leader Development Br (MACC-S-SP-LD)</td><td></td></tr<>	Leader Development Br (MACC-S-SP-LD)	
Evaluation Officer	Chief	938-6545
Training Officer		
Special Planning		
S1 Division (MACC-S-PER) S1 Adjutant 938-221 Secretary 938-288 Asst S1, Military Personnel 938-438 Asst S1, Military Personnel 938-438 Human Resources Specialist 938-320 Human Resources Military Actions Clk 938-211 Cadet Personnel Officer 938-211 Cadet Personnel Officer 938-221 Cadet Records 938-338 Security Clearances/ID cards 938-338 Security Clearances/ID cards 938-338 Sistematics 938-518 Security Clearances/ID cards 938-338 Sistematics 938-518 Security Clearances/ID cards 938-3864 Sistematics 938-368 Sistematics 938-3864 Sistematics 938-3864 Sistematics 938-3864 Sistematics 938-3866 Spirit Operations 938-386 Sistematics 938-	Special Planning	938-5183
S1 Adjutant		
Secretary 938-288	S1 Adjutant	038-2213
Asst S1, Military Personnel 938-433 Human Resources Specialist 938-320 Human Resources Military Actions Clk 938-211 Cadet Personnel Officer 938-221 Cadet Records 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-238 Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-866 Spirit Operations Officer 938-866/435 Asst S3 Current Operations 938-866 Spirit Operations 938-866 Spirit Operations 938-866 Spirit Operations 938-868 Spirit Operations 938-38 Asst S3 Plans/Training 938-398 S4 Division (MACC-S-L) S4 Logistics Officer 938-692 Secretary 938-867 Logistics NCO 938-486 Summer Logistics Coordinator 938-597 Transportation Coordinator 938-757 Resource Management Budget Analyst 938-372 Summer Logistics Coordinator 938-757 Resource Management Budget Analyst 938-376 Resource Management Budget Analyst 938-871 Resource Management Budget Manager 938-374 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) Chief/ISO 938-288 System Analyst/Database Eng 938-456 Network Specialist Webmaster 938-288 Mail & Distribution Clerk 938-288 Milliam E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Secretary	938-2887
Human Resources Specialist 938-320		
Cadet Personnel Officer 938-221 Cadet Records 938-868 Cadet Accountability 938-393 Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-393 Si Division (MACC-S-O) 938-2886/435 Asst S3 Current Operations 938-866 Operations NCOIC 938-866 Spirit Operations 938-815 Asst S3 Plans/Training 938-393 Cadet Advanced Training 938-2925/872 Fax Machine 938-508 S4 Division (MACC-S-L) S4 Logistics Officer 938-692 Secretary 938-692 Secretary 938-402 Supply Clerk 938-472 Supply Clerk 938-397 Transportation Coordinator 938-597 Transportation Coordinator 938-757 Resource Management Budget Analyst 938-369 Engineer Branch (MACC-S-ENG) Facilities Planner 938-221 Building Manager 938-338 Engineer Branch (MACC-S-ENG) Facilities Planner 938-288	Human Recourage Specialist	038-3304
Cadet Personnel Officer 938-221 Cadet Records 938-868 Cadet Accountability 938-393 Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-393 Si Division (MACC-S-O) 938-2886/435 Asst S3 Current Operations 938-866 Operations NCOIC 938-866 Spirit Operations 938-815 Asst S3 Plans/Training 938-393 Cadet Advanced Training 938-2925/872 Fax Machine 938-508 S4 Division (MACC-S-L) S4 Logistics Officer 938-692 Secretary 938-692 Secretary 938-402 Supply Clerk 938-472 Supply Clerk 938-397 Transportation Coordinator 938-597 Transportation Coordinator 938-757 Resource Management Budget Analyst 938-369 Engineer Branch (MACC-S-ENG) Facilities Planner 938-221 Building Manager 938-338 Engineer Branch (MACC-S-ENG) Facilities Planner 938-288	Human Recourage Military Actions Clk	028-2117
Cadet Records 938-868 Cadet Accountability 938-518 Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-518 S3 Division (MACC-S-O) 938-2886/435 Asst S3 Current Operations 938-860 Operations NCOIC 938-860 Spirit Operations 938-860 Spirit Operations 938-815 Asst S3 Plans/Training 938-335 Cadet Advanced Training 938-2925/872 Fax Machine 938-938-69 S4 Division (MACC-S-L) 938-69 S4 Logistics Officer 938-69 Secretary 938-867 Logistics NCO 938-442 Supply Clerk 938-37 Summer Logistics Coordinator 938-751 Transportation Coordinator 938-751 Dietician, USCC 938-751 Resource Management 804 Budget Analyst 938-597 Fax Machine 938-366 Engineer Branch (MACC-S-ENG) 938-221 Building Manager 938-37 <t< td=""><td>Cadat Parennal Officer</td><td>2114-2006</td></t<>	Cadat Parennal Officer	2114-2006
Cadet Accountability 938-518 Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-518 S3 Division (MACC-S-O) 938-2886/435 Asst S3 Current Operations 938-860 Operations NCOIC 938-866 Spirit Operations 938-866 Spirit Operations 938-805 Asst S3 Plans/Training 938-335 Cadet Advanced Training 938-2925/872 Fax Machine 938-508 Sb Division (MACC-S-L) 938-508 Sb Division (MACC-S-L) 938-692 Secretary 938-692 Secretary 938-842 Supply Clerk 938-372 Summer Logistics Coordinator 938-372 Summer Logistics Coordinator 938-751 Resource Management 938-751 Budget Analyst 938-597 Fax Machine 938-336 Engineer Branch (MACC-S-ENG) 938-288 Facilities Planner 938-221 Building Manager 938-377 Admin Asst 938-841		
Security Clearances/ID cards 938-393 Civilian Actions Clerk 938-518 S3 Division (MACC-S-O) 938-2886/435 Asst S3 Current Operations 938-866 Operations NCOIC 938-866 Spirit Operations 938-815 Asst S3 Plans/Training 938-393 Cadet Advanced Training 938-2925/872 Fax Machine 938-508 S4 Division (MACC-S-L) S4 Logistics Officer 938-692 Secretary 938-867 Logistics NCO 938-487 Supphy Clerk 938-372 Summer Logistics Coordinator 938-597 Transportation Coordinator 938-751 Resource Management 938-757 Budget Analyst 938-336 Engineer Branch (MACC-S-ENG) 938-338 Facilities Planner 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) Chief/ISO System Analyst/Database Eng 938-456 Network Specialist/Webmaster 938-456		
Civilian Actions Clerk	Courty Clearance //D	906-5182
S3 Division (MACC-S-O) S3, Operations Officer 938-2886/435 Asst S3 Current Operations 938-860 Operations NCOIC 938-866 Spirit Operations 938-815 Asst S3 Plans/Training 938-335 Cadet Advanced Training 938-2925/872 Fax Machine 938-925/872 Fax Machine 938-968 S4 Division (MACC-S-L) S4 Logistics Officer 938-69 Secretary 938-867 Logistics NCO 938-442 Supply Clerk 938-372 Summer Logistics Coordinator 938-787 Dietician, USCC 938-751 Resource Management 938-597 Engineer Branch (MACC-S-ENG) Facilities Planner 938-366 Facilities Planner 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) Chief/ISO 938-288 System Analyst/Database Eng 938-456 Computer Assistant 938-457 Computer Specialist 938-457 System Admin Support 938-288 Mail & Distribution Clerk 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Civilian Astions Clark	938-3931
S3, Operations Officer .938-2886/435 Asst S3 Current Operations .938-866 Operations NCOIC .938-866 Spirit Operations .938-815 Asst S3 Plans/Training .938-935 Cadet Advanced Training .938-2925/872 Fax Machine .938-508 S4 Division (MACC-S-L) .948-692 S4 Logistics Officer .938-692 Secretary .938-867 Logistics NCO .938-793 Summer Logistics Coordinator .938-377 Summer Logistics Coordinator .938-597 Transportation Coordinator .938-757 Resource Management .938-597 Budget Analyst .938-597 Fax Machine .938-336 Engineer Branch (MACC-S-ENG) .938-338 Engineer Branch (MACC-S-ENG) .938-221 Building Manager .938-377 Admin Asst. .938-841 Information Systems Division (MACC-S-ISD) .938-288 System Analyst/Database Eng .938-456 Network Specialist/Webmaster .938-459	CO Division (MACC C C)	938-5185
Asst \$3 Current Operations	33 DIVISION (MACC-3-C)	000 0000/40==
Operations NCOIC 938-866 Spirit Operations 938-815 Asst S3 Plans/Training 938-335 Cadet Advanced Training 938-2925/872 Fax Machine 938-508 S4 Division (MACC-S-L) 938-508 S4 Logistics Officer 938-867 Logistics NCO 938-442 Supply Clerk 938-372 Summer Logistics Coordinator 938-378 Summer Logistics Coordinator 938-77 Dietician, USCC 938-751 Resource Management 808-751 Budget Analyst 938-367 Fax Machine 938-36 Engineer Branch (MACC-S-ENG) Facilities Planner Facilities Planner 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) Chief/ISO Chief/ISO 938-288 System Analyst/Database Eng 938-456 Computer Specialist 938-456 Computer Specialist 938-456 Computer Assistant 938-288		
Asst S3 Plans/Training 938-335 Cadet Advanced Training 938-2925/872 Fax Machine 938-508 S4 Division (MACC-S-L) S4 Logistics Officer 938-692 Secretary 938-867 Logistics NCO 938-442 Supply Clerk 938-597 Transportation Coordinator 938-597 Transportation Coordinator 938-778 Dietician, USCC 938-771 Dietician, USCC 938-751 Resource Management 938-597 Fax Machine 938-396 Engineer Branch (MACC-S-ENG) Facilities Planner 938-221 Building Manager 938-374 Admin Asst. 938-397 Information Systems Division (MACC-S-ISD) Chief/ISO 938-288 System Analyst/Database Eng 938-456 Computer Specialist. 938-459 Computer Specialist. 938-459 Computer Assistant 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-867 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	ASSI 53 Current Operations	938-8609
Asst S3 Plans/Training 938-335 Cadet Advanced Training 938-2925/872 Fax Machine 938-508 S4 Division (MACC-S-L) S4 Logistics Officer 938-692 Secretary 938-867 Logistics NCO 938-442 Supply Clerk 938-597 Transportation Coordinator 938-597 Transportation Coordinator 938-778 Dietician, USCC 938-771 Dietician, USCC 938-751 Resource Management 938-597 Fax Machine 938-396 Engineer Branch (MACC-S-ENG) Facilities Planner 938-221 Building Manager 938-374 Admin Asst. 938-397 Information Systems Division (MACC-S-ISD) Chief/ISO 938-288 System Analyst/Database Eng 938-456 Computer Specialist. 938-459 Computer Specialist. 938-459 Computer Assistant 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-867 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Operations INCOIC	938-8665
Cadet Advanced Training .938-2925/872 Fax Machine .938-508 S4 Division (MACC-S-L) .938-692 Secretary .938-867 Logistics Officer .938-867 Logistics NCO .938-442 Supply Clerk .938-372 Summer Logistics Coordinator .938-757 Transportation Coordinator .938-778 Dietician, USCC .938-751 Resource Management .938-597 Fax Machine .938-597 Fax Machine .938-336 Engineer Branch (MACC-S-ENG) Facilities Planner Facilities Planner .938-221 Building Manager .938-377 Admin Asst .938-841 Information Systems Division (MACC-S-ISD) Chief/ISO Chief/ISO .938-288 System Analyst/Database Eng .938-288 Network Specialist/Webmaster .938-456 Computer Specialist .938-457 System Admin Support .938-288 Mail & Distribution Clerk .938-288 Mail & Distribution Clerk	Spirit Operations	938-8151
Fax Machine 938-508 S4 Division (MACC-S-L) 34 Logistics Officer 938-692 Secretary 938-867 100 938-867 Logistics NCO 938-97 100 938-97 100		
S4 Division (MACC-S-L) S4 Logistics Officer 938-692 Secretary 938-867 Logistics NCO 938-442 Supply Clerk 938-372 Summer Logistics Coordinator 938-377 Transportation Coordinator 938-778 Dietician, USCC 938-751 Resource Management 938-597 Fax Machine 938-597 Fax Machine 938-336 Engineer Branch (MACC-S-ENG) Facilities Planner Facilities Planner 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) 338-288 System Analyst/Database Eng 938-484 Network Specialist/Webmaster 938-456 Computer Specialist 938-459 Computer Specialist 938-459 Computer Assistant 938-459 System Admin Support 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)		
S4 Logistics Officer 938-692 Secretary 938-867 Logistics NCO 938-442 Supply Clerk 938-372 Summer Logistics Coordinator 938-757 Transportation Coordinator 938-751 Dietician, USCC 938-751 Resource Management 938-597 Fax Machine 938-597 Fax Machine 938-336 Engineer Branch (MACC-S-ENG) Facilities Planner Facilities Planner 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) Ohief/ISO Chief/ISO 938-288 System Analyst/Database Eng 938-486 Computer Specialist 938-456 Computer Specialist 938-457 System Admin Support 938-288 Mail & Distribution Clerk 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)		938-5089
Secretary 938-867		000 0004
Logistics NCO 938-442	34 LUGISIICS UTITCET	
Supply Clerk 938-372 Summer Logistics Coordinator 938-597 Transportation Coordinator 938-778 Dietician, USCC 938-751 Resource Management 80-597 Budget Analyst 938-597 Fax Machine 938-336 Engineer Branch (MACC-S-ENG) 8-322 Facilities Planner 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) 938-288 System Analyst/Database Eng 938-458 Network Specialist/Webmaster 938-456 Computer Specialist 938-457 System Admin Support 938-457 System Admin Support 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Corotory	
Summer Logistics Coordinator 938-597 Transportation Coordinator 938-751 Dietician, USCC 938-751 Resource Management 938-597 Budget Analyst 938-597 Fax Machine 938-336 Engineer Branch (MACC-S-ENG) 938-221 Facilities Planner 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) 938-288 System Analyst/Database Eng 938-456 Network Specialist/Webmaster 938-456 Computer Specialist 938-457 System Admin Support 938-457 System Admin Support 938-288 Mail & Distribution Clerk 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)		
Transportation Coordinator 938-778 Dietician, USCC 938-751 Resource Management 338-597 Budget Analyst 938-336 Engineer Branch (MACC-S-ENG) 938-336 Facilities Planner 938-221 Building Manager 938-377 Admin Asst 338-841 Information Systems Division (MACC-S-ISD) 338-288 Chief/ISO 938-288 System Analyst/Database Eng 938-456 Network Specialist/Webmaster 938-456 Computer Specialist 938-456 Computer Specialist 938-458 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO	
Dietician, USCC	Logistics NCOSupply Clerk	938-3723
Resource Management Budget Analyst	Logistics NCOSupply ClerkSummer Logistics Coordinator	938-3723
Budget Analyst 938-597 Fax Machine 938-336 Engineer Branch (MACC-S-ENG) 938-221 Facilities Planner 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) Chief/ISO Chief/ISO 938-288 System Analyst/Database Eng 938-456 Computer Specialist/Webmaster 938-455 Computer Specialist 938-456 Computer Assistant 938-457 System Admin Support 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator	938-3723 938-5974 938-7789
Fax Machine 938-336 Engineer Branch (MACC-S-ENG) 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) 938-848 Chief/ISO 938-288 System Analyst/Database Eng 938-456 Network Specialist/Webmaster 938-456 Computer Specialist 938-457 System Admin Support 938-457 System Admin Support 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC	938-3723 938-5974 938-7789
Fax Machine 938-336 Engineer Branch (MACC-S-ENG) 938-221 Building Manager 938-377 Admin Asst 938-841 Information Systems Division (MACC-S-ISD) 938-848 Chief/ISO 938-288 System Analyst/Database Eng 938-456 Network Specialist/Webmaster 938-456 Computer Specialist 938-457 System Admin Support 938-457 System Admin Support 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management	938-3723 938-5974 938-7789 938-7519
Facilities Planner 938-221	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC. Resource Management Budget Analyst.	938-3723 938-5974 938-7789 938-7519
Facilities Planner 938-221	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine	938-3723 938-5974 938-7789 938-7519
Building Manager 938-377	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG)	938-3723 938-5974 938-7789 938-7519 938-5973 938-3365
Admin Asst. 938-841 Information Systems Division (MACC-S-ISD) 938-288 Chief/ISO 938-288 System Analyst/Database Eng 938-456 Network Specialist/Webmaster 938-456 Computer Specialist 938-459 Computer Assistant 938-457 System Admin Support 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC. Resource Management Budget Analyst. Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner	
Information Systems Division (MACC-S-ISD)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Englineer Branch (MACC-S-ENG) Facilities Planner Building Manager	938-3723 938-5974 938-7789 938-7519 938-3365 938-3214 938-3773
Chief/ISO 938-288 System Analyst/Database Eng 938-456 Network Specialist/Webmaster 938-456 Computer Specialist 938-459 Computer Assistant 938-457 System Admin Support 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC	938-3723 938-5974 938-7789 938-7519 938-3365 938-3214 938-3773
System Analyst/Database Eng 938-456 Network Specialist/Webmaster 938-456 Computer Specialist 938-459 Computer Assistant 938-457 System Admin Support 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC	938-3723 938-5974 938-7789 938-7519 938-3365 938-3214 938-3773
Network Specialist/Webmaster 938-456 Computer Specialist. 938-457 Computer Assistant 938-457 System Admin Support 938-288 Supervisory/Management Asst 938-288 Mail & Distribution Clerk 938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst Information Systems Division (MACC-S-ISD)	938-3723 938-5974 938-7789 938-7519 938-5973 938-3365 938-2214 938-3773 938-8419
Computer Specialist	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst Information Systems Division (MACC-S-ISD) Chief/ISO	938-3723 938-5974 938-7789 938-7519 938-3973 938-3365 938-2214 938-3773 938-8419
Computer Assistant	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC	938-3723 938-5974 938-7519 938-7519 938-3365 938-3214 938-3773 938-8419 938-4561
System Admin Support	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst Information Systems Division (MACC-S-ISD) Chief/ISO System Analyst/Database Eng Network Specialist/Webmaster	
Supervisory/Management Asst	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC. Resource Management Budget Analyst. Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst. Information Systems Division (MACC-S-ISD) Chief/ISO System Analyst/Database Eng Network Specialist/Webmaster Computer Specialist.	938-3723 938-5974 938-7519 938-5973 938-3365 938-2214 938-3773 938-8419 938-4566 938-4566
Mail & Distribution Clerk938-467 William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC	938-3723 938-5974 938-7519 938-5973 938-5973 938-3365 938-2214 938-3773 938-8419 938-4566 938-4566 938-4569 938-4578
William E. Simon Center for Professional Military Ethic (MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst Information Systems Division (MACC-S-ISD) Chiet/ISO System Analyst/Database Eng Network Specialist/Webmaster Computer Specialist. Computer Assistant System Admin Support	938-3723 938-5974 938-7519 938-7519 938-365 938-365 938-32214 938-3773 938-8419 938-4566 938-4566 938-4597 938-4597 938-2881
(MACC-S-CPME)	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC. Resource Management Budget Analyst. Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst. Information Systems Division (MACC-S-ISD) Chiet/ISO System Analyst/Database Eng Network Specialist/Webmaster Computer Assistant System Admin Support System Admin Support System Admin Support	938-3723 938-5973 938-7519 938-5973 938-365 938-365 938-2214 938-3773 938-8419 938-4561 938-4566 938-457 938-4589 938-4589 938-2881
	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC	938-3723 938-5974 938-7519 938-5973 938-5973 938-3365 938-2214 938-3773 938-8419 938-4561 938-4569 938-4578 938-2881 938-2881 938-2881 938-2881
938-868 يات	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst Information Systems Division (MACC-S-ISD) Chiet/ISO System Analyst/Database Eng Network Specialist/Webmaster Computer Specialist. Computer Assistant System Admin Support Supervisory/Management Asst Mail & Distribution Clerk William E. Simon Center for Professional Militar	938-3723 938-5974 938-7519 938-5973 938-5973 938-3365 938-2214 938-3773 938-8419 938-4561 938-4569 938-4578 938-2881 938-2881 938-2881 938-2881
	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst Information Systems Division (MACC-S-ISD) Chief/ISO System Analyst/Database Eng Network Specialist/Webmaster Computer Assistant System Admin Support Supervisory/Management Asst Mail & Distribution Clerk William E. Simon Center for Professional Militat (MACC-S-CPME)	938-3723 938-5973 938-7519 938-5973 938-3365 938-2214 938-3773 938-8419 938-4566 938-4567 938-2881 938-2881 938-2881
	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst Information Systems Division (MACC-S-ISD) Chief/ISO System Analyst/Database Eng Network Specialist/Webmaster Computer Assistant System Admin Support Supervisory/Management Asst Mail & Distribution Clerk William E. Simon Center for Professional Militat (MACC-S-CPME)	938-3723 938-5973 938-7519 938-5973 938-3365 938-2214 938-3773 938-8419 938-4566 938-4567 938-2881 938-2881 938-2881
109	Logistics NCO Supply Clerk Summer Logistics Coordinator Transportation Coordinator Dietician, USCC Resource Management Budget Analyst Fax Machine Engineer Branch (MACC-S-ENG) Facilities Planner Building Manager Admin Asst Information Systems Division (MACC-S-ISD) Chief/ISO System Analyst/Database Eng Network Specialist/Webmaster Computer Assistant System Admin Support Supervisory/Management Asst Mail & Distribution Clerk William E. Simon Center for Professional Militat (MACC-S-CPME)	938-3723 938-5973 938-7519 938-5973 938-3365 938-2214 938-3773 938-8419 938-4566 938-4567 938-2881 938-2881 938-2881

Deputy Director Secretary Secretary Special Asst to Cmdt, Respect Special Asst to Cmdt, Respect Special Asst to Cmdt, Honor Spa-2494 Equal Opp Advisor Special Asst to Cmdt, Honor Spa-2711/3720 Secretary Secretary Spa-2711/3720 Secretary Spa-2720 Education Officer Spa-38-3920 Spa-38-3920 Coperations Officer Spa-38-3920 Operations Officer Spa-38-3920 Operations Officer Spa-38-3922 Clinical Director Spa-38-3922 Clinical Director Spa-38-3922 Clinical Director Spa-38-3922 Counselor Spa-604 Secretary to the BTO Secretary to the BTO Spa-604 Secretary to the BTO Secretary to th	Secretary	
Secretary	Secretary	
Special Asst to Cmtd, Respect	Secretary	
Equal Opp Advisor		938-2862
Special Asst to Comdt, Honor 938-2711/3720 Boreterary 938-2711/3720 Honor NCO 938-3028 Education Officer 938-3028 Education NCO 938-2918 Operations Officer 938-3280 VS for Character Development 938-3282 VS for Character Development 938-3228 Professor of Outreach 938-3022 Clinical Director 938-3022 Clinical Director 938-3022 Counselor 938-3022 Director of CPD 938-3022 Counselor 938-3022 Disaglade Tactical Officer 938-3022 Brigade Tactical Officer 938-4005 Secretary to the BTO 938-6004 Regulations & Discipline (MACC-O-DI) 938-4029 Discipline Officer 938-4029 Discipline Officer 938-4029 Brigate Tactical Officer 938-2904 Regt Tactical Officer 938-2904 Regt Tactical Officer 938-291 Regt Tactical Officer 938-291 At Co Tactical Officer	Special Asst to Cmdt, Respect	938-2494
Special Asst to Comdt, Honor 938-2711/3720 Boreterary 938-2711/3720 Honor NCO 938-3028 Education Officer 938-3028 Education NCO 938-2918 Operations Officer 938-3280 VS for Character Development 938-3282 VS for Character Development 938-3228 Professor of Outreach 938-3022 Clinical Director 938-3022 Clinical Director 938-3022 Counselor 938-3022 Director of CPD 938-3022 Counselor 938-3022 Disaglade Tactical Officer 938-3022 Brigade Tactical Officer 938-4005 Secretary to the BTO 938-6004 Regulations & Discipline (MACC-O-DI) 938-4029 Discipline Officer 938-4029 Discipline Officer 938-4029 Brigate Tactical Officer 938-2904 Regt Tactical Officer 938-2904 Regt Tactical Officer 938-291 Regt Tactical Officer 938-291 At Co Tactical Officer		
Secretary		
Honor NCO		
Education Officer		
Education NCO		
Operations Officer 938-3280 VS for Character Development 938-7155 Professor of Officership 938-7165 Center for Personal Development (MACC-O-CPD) (720) Director Director of CPD 938-3022 Counselor 938-8003 Regulations & Discipline (MACC-O-D) 938-6004 Regulations & Discipline Assistant 938-4029 Discipline Assistant 938-4029 Discipline Assistant 938-403 First Regt HQ (MACC-O-1) 938-3434 First Regt HQ (MACC-O-1) 938-3443 First Regt HQ (MACC-O-1) 938-3434 First Regt HQ (MACC-O-1) 938-3443 First Regt HQ (MACC-O-1) 938-3441 At O Tactical Officer 938-2901 Bal Collacial Collider 938-2901 At O Tactical Collider		
VS for Character Development 338-7155 Professor of Officership 338-7165 Center for Personal Development (MACC-O-CPD) (720) 338-7165 Director of CPD 393-3022 Clinical Director 3938-3022 Brigade Tactical Department (MACC-O) 398-3022 Brigade Tactical Officer (BTO) 398-6005 Secretary to the BTO 398-6004 Regulations & Discipline (MACC-O-RD) 398-4004 Piscipline Officer 393-4029 Discipline Assistant 398-4029 Discipline Officer 398-4029 Brigate Tactical Officer 398-2904 Regt Tactical Officer 398-2904 Regt Admin Supervisor 398-3411 A1 Co Tactical Officer 398-2613 A1 Co Tactical NCO 398-3813 A1 Co Tactical NCO 398-2905 B1 Co Tactical NCO 398-293-205 C1 Oractical NCO 398-2125 </td <td></td> <td></td>		
Professor of Officership		
Professor of Outreach	VS for Character Development	938-8755
Professor of Outreach	Professor of Officership	938-7157
Center for Personal Development (MACC-O-CPD) (720) Director of CPD	Professor of Outreach	.938-7165
Director of CPD		
Clinical Director		
Counselor 938-3022 Brigade Tactical Officer (BTO) 938-6005 Secretary to the BTO 938-6005 Regulations & Discipline (MACC-O-RD) 938-6004 Regulations & Discipline (MACC-O-RD) 938-4029 Discipline Officer 938-4434 First Ragt HQ (MACC-O-1) 938-2904 Regt Executive Officer 938-2904 Regt Admin Supervisor 938-3191 Al Co Tactical NCO 938-3190 Al Co Tactical Officer 938-2613 Al Co Tactical Officer 938-2613 Al Co Tactical Officer 938-2613 Al Co Tactical Officer 938-263 B1 Co Tactical Officer 938-293 B1 Co Tactical Officer 938-293 C1 Co Tactical Officer 938-3803 C1 Co Tactical Officer 938-3803 D1 Co Tactical NCO 938-2125 C1 Orderly Room 938-2893 B1 Co Tactical NCO 938-203 B1 Co Tactical Officer 938-3803 B1 Co Tactical NCO 938-2293 B1 Co Tactical Officer 938-2293		
Brigade Tactical Department (MACC-O) Brigade Tactical Officer (BTO) 938-6005 Secretary to the BTO 938-6004 Regulations & Discipline (MACC-O-RD) 938-6004 Discipline Officer 938-4229 Pist Regt HQ (MACC-O-1) 938-4343 First Regt HQ (MACC-O-1) 938-2904 Regt Executive Officer 938-2904 Regt Admin Supervisor 938-4117 A1 Co Tactical Officer 938-2903 31 At Co Tactical Officer 938-2903 31 Co Tactical Officer 938-2905 31 Co Tactical Officer 938-2905 31 Co Tactical Officer 938-3803 C1 Co Tactical NCO 938-2905 31 Co Tactical Officer 938-3803 C1 Co Tactical Officer 938-2902 D1 Co Tactical Officer 938-2902 D1 Co Tactical Officer 938-2903 E1 Co Tactical Officer 938-2903 E1 Co Tactical Officer 938-2903 <td></td> <td></td>		
Brigade Tactical Officer (BTO) .938-6005 Secretary to the BTO .938-6004 Regulations & Discipline (MACC-O-RID) .938-4029 Discipline Officer .938-4029 Discipline Comment .938-4029 Discipline Assistant .938-291 Regt Executive Officer .938-291 Regt Executive Officer .938-291 Regt Admin Supervisor .938-291 A1 Co Tactical NCO .938-291 A1 Co Tactical NCO .938-291 A1 Co Tactical NCO .938-293 B1 Co Tactical Officer .938-2905 C1 Co Tactical Officer .938-2905 C1 Co Tactical Officer .938-2905 C1 Co Tactical Officer .938-2905 D1 Co Tactical Officer .938-2907 D1 Co Tactical Officer .938-2937 D1 Co Tactical Officer .938-2932 D1 Corderly Room .938-2932		938-3022
Secretary to the BTO.		
Secretary to the BTO.	Brigade Tactical Officer (BTO)	938-6005
Regulations & Discipline (MACC-O-RD)	Secretary to the BTO	
Discipline Officer	Regulations & Discipline (MACC-O-BD)	
Discipline Assistant 938-4343	Discipline Officer	938-4029
First Regit HQ (MACC-O-1) Regit Executive Officer	Discipline Assistant	020 4020
Regit Executive Officer		930-4343
Regit Executive Officer 938-2904 Regit Admin Supervisor 938-4117 A1 Co Tactical Officer 938-2613 A1 Co Tactical NCO 938-3190 A1 Orderly Room 938-2603 B1 Co Tactical Officer 938-2905 B1 Co Tactical Officer 938-2905 B1 Co Tactical Officer 938-2905 B1 Co Tactical Officer 938-3003 C1 Co Tactical Officer 938-3803 C1 Co Tactical Officer 938-3803 C1 Co Tactical NCO 938-2587 D1 Co Tactical Officer 938-3803 C1 Co Tactical Officer 938-3803 C1 Co Tactical Officer 938-3803 D1 Co Tactical Officer 938-2939 D1 Co Tactical Officer 938-2903 E1 Co Tactical Officer 938-2904 G1 Co Tactical Officer 938-2944 G1 Co Tactical Officer 938-2944 G1 Co Tactical Officer 938-2944 G1 Co Tactical NCO 938-2851 F1 Orderly Room 938-2851 F1 Orderly Room 938-2853 G1 Orderly Room 938-2853 G1 Orderly Room 938-2853 A2 Co Tactical Officer 938-275 A2 Co Tactical Officer 938-275 A2 Co Tactical Officer 938-275 A2 Co Tactical Officer 938-2725 A2 Co Tactical Officer 938-3706 Regit Executive Officer 938-3706 B2 Co Tactical Officer 938-3750 B2 Co Tactical Officer 938-3750 B2 Co Tactical Officer 938-3750 B2 Co Tactical Officer 938-3863 A2 Orderly Room 938-3750 B2 Co Tactical Officer 938-38643 D2 Co Tactical Officer 938-38643 D2 Co Tactical Officer 938-3862 E2 Co Tactical Offi		
Regit Admin Supervisor		
A1 Co Tactical Officer	Regt Executive Officer	938-2904
A1 Co Tactical Officer		
A1 Co Tactical NCO	A1 Co Tactical Officer	.938-2613
A1 Orderly Room		
B1 Co Tactical Officer		
B1 Co Tactical NCO		
B1 Orderly Room		
C1 Co Tactical Officer		
C1 Co Tactical NCO		
C1 Co Tactical NCO	C1 Co Tactical Officer	938-3803
C1 Orderly Room	C1 Co Tactical NCO	938-2125
D1 Co Tactical Officer		
D1 Co Tactical NCO		
D1 Orderly Room. .938-2003 E1 Co Tactical Officer .938-2003 E1 Co Tactical NCO .938-2102 E1 Orderly Room. .938-2391 F1 Co Tactical Officer .938-3307 F1 Co Tactical Officer .938-2551 F1 Orderly Room. .938-2448 G1 Co Tactical Officer .938-2433 G1 Co Tactical Officer .938-2433 H1 Co Tactical Officer .938-2433 H1 Co Tactical Officer .938-2427 H1 Co Tactical Officer .938-2427 H1 Co Tactical Officer .938-2427 H1 Co Tactical Officer .938-2425 H1 Orderly Room. .938-3706 Regt Executive Officer .938-3706 Regt Executive Officer .938-2623 Regt Admin Supervisor .938-2623 Regt Admin Supervisor .938-2623 Regt Actical Officer .938-2623 Regt Actical Officer .938-2623 Regt Actical NCO. .938-3570 B2 Co Tactical NCO. .938-3570 B2 Co Tactical NCO. .938-3750 B2 O		
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F1 Co Tactical NCO	E1 Orderly Room	938-2391
F1 Co Tactical NCO	F1 Co Tactical Officer	938-3307
F1 Orderly Room		
G1 Co Tactical Officer		
G1 Co Tactical NCO 938-4853 G1 Orderly Room 938-4330 H1 Co Tactical Officer 938-2427 H1 Co Tactical NCO 938-2195 H1 Orderly Room 938-3260 Second Regt HQ (MACC-O-2) Regt Tactical Officer 938-360 Second Regt HQ (MACC-O-2) Regt Executive Officer 938-2623 Regt Admin Supervisor 938-2623 A2 Co Tactical Officer 938-2725 A2 Co Tactical Officer 938-2725 A2 Co Tactical Officer 938-3750 B2 Co Tactical Officer 938-4119 B2 Co Tactical Officer 938-4119 B2 Co Tactical Officer 938-3750 B2 Co Tactical Officer 938-3643 C2 Orderly Room 938-3570 B2 Co Tactical Officer 938-2622 C2 Co Tactical Officer 938-2622 C2 Co Tactical Officer 938-3643 D2 Co Tactical NCO 938-3761 D2 Co Tactical Officer 938-3643 D2 Co Tactical NCO 938-3644 D2 Orderly Room 938-3645 D2 Co Tactical Officer 938-2824 E2 Co Tactical NCO 938-2421 E2 Orderly Room 938-3195 F2 Co Tactical NCO 938-2421 E2 Orderly Room 938-3195 F2 Co Tactical NCO 938-2421 E2 Orderly Room 938-3195 F2 Co Tactical NCO 938-2528 G2 Co Tactical NCO 938-3108 F2 Co Tactical NCO 938-3108 F2 Co Tactical NCO 938-3195 F2 Co Tactical NCO 938-3195 F2 Co Tactical NCO 938-3195 F2 Co Tactical NCO 938-3283 F2 Co Tactical NCO 938-3283 F2 Co Tactical NCO 938-3283 F2 Co Tactical NCO 938-3557 H2 Orderly Room 938-3551 A3 Orderly Room 938-3280 B3 Orderly Room 938-3296 B3 Co Tactical Officer 938-3301 B3 Co Tactical NCO 938-3935 A3 Orderly Room 938-3296 B3 Co Tactical Officer 938-301 B3 Co Tactical NCO 938-3935 A3 Orderly Room 938-3296 B3 Co Tactical NCO 938-3290 B3 Co Tactical NCO 938-329		
G1 Orderly Room .938-2430 H1 Co Tactical Officer .938-2427 H1 Co Tactical NCO .938-2195 H1 Orderly Room .938-3260 Second Regt HQ (MACC-O-2) .938-3706 Regt Executive Officer .938-3706 Regt Executive Officer .938-2623 Regt Admin Supervisor .938-2623 A2 Co Tactical Officer .938-2725 A2 Co Tactical NCO .938-4830 A2 Orderly Room .938-3570 B2 Co Tactical Officer .938-431 B2 Co Tactical Officer .938-3750 B2 Orderly Room .938-3750 B2 Orderly Room .938-3751 B2 Orderly Room .938-3043 C2 Orderly Room .938-3043 C2 Orderly Room .938-3761 D2 Co Tactical Officer .938-3431 C2 Orderly Room .938-3761 D2 Co Tactical Officer .938-3043 C2 Orderly Room .938-3233 B2 Co Tactical NCO .938-3441 D2 Orderly Room .938-3234 E2 Co Tactical Officer .938-32		
H1 Co Tactical Officer		
H1 Co Tactical NCO	G1 Orderly Room	938-4330
H1 Orderly Room. 938-3260		
Second Regit Ho (MACC-O-2) Regit Tactical Officer .938-3706 Regit Executive Officer .938-2623 Regit Admin Supervisor .938-2623 A2 Co Tactical Officer .938-2725 A2 Co Tactical Officer .938-3570 B2 Co Tactical Officer .938-3419 B2 Co Tactical Officer .938-3750 B2 Co Tactical Officer .938-3750 B2 Orderly Room .938-4431 C2 Co Tactical Officer .938-3622 C2 Co Tactical Officer .938-3643 C2 Orderly Room .938-3761 D2 Co Tactical Officer .938-3643 D2 Co Tactical Officer .938-3644 D2 Orderly Room .938-3293 E2 Co Tactical Officer .938-3282 E2 Co Tactical Officer .938-3282 E2 Co Tactical Officer .938-3195 F2 Co Tactical Officer .938-3195 F2 Co Tactical Officer .938-3196 F2 Co Tactical Officer .938-3962 F2 Orderly Room .938-356 G2 Co Tactical Officer .938-2528 G2 Co Tact	H1 Co Tactical NCO	938-2195
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Regit Admin Supervisor 938-2623 A2 Co Tactical Officer 938-2725 A2 Co Tactical NCO 938-4830 A2 Orderly Room 938-3570 B2 Co Tactical Officer 938-4319 B2 Co Tactical Officer 938-3750 B2 Orderly Room 938-4431 C2 Co Tactical Officer 938-2622 C2 Co Tactical Officer 938-3043 C2 Orderly Room 938-3761 D2 Co Tactical Officer 938-3643 D2 Co Tactical Officer 938-3644 D2 Orderly Room 938-3293 E2 Co Tactical Officer 938-2824 E2 Co Tactical Officer 938-2824 E2 Co Tactical Officer 938-2824 E2 Co Tactical Officer 938-3195 F2 Co Tactical Officer 938-3962 F2 Orderly Room 938-3962 F2 Orderly Room 938-3962 F2 Orderly Room 938-3556 G2 Co Tactical Officer 938-2528 G2 Co Tactical Officer 938-2528 G2 Co Tactical Officer 938-2528 Third Regt HQ (MACC-O-3)	Reat Executive Officer	038-3633
A2 Co Tactical Officer		
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B2 Co Tactical NCO		938-3570
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C2 Co Tactical Officer	B2 Co Tactical Officer	
C2 Co Tactical Officer		938-4119
C2 Co Tactical NCO	B2 Co Tactical NCO	938-4119 938-3750
C2 Orderly Room	B2 Co Tactical NCOB2 Orderly Room	938-4119 938-3750 938-4431
D2 Co Tactical Officer	B2 Co Tactical NCO	938-4119 938-3750 938-4431 938-2622
D2 Co Tactical NCO 938-5444 D2 Orderly Room. 938-3293 E2 Co Tactical Officer 938-2824 E2 Co Tactical NCO 938-2421 E2 Orderly Room. 938-3195 F2 Co Tactical NCO 938-3108 F2 Co Tactical NCO 938-3108 F2 Co Tactical NCO 938-3108 F2 Co Tactical NCO 938-3962 F2 Orderly Room 938-3566 G2 Co Tactical NCO 938-2528 G2 Co Tactical NCO 938-2528 G2 Co Tactical NCO 938-2528 G3 Co Tactical NCO 938-2963 H2 Co Tactical NCO 938-2581 H2 Co Tactical Officer 938-2620 H2 Co Tactical NCO 938-3557 H2 Orderly Room 938-3285 Third Regt HQ (MACC-O-3) Regt Tactical Officer 938-4402 Regt Executive Officer 938-4402 Regt Executive Officer 938-4403 A3 Co Tactical NCO 938-3935 A3 Orderly Room 938-3935 A3 Orderly Room 938-2962 B3 Co Tactical NCO 938-3935 A3 Orderly Room 938-2962 B3 Co Tactical NCO 938-3236 C3 Co Tactical NCO 938-2823 B3 Orderly Room 938-2260 C3 Co Tactical NCO 938-2823 B3 Orderly Room 938-2962 B3 Co Tactical NCO 938-2829 D3 Orderly Room 938-2661 D3 Co Tactical NCO 938-2690 D3 Orderly Room 938-2763 D3 Co Tactical NCO 938-2829 D3 Orderly Room 938-2763 D3 Co Tactical NCO 938-2829 D3 Orderly Room 938-2763 D3 Co Tactical NCO 938-2829 D3 Orderly Room 938-2763 D3 Co Tactical NCO 938-2829 D3 Orderly Room 938-2763 D3 Co Tactical NCO 938-2829 D3 Orderly Room 938-2763 D3 Co Tactical NCO 938-2763	B2 Co Tactical NCO. B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO.	938-4119 938-3750 938-4431 938-2622 938-3043
D2 Orderly Room	B2 Co Tactical NCO	938-4119 938-3750 938-4431 938-2622 938-3043 938-3761
E2 Co Tactical Officer 938-2824 E2 Co Tactical NCO 938-2421 E2 Orderly Room 938-3195 F2 Co Tactical Officer 938-3108 F2 Co Tactical Officer 938-3108 F2 Co Tactical Officer 938-3962 F2 Orderly Room 938-3556 G2 Co Tactical Officer 938-2528 G2 Co Tactical Officer 938-2528 G2 Co Tactical Officer 938-2620 H2 Co Tactical NCO 938-2196 G2 Orderly Room 938-2938 H2 Co Tactical Officer 938-2620 H2 Co Tactical Officer 938-2620 H2 Co Tactical Officer 938-3557 H2 Orderly Room 938-3285 Third Regt HQ (MACC-O-3) Regt Tactical Officer 938-4402 Regt Executive Officer 938-4409 A3 Co Tactical NCO 938-3551 A3 Co Tactical Officer 938-3501 A3 Co Tactical NCO 938-3935 A3 Orderly Room 938-2962 B3 Co Tactical Officer 938-3302 B3 Co Tactical Officer 938-3202 C3 Co Tactical Officer 938-3206 C3 Co Tactical Officer 938-2206 C3 Co Tactical Officer 938-22101 C3 Co Tactical NCO 938-2634 C3 Orderly Room 938-2260 D3 Co Tactical NCO 938-2694 C3 Orderly Room 938-2694 C3 Orderly Room 938-2694 C3 Orderly Room 938-2694 C3 Orderly Room 938-2691 D3 Co Tactical NCO 938-2699 D3 Orderly Room 938-2763 E3 Co Tactical NCO 938-2809 D3 Orderly Room 938-2763 E3 Co Tactical Officer 938-4877 E3 Co Tactical Officer 938-2466 E3 Orderly Room 938-2466	B2 Co Tactical NCO	938-4119 938-3750 938-4431 938-2622 938-3043 938-3761 938-3643
E2 Co Tactical NCO	B2 Co Tactical NCO. B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO.	938-4119 938-3750 938-4431 938-2622 938-3043 938-3761 938-3643 938-5444
E2 Co Tactical NCO	B2 Co Tactical NCO. B2 Orderly Room	938-4119 938-3750 938-4431 938-2622 938-3043 938-3761 938-3643 938-5444 938-3293
E2 Orderly Room	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO D2 Co Tactical NCO D2 Co Tactical NCO D2 Co Tactical NCO D2 Cot Tactical NCO D2 Orderly Room. E2 Co Tactical Officer	938-4119 938-3750 938-4431 938-2622 938-3043 938-3761 938-3643 938-5444 938-3293 938-2824
F2 Co Tactical Officer 938-3108 F2 Co Tactical NCO 938-3962 F2 Orderly Room 938-3566 G2 Co Tactical NCO 938-2528 G2 Co Tactical Officer 938-2528 G2 Co Tactical Officer 938-2938 H2 Co Tactical Officer 938-2620 H2 Co Tactical Officer 938-2620 H2 Co Tactical Officer 938-3285 Third Regt HQ (MACC-O-3) Regt Tactical Officer 938-3402 Regt Executive Officer 938-4402 Regt Executive Officer 938-3551 A3 Co Tactical Officer 938-3501 Co Tactical NCO 938-3935 Co Tactical Officer 938-3501 Co Tactical NCO 938-2624 Co Tactical NCO 938-2624 Co Tactical NCO 938-2624 Co Tactical NCO 938-2640 Co Tactical NCO 938-2692 Co Tactical NCO 938-2692 Co Tactical NCO 938-2692 Co Tactical NCO 938-2691 Co Tactical NCO 938-2692 Co Tactical NCO 938-2692 Co Tactical NCO 938-2692 Co Tactical NCO 938-2692 Co Tactical NCO 938-2763 Co Tactical NCO 938-2763 Co Tactical NCO 938-2763 Co Tactical NCO 938-477 Co Tactical NCO 938-2763	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO D2 Co Tactical NCO D2 Co Tactical NCO D2 Co Tactical NCO D2 Cot Tactical NCO D2 Orderly Room. E2 Co Tactical Officer	938-4119 938-3750 938-4431 938-2622 938-3043 938-3761 938-3643 938-5444 938-3293 938-2824
F2 Co Tactical NCO .938-3962 F2 Orderly Room .938-3556 G2 Co Tactical Officer .938-2528 G2 Co Tactical NCO .938-2196 G2 Orderly Room .938-2963 H2 Co Tactical Officer .938-2620 H2 Co Tactical NCO .938-3557 H2 Orderly Room .938-3285 Third Regt HQ (MACC-O-3) .938-4402 Regt Executive Officer .938-4402 Regt Executive Officer .938-4409 A3 Co Tactical Officer .938-3501 A3 Co Tactical Officer .938-3501 A3 Co Tactical NCO .938-3935 A3 Orderly Room .938-2962 B3 Co Tactical Officer .938-302 B3 Co Tactical NCO .938-2823 B3 Orderly Room .938-2823 C3 Co Tactical NCO .938-2824 C3 Co Tactical NCO .938-2694 C3 Co Tactical NCO .938-2691 C3 Co Tactical NCO .938-2692 C3 Orderly Room .938-2692 D3 Orderly Room .938-2763 D3 Co Tactical NCO .938-28	B2 Co Tactical NCO. B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO. D2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical Officer E2 Co Tactical NCO.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3644 .938-3293 .938-2824
F2 Orderly Room .938-3556 G2 Co Tactical Officer .938-2528 G2 Co Tactical Officer .938-2196 G2 Orderly Room .938-2983 H2 Co Tactical Officer .938-2620 H2 Co Tactical Officer .938-3557 H2 Orderly Room .938-3285 Third Regt HQ (MACC-O-3) .938-4402 Regt Executive Officer .938-4405 Regt Admin Supervisor .938-4405 Regt Admin Supervisor .938-3501 A3 Co Tactical Officer .938-393 A3 Orderly Room .938-393 A3 Orderly Room .938-2862 B3 Co Tactical Officer .938-283 B3 Co Tactical Officer .938-283 B3 Co Tactical NCO .938-283 B3 Co Tactical NCO .938-283 C3 Co Tactical Officer .938-264 C3 Co Tactical NCO .938-269 C3 Co Tactical NCO .938-269 C3 Co Tactical NCO .938-269 D3 Orderly Room .938-2763 D3 Co Tactical NCO .938-289 D3 Co Tactical NCO	B2 Co Tactical NCO. B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO D2 Orderly Room. E2 Co Tactical Officer E2 Co Tactical NCO. E2 Co Tactical NCO.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3761 .938-3643 .938-5444 .938-3293 .938-2824 .938-2824
G2 Co Tactical Officer	B2 Co Tactical NCO. B2 Orderly Room	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3761 .938-3643 .938-5444 .938-3293 .938-2824 .938-3108
G2 Co Tactical NCO 938-2196 G2 Orderly Room 938-2963 H2 Co Tactical Officer 938-2620 H2 Co Tactical Officer 938-2620 H2 Co Tactical NCO 938-3557 H2 Orderly Room 938-3285 Third Regt HQ (MACC-O-3) Regt Tactical Officer 938-4402 Regt Executive Officer 938-4402 Regt Executive Officer 938-4409 A3 Co Tactical Officer 938-3501 A3 Co Tactical Officer 938-3501 A3 Co Tactical NCO 938-3935 A3 Orderly Room 938-2962 B3 Co Tactical Officer 938-3926 B3 Co Tactical Officer 938-302 B3 Co Tactical NCO 938-2823 B3 Orderly Room 938-2262 C3 Co Tactical NCO 938-2694 C3 Orderly Room 938-2694 C3 Orderly Room 938-2694 C3 Orderlo Officer 938-2610 C3 Co Tactical NCO 938-2690 C3 Orderlo NCO 938-2690 C3 Orderlo NCO 938-2690 C3 Orderlo NCO 938-2690 D3 Orderly Room 938-2691 D3 Co Tactical NCO 938-2692 D3 Orderly Room 938-2763 E3 Co Tactical NCO 938-3289 D3 Orderly Room 938-2763 E3 Co Tactical NCO 938-3289 D3 Orderly Room 938-2763 E3 Co Tactical NCO 938-3289 D3 Orderly Room 938-2763 E3 Co Tactical NCO 938-4877 E3 Co Tactical NCO 938-4116 E3 Orderly Room 938-2466	B2 Co Tactical NCO. B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical Officer F2 Co Tactical Officer	.938-4119 .938-3750 .938-2622 .938-3043 .938-3643 .938-3643 .938-3644 .938-3293 .938-2824 .938-2421 .938-3195 .938-3108 .938-3962
G2 Orderly Room 938-2983 H2 Co Tactical Officer 938-2620 H2 Co Tactical NCO 938-3557 H2 Orderly Room 938-3285 Third Regt HQ (MACC-O-3) Regt Tactical Officer 938-4402 Regt Executive Officer 938-4405 Regt Admin Supervisor 938-4409 A3 Co Tactical Officer 938-3501 A3 Co Tactical NCO 938-3935 A3 Orderly Room 938-3936 B3 Co Tactical NCO 938-2823 B3 Co Tactical NCO 938-283 B3 Co Tactical NCO 938-283 C3 Co Tactical NCO 938-264 C3 Co Tactical NCO 938-264 C3 Co Tactical NCO 938-269 C3 Co Tactical NCO 938-269 D3 Co Tactical NCO 938-269 D3 Co Tactical NCO 938-328 D3 Co Tactical NCO 938-328 D3 Co Tactical NCO 938-2763 C3 Co Tactical NCO 938-287 C3 Co Tactical NCO 938-286 C3 Co Tactical NCO 938-276 C3 Co Tactical NCO 938-	B2 Co Tactical NCO. B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical Officer F2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. F2 Orderly Room.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-361 .938-3644 .938-3293 .938-2421 .938-3195 .938-3108 .938-3556
H2 Co Tactical Officer 938-2620 H2 Co Tactical NCO. 938-3557 H2 Orderly Room. 938-3557 Third Regt HQ (MACC-O-3) Regt Tactical Officer 938-4402 Regt Executive Officer 938-4405 Regt Admin Supervisor 938-4409 A3 Co Tactical Officer 938-3501 A3 Co Tactical NCO. 938-3935 A3 Orderly Room. 938-2962 B3 Co Tactical Officer 938-3302 B3 Co Tactical NCO. 938-2823 C3 Co Tactical NCO. 938-2823 C3 Co Tactical NCO. 938-2902 C3 Co Tactical Officer 938-2101 C3 Co Tactical Officer 938-2604 D3 Co Tactical Officer 938-2604 D3 Co Tactical Officer 938-2604 D3 Co Tactical Officer 938-2619 D3 Co Tactical NCO. 938-2692 D3 Orderly Room. 938-2629 D3 Orderly Room. 938-2639 D3 Orderly Room. 938-2619 D3 Co Tactical NCO. 938-3289 D3 Orderly Room. 938-2664 D3 Co Tactical Officer 938-2763 C3 Co Tactical NCO. 938-3289 D3 Orderly Room. 938-2763 C3 Co Tactical NCO. 938-3289 D3 Orderly Room. 938-2763 C3 Co Tactical NCO. 938-4116 C3 Orderly Room. 938-2763 C5 C5 Tactical NCO. 938-4116 C5 Orderly Room. 938-2466 C5 C5 Tactical NCO. 938-4116 C5 Orderical Officer 938-2466 C5 C5 Tactical Officer 938-2466 C5 C5 Tactical Officer 938-2466 C5 C5 Tactical Officer 938-2466	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Co Tactical NCO. E2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. F2 Orderly Room. F2 Co Tactical NCO. F2 Orderly Room. G2 Co Tactical NCO. F2 Orderly Room. G2 Co Tactical NCO.	.938-4119 .938-3750 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3644 .938-3293 .938-2824 .938-2421 .938-3108 .938-3108 .938-3556 .938-3556
H2 Co Tactical NCO	B2 Co Tactical NCO. B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Co Tactical NCO. E2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical Officer G2 Co Tactical Officer G2 Co Tactical Officer	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3761 .938-3643 .938-5444 .938-3293 .938-2824 .938-3195 .938-3195 .938-3108 .938-3556 .938-3556
H2 Orderly Room. 938-3285 Third Regt HQ (MACC-O-3) Regt Tactical Officer. 938-4402 Regt Executive Officer. 938-4405 Regt Admin Supervisor 938-4405 Regt Admin Supervisor 938-3405 A3 Co Tactical Officer 938-3501 A3 Co Tactical NCO 938-3935 A3 Orderly Room. 938-2962 B3 Co Tactical NCO 938-2823 B3 Co Tactical NCO 938-2823 B3 Co Tactical NCO 938-2823 B3 Orderly Room. 938-2266 C3 Co Tactical NCO 938-2820 D3 Orderly Room. 938-2604 C3 Co Tactical NCO 938-2690 D3 Co Tactical NCO 938-3289 D3 Orderly Room. 938-2763 C3 Co Tactical NCO 938-3477 E3 Co Tactical NCO 938-4116 E3 Orderly Room. 938-2466	B2 Co Tactical NCO B2 Orderly Room	.938-4119 .938-3750 .938-4311 .938-2622 .938-3043 .938-3761 .938-3643 .938-5444 .938-3293 .938-2824 .938-2824 .938-293 .938-3195 .938-3195 .938-3556 .938-2528 .938-3556
H2 Orderly Room. 938-3285 Third Regt HQ (MACC-O-3) Regt Tactical Officer. 938-4402 Regt Executive Officer. 938-4405 Regt Admin Supervisor 938-4405 Regt Admin Supervisor 938-3405 A3 Co Tactical Officer 938-3501 A3 Co Tactical NCO 938-3935 A3 Orderly Room. 938-2962 B3 Co Tactical NCO 938-2823 B3 Co Tactical NCO 938-2823 B3 Co Tactical NCO 938-2823 B3 Orderly Room. 938-2266 C3 Co Tactical NCO 938-2820 D3 Orderly Room. 938-2604 C3 Co Tactical NCO 938-2690 D3 Co Tactical NCO 938-3289 D3 Orderly Room. 938-2763 C3 Co Tactical NCO 938-3477 E3 Co Tactical NCO 938-4116 E3 Orderly Room. 938-2466	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO C2 Orderly Room. D2 Co Tactical NCO C2 Orderly Room. D2 Co Tactical NCO D2 Orderly Room. E2 Co Tactical NCO D2 Orderly Room. E2 Co Tactical NCO E2 Orderly Room. E2 Co Tactical NCO E2 Orderly Room. F2 Co Tactical NCO E2 Orderly Room. F2 Co Tactical NCO F2 Orderly Room. G2 Co Tactical NCO F2 Orderly Room. G3 Co Tactical NCO G3 Orderly Room. G4 Co Tactical NCO G5 Orderly Room. G6 Co Tactical NCO G7 Orderly Room. G8 Co Tactical NCO G9 Orderly Room. H2 Co Tactical NCO	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-5444 .938-2421 .938-2421 .938-2421 .938-393 .938-395 .938-395 .938-395 .938-395 .938-395 .938-2528 .938-2528
Third Regt HQ (MACC-O-3) Regt Tactical Officer	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO C2 Orderly Room. D2 Co Tactical NCO C2 Orderly Room. D2 Co Tactical NCO D2 Orderly Room. E2 Co Tactical NCO D2 Orderly Room. E2 Co Tactical NCO E2 Orderly Room. E2 Co Tactical NCO E2 Orderly Room. F2 Co Tactical NCO E2 Orderly Room. F2 Co Tactical NCO F2 Orderly Room. G2 Co Tactical NCO F2 Orderly Room. G3 Co Tactical NCO G3 Orderly Room. G4 Co Tactical NCO G5 Orderly Room. G6 Co Tactical NCO G7 Orderly Room. G8 Co Tactical NCO G9 Orderly Room. H2 Co Tactical NCO	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-5444 .938-2421 .938-2421 .938-2421 .938-393 .938-395 .938-395 .938-395 .938-395 .938-395 .938-2528 .938-2528
Regt Tactical Officer .938-4402 Regt Executive Officer .938-4409 Regt Admin Supervisor .938-4409 A3 Co Tactical Officer .938-3501 A3 Co Tactical NCO .938-3935 A3 Orderly Room .938-2962 B3 Co Tactical Officer .938-2823 B3 Co Tactical NCO .938-2823 B3 Orderly Room .938-2236 C3 Co Tactical Officer .938-2694 C3 Co Tactical NCO .938-2694 C3 Co Tactical Officer .938-2694 D3 Co Tactical Officer .938-2619 D3 Co Tactical NCO .938-2829 D3 Orderly Room .938-2763 E3 Co Tactical NCO .938-4877 E3 Co Tactical NCO .938-4116 E3 Orderly Room .938-2466 F3 Co Tactical Officer .938-2466	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E7 Co Tactical NCO. E9 Orderly Room. E9 Co Tactical NCO.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3643 .938-3293 .938-2824 .938-2293 .938-393 .938-395 .938-395 .938-3556 .938-293 .938-2557
Regit Executive Officer .938-4405 Regit Admin Supervisor .938-4409 A3 Co Tactical Officer .938-3501 A3 Co Tactical NCO .938-3935 A3 Orderly Room .938-2962 B3 Co Tactical Officer .938-3302 B3 Co Tactical NCO .938-2823 B3 Orderly Room .938-2336 C3 Co Tactical Officer .938-2101 C3 Co Tactical NCO .938-2694 C3 Orderly Room .938-2664 D3 Co Tactical NCO .938-3289 D3 Orderly Room .938-2763 E3 Co Tactical Officer .938-2763 E3 Co Tactical NCO .938-4877 E3 Co Tactical NCO .938-4116 E3 Orderly Room .938-2466 F3 Co Tactical Officer .938-2461	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical Officer E2 Co Tactical Officer E2 Co Tactical Officer E2 Co Tactical Officer E3 Co Tactical Officer E4 Co Tactical NCO. E5 Orderly Room. E6 Co Tactical NCO. E7 Orderly Room. E8 Co Tactical Officer E9 Co Tactical Officer E9 Co Tactical Officer E1 Co Tactical Officer E2 Co Tactical NCO. E3 Orderly Room. E4 Co Tactical NCO. E5 Orderly Room. E6 Co Tactical NCO. E7 Orderly Room. E7 Co Tactical NCO. E8 Orderly Room. E8 CO Tactical NCO. E9 Orderly Room. E9 CO Tactical NCO. E9 Orderly Room.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3643 .938-3293 .938-2824 .938-2293 .938-393 .938-395 .938-395 .938-3556 .938-293 .938-2557
Regt Admin Supervisor 938-4409 A3 Co Tactical Officer 938-3501 A3 Co Tactical NCO 938-3935 A3 Orderly Room 938-2962 B3 Co Tactical Officer 938-3302 B3 Co Tactical NCO 938-2823 B3 Orderly Room 938-2236 C3 Co Tactical Officer 938-2101 C3 Co Tactical Officer 938-2604 C3 Orderly Room 938-2644 D3 Co Tactical Officer 938-3289 D3 Co Tactical NCO 938-3289 D3 Orderly Room 938-263 E3 Co Tactical Officer 938-487 E3 Co Tactical NCO 938-4116 E3 Orderly Room 938-2466 E3 Orderly Room 938-2466 E3 Orderly Room 938-2466 E3 Orderly Roof 938-2466 E3 Orderly Roof 938-2466 E3 Orderly Roof 938-2466 E3 Orderly Roof 938-2466	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. F2 Orderly Room. G2 Co Tactical NCO. F2 Orderly Room. G3 Co Tactical NCO. G3 Orderly Room. H2 Co Tactical NCO. G4 Orderly Room. H2 Co Tactical NCO. H2 Orderly Room. H2 Co Tactical NCO. H2 Orderly Room. H2 Co Tactical NCO. H2 Orderly Room. Third Regt HQ (MACC-O-3)	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-5444 .938-2421 .938-2421 .938-2421 .938-3985 .938-3985 .938-3986 .938-3985 .938-3985 .938-3985 .938-3985 .938-3985 .938-3285
A3 Co Tactical Officer .938-3501 A3 Co Tactical NCO .938-3935 A3 Orderly Room .938-2962 B3 Co Tactical Officer .938-3302 B3 Co Tactical Officer .938-2823 B3 Orderly Room .938-2236 C3 Co Tactical Officer .938-2101 C3 Co Tactical NCO .938-2694 C3 Orderly Room .938-2664 D3 Co Tactical Officer .938-2619 D3 Co Tactical NCO .938-3289 D3 Orderly Room .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO .938-4116 E3 Orderly Room .938-2466 F3 Co Tactical Officer .938-2466	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E7 Co Tactical NCO. E9 Orderly Room. C9 Co Tactical NCO. C9 Orderly Room. C9 Co Tactical NCO. C9 Orderly Room. C9 Co Tactical NCO. C9 Orderly Room. C9 Co Tactical Officer C9 Co Tactical Officer C9 Co Tactical Officer C9 Co Tactical Officer C9 Co Tactical NCO. C9 Orderly Room C9 Co Tactical Officer C9 Co Tactical NCO. C9 Orderly Room C9 Co Tactical NCO. C9 Orderly Room. C9 Co Tactical NCO. C9 Orderly Room. C9 Co Tactical NCO. C9 Orderly Room. C9 Tactical NCO. C9 Tactical NCO. C9 Orderly Room. C9 Tactical NCO. C9 T	.938-4119 .938-3750 .938-431 .938-2622 .938-3043 .938-3641 .938-3643 .938-3644 .938-2293 .938-2824 .938-2421 .938-3195 .938-3195 .938-3195 .938-3195 .938-3252 .938-3556 .938-293 .938-3252 .938-3557 .938-3285
A3 Co Tactical NCO .938-3935 A3 Orderly Room .938-2962 B3 Co Tactical Officer .938-3302 B3 Co Tactical NCO .938-2823 B3 Orderly Room .938-3236 C3 Co Tactical Officer .938-2101 C3 Co Tactical NCO .938-2694 C3 Orderly Room .938-2664 D3 Co Tactical NCO .938-3289 D3 Orderly Room .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO .938-4116 E3 Orderly Room .938-2466 F3 Co Tactical Officer .938-2492	B2 Co Tactical NCO. B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical Officer E2 Co Tactical Officer E2 Co Tactical Officer E2 Co Tactical Officer F2 Co Tactical Officer F2 Co Tactical NCO. E2 Orderly Room. G2 Co Tactical Officer G3 Co Tactical Officer G4 Co Tactical Officer G5 Co Tactical Officer G6 Co Tactical Officer G7 Co Tactical Officer G8 Co Tactical Officer G9 Co Tactical NCO G9 Orderly Room H2 Co Tactical Officer H2 Co Tactical NCO. H2 Orderly Room. Third Regt HQ (MACC-O-3) Regt Tactical Officer Regt Executive Officer	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3761 .938-3643 .938-3284 .938-2824 .938-2824 .938-241 .938-3108 .938-3108 .938-3108 .938-3108 .938-3108 .938-2528 .938-2528 .938-2528 .938-2620 .938-3528
A3 Orderly Room. 938-2962 B3 Co Tactical Officer 938-3302 B3 Co Tactical Officer 938-2823 B3 Orderly Room. 938-2823 C3 Co Tactical Officer 938-2101 C3 Co Tactical NCO. 938-2694 C3 Orderly Room. 938-2664 D3 Co Tactical Officer 938-2619 D3 Co Tactical NCO. 938-3289 D3 Orderly Room. 938-2763 E3 Co Tactical Officer 938-4877 E3 Co Tactical NCO. 938-4116 E3 Orderly Room. 938-2466 E3 Orderly Room. 938-2466 E3 Orderly Room. 938-2460 E3 Co Tactical Officer 938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. F2 Orderly Room. G2 Co Tactical NCO. F2 Orderly Room. G3 Co Tactical NCO. G3 Orderly Room. H2 Co Tactical NCO. G4 Orderly Room. H2 Co Tactical NCO. H3 Orderly Room. H4 Co Tactical NCO. H5 Orderly Room. H6 CO Tactical NCO. H7 Orderly Room. H8 CO Tactical NCO. H9 Orderly Room. Third Regt HQ (MACC-O-3) Regt Tactical Officer Regt Executive Officer Regt Executive Officer Regt Admin Supervisor.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3644 .938-2421 .938-2421 .938-2421 .938-3985 .938-3108 .938-3982 .938-3108 .938-3962 .938-2528 .938-2196 .938-3557 .938-3258
B3 Co Tactical Officer .938-3302 B3 Co Tactical NCO .938-2823 B3 Orderly Room .938-2236 C3 Co Tactical Officer .938-2101 C3 Co Tactical NCO .938-2694 C3 Corderly Room .938-2664 D3 Co Tactical Officer .938-2619 D3 Co Tactical NCO .938-3289 D3 Orderly Room .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO .938-4116 E3 Orderly Room .938-2466 F3 Co Tactical Officer .938-2466 F3 Co Tactical Officer .938-2460	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. F2 Co Tactical NCO. E3 Orderly Room. F4 Co Tactical NCO. F5 Orderly Room. F6 Co Tactical NCO. F7 Orderly Room. F8 Co Tactical Officer F9 Co Tactical Officer F1 Co Tactical Officer F2 Co Tactical Officer F3 Co Tactical Officer F4 Co Tactical Officer F5 Co Tactical Officer F6 Co Tactical Officer F7 Co Tactical Officer F7 Co Tactical Officer F7 Co Tactical Officer F8 Co Tactical Officer F8 Co Tactical Officer F9 Co Tactical Officer	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3643 .938-3644 .938-2421 .938-32421 .938-395 .938-395 .938-395 .938-395 .938-295 .938-256 .938-293 .938-258 .938-293 .938-258 .938-293 .938-258 .938-365
B3 Co Tactical NCO 938-2823 B3 Orderly Room 938-3236 C3 Co Tactical Officer 938-2101 C3 Co Tactical NCO 938-2694 C3 Orderly Room 938-2664 D3 Co Tactical Officer 938-2619 D3 Co Tactical NCO 938-3289 D3 Orderly Room 938-2763 E3 Co Tactical Officer 938-4877 E3 Co Tactical NCO 938-4116 E3 Orderly Room 938-2466 F3 Co Tactical Officer 938-2469 F3 Co Tactical Officer 938-2469	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E3 Co Tactical NCO. E4 Orderly Room. E5 Co Tactical NCO. E5 Orderly Room. E6 Co Tactical NCO. E7 Orderly Room. E8 CO Tactical NCO. E9 Orderly Room. E9 CO Tactical Officer E9 CO Tactical Officer E9 CO Tactical Officer E9 CO Tactical Officer E9 CO Tactical NCO. E9 Orderly Room. E9 CO Tactical Officer E9 CO Tactical Officer E9 CO Tactical Officer E9 CO Tactical NCO. E9 Orderly Room E1 CO Tactical Officer E1 CO Tactical Officer E1 CO Tactical NCO. E2 Orderly Room. E1 CO Tactical NCO. E2 Orderly Room. E1 CO Tactical NCO. E2 Orderly Room. E1 CO Tactical Officer E9 Co Tactical Officer	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3643 .938-3284 .938-224 .938-221 .938-3108 .938-3108 .938-3108 .938-3108 .938-3252 .938-2528 .938-2528 .938-2528 .938-3528 .938-3528 .938-3528 .938-3528
B3 Co Tactical NCO 938-2823 B3 Orderly Room 938-3236 C3 Co Tactical Officer 938-2101 C3 Co Tactical NCO 938-2694 C3 Orderly Room 938-2664 D3 Co Tactical Officer 938-2619 D3 Co Tactical NCO 938-3289 D3 Orderly Room 938-2763 E3 Co Tactical Officer 938-4877 E3 Co Tactical NCO 938-4116 E3 Orderly Room 938-2466 F3 Co Tactical Officer 938-2469 F3 Co Tactical Officer 938-2469	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO C2 Orderly Room. D2 Co Tactical NCO C2 Orderly Room. D3 Co Tactical NCO D4 Orderly Room. D5 Co Tactical NCO D5 Orderly Room. D6 CO Tactical NCO D7 Orderly Room. D8 CO Tactical NCO D8 Orderly Room. D9 CO Tactical NCO D9 Orderly Room.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3644 .938-2421 .938-2421 .938-2421 .938-3108 .938-395 .938-395 .938-3108 .938-395 .938-2528 .938-2196 .938-3557 .938-3258 .938-298 .938-3557 .938-34402 .938-3402 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405
B3 Orderly Room. 938-3236 C3 Co Tactical Officer 938-2101 C3 Co Tactical Officer 938-2694 C3 Orderly Room. 938-2664 D3 Co Tactical Officer 938-2619 D3 Co Tactical NCO. 938-3289 D3 Orderly Room. 938-2763 E3 Co Tactical Officer 938-417 E3 Co Tactical NCO. 938-4116 C3 Orderly Room. 938-2466 F3 Co Tactical Officer 938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO C2 Orderly Room. D2 Co Tactical NCO C2 Orderly Room. D3 Co Tactical NCO D4 Orderly Room. D5 Co Tactical NCO D5 Orderly Room. D6 CO Tactical NCO D7 Orderly Room. D8 CO Tactical NCO D8 Orderly Room. D9 CO Tactical NCO D9 Orderly Room.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3644 .938-2421 .938-2421 .938-2421 .938-3108 .938-395 .938-395 .938-3108 .938-395 .938-2528 .938-2196 .938-3557 .938-3258 .938-298 .938-3557 .938-34402 .938-3402 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405 .938-3405
C3 Co Tactical Officer .938-2101 C3 Co Tactical NCO. .938-2694 C3 O Tactical NCO. .938-2664 D3 Co Tactical Officer .938-2619 D3 Co Tactical NCO. .938-3289 D3 Orderly Room. .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO. .938-4116 E3 Orderly Room. .938-2466 F3 Co Tactical Officer .938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E7 Co Tactical NCO. E8 Orderly Room. E9 Co Tactical NCO. E9 Orderly Room. E9 Co Tactical Officer E9 Co Tactical NCO. E9 Orderly Room. E9 Co Tactical NCO.	.938-4119 .938-3750 .938-4351 .938-2622 .938-3043 .938-3643 .938-5444 .938-2421 .938-3243 .938-393 .938-393 .938-393 .938-393 .938-393 .938-395 .938-3108 .938-395 .938-3108 .938-395 .938-3258 .938-3258 .938-3258 .938-3258
C3 Co Tactical NCO .938-2694 C3 Orderly Room .938-2664 D3 Co Tactical Officer .938-2619 D3 Co Tactical NCO .938-3289 D3 Orderly Room .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO .938-4116 E3 Orderly Room .938-2466 F3 Co Tactical Officer .938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E3 Co Tactical NCO. E4 Orderly Room. E5 Co Tactical NCO. E6 Orderly Room. E7 Co Tactical Officer E8 Co Tactical Officer E9 Co Tactical Officer E9 Co Tactical Officer E1 Co Tactical Officer E2 Co Tactical NCO. E3 Orderly Room. E4 Co Tactical Officer E5 Co Tactical NCO. E6 Orderly Room. E7 Co Tactical NCO. E8 Orderly Room. E9 Co Tactical NCO. E9 Orderly Room. E1 Co Tactical Officer E1 Co Tactical NCO. E2 Orderly Room. E1 Co Tactical NCO. E3 Orderly Room. E1 Co Tactical Officer E9 Tactical Officer E9 Tactical Officer Regt Admin Supervisor A3 Co Tactical NCO. A3 Orderly Room. B3 Co Tactical NCO. B3 Co Tactical Officer B3 Co Tactical Officer B3 Co Tactical Officer	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3643 .938-3284 .938-2241 .938-2241 .938-221 .938-3108 .938-3108 .938-3108 .938-3258 .938-2528 .938-2528 .938-2528 .938-3528 .938-3528 .938-3528 .938-3528 .938-3528 .938-3528 .938-3620
C3 Orderly Room. 938-2664 D3 Co Tactical Officer 938-2619 D3 Co Tactical NCO. 938-3289 D3 Orderly Room. 938-2763 E3 Co Tactical Officer 938-4877 E3 Co Tactical NCO. 938-4116 E3 Orderly Room. 938-2466 F3 Co Tactical Officer 938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D3 Co Tactical NCO. D4 Orderly Room. D5 Co Tactical NCO. D5 Orderly Room. D6 Co Tactical NCO. D7 Orderly Room. D8 Co Tactical NCO. D8 Orderly Room. D9 Co Tactical NCO. D9 Orderly Room. D9 Orderly Room. D9 Orderly Room. D9 Orderly Room. D1 Orderly Room. D3 Co Tactical NCO. D3 Orderly Room. D3 Co Tactical NCO. D3 Orderly Room. D8 Co Tactical NCO. D8 Orderly Room.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-5444 .938-2421 .938-2421 .938-383 .938-3985
D3 Co Tactical Officer .938-2619 D3 Co Tactical NCO. .938-3289 D3 Orderly Room. .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO. .938-4116 E3 Orderly Room. .938-2466 F3 Co Tactical Officer .938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D3 Co Tactical Officer D4 Co Tactical NCO. D5 Orderly Room. D6 Co Tactical NCO. D7 Orderly Room. D8 Co Tactical NCO. D8 Orderly Room. D9 Co Tactical NCO. D9 Orderly Room. D9 O	.938-4119 .938-3750 .938-4751 .938-2622 .938-3043 .938-3643 .938-5444 .938-2421 .938-3283 .938-5444 .938-2421 .938-3108 .938-3108 .938-3982 .938-2196 .938-3252 .938-3252 .938-3252 .938-33557 .938-3255 .938-3405 .938-3557 .938-3557 .938-3557 .938-3557 .938-3557 .938-3557 .938-3557 .938-3557 .938-3557 .938-3557 .938-362 .938-3557
D3 Co Tactical NCO. .938-3289 D3 Orderly Room. .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO. .938-4116 E3 Orderly Room. .938-2466 F3 Co Tactical Officer .938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. E2 Orderly Room. E3 Co Tactical NCO. E4 Orderly Room. E5 Co Tactical NCO. E6 Orderly Room. E7 Co Tactical Officer E7 Co Tactical Officer E8 Co Tactical Officer E9 Co Tactical Officer E1 Co Tactical Officer E2 Co Tactical NCO E3 Orderly Room. E1 Co Tactical Officer E9 Tac	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3643 .938-3643 .938-3643 .938-3643 .938-3643 .938-3643 .938-3643 .938-3620
D3 Orderly Room. .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO. .938-4116 E3 Orderly Room. .938-2466 F3 Co Tactical Officer .938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. C2 Orderly Room. D3 Co Tactical NCO. D4 Orderly Room. D5 Co Tactical NCO. D5 Orderly Room. D6 Co Tactical NCO. D7 Orderly Room. D8 Co Tactical NCO. D8 Orderly Room. D9 Co Tactical NCO. D9 Orderly Room. D9 Orderly Room. D9 Orderly Room. D9 Orderly Room. D1 Orderly Room. D2 Orderly Room. D3 Orderly Room.	.938-4119 .938-3750 .938-4431 .938-2622 .938-3043 .938-3643 .938-3644 .938-3643 .938-3644 .938-2421 .938-3108 .938-3985 .938-2196 .938-3985 .938-2196 .938-3985 .938-2983 .938-2986
D3 Orderly Room. .938-2763 E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO. .938-4116 E3 Orderly Room. .938-2466 F3 Co Tactical Officer .938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E3 Co Tactical NCO. E4 Orderly Room. E5 Co Tactical NCO. E6 Orderly Room. E7 Co Tactical Officer E7 Co Tactical NCO. E8 Orderly Room. E9 Co Tactical NCO. E9 Orderly Room. E1 Co Tactical Officer E8 Co Tactical NCO. E8 Orderly Room. E8 Co Tactical NCO. E9 Orderly Room. E8 Co Tactical NCO. E9 Orderly Room. E9 Co Tactical NCO. E9 Orderly	.938-4119 .938-3750 .938-4351 .938-2622 .938-3043 .938-3643 .938-5444 .938-2421 .938-3283 .938-5444 .938-2421 .938-3108 .938-3198 .938-3982 .938-2196 .938-2528 .938-2198 .938-3285 .938-3198 .938-3982 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285
E3 Co Tactical Officer .938-4877 E3 Co Tactical NCO .938-4116 E3 Orderly Room .938-2466 F3 Co Tactical Officer .938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D2 Co Tactical Officer D2 Co Tactical NCO. D2 Orderly Room. E2 Co Tactical NCO. D2 Orderly Room. E3 Co Tactical NCO. E4 Orderly Room. E5 Co Tactical NCO. E6 Orderly Room. E7 Co Tactical Officer E7 Co Tactical NCO. E8 Orderly Room. E9 Co Tactical NCO. E9 Orderly Room. E1 Co Tactical Officer E8 Co Tactical NCO. E8 Orderly Room. E8 Co Tactical NCO. E9 Orderly Room. E8 Co Tactical NCO. E9 Orderly Room. E9 Co Tactical NCO. E9 Orderly	.938-4119 .938-3750 .938-4351 .938-2622 .938-3043 .938-3643 .938-5444 .938-2421 .938-3283 .938-5444 .938-2421 .938-3108 .938-3198 .938-3982 .938-2196 .938-2528 .938-2198 .938-3285 .938-3198 .938-3982 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285 .938-3285
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E3 Orderly Room938-2466 F3 Co Tactical Officer938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO C2 Orderly Room. D2 Co Tactical NCO C2 Orderly Room. D3 Co Tactical NCO D4 Orderly Room. D5 Co Tactical NCO D5 Orderly Room. D6 Co Tactical NCO D7 Orderly Room. D8 Co Tactical NCO D8 Orderly Room. D9 Co Tactical NCO D9 Orderly Room. D9 Orderly Room. D1 Co Tactical NCO D9 Orderly Room. D1 Co Tactical NCO D9 Orderly Room. D1 Co Tactical NCO D9 Orderly Room. D8 Co Tactical Officer D8 Co Tactical NCO D8 Orderly Room. D8 Co Tactical NCO D8 Orderly Room. D8 Co Tactical NCO D8 Orderly Room. D8 Co Tactical NCO D9 Orderly Room. D9 Orderly Room. D9 Orderly Room.	.938-4119 .938-3750 .938-4311 .938-2622 .938-3043 .938-2642 .938-3643 .938-3644 .938-2421 .938-32421 .938-3108 .938-3985 .938-2196 .938-3985 .938-2196 .938-3557 .938-3285 .938-2402 .938-3557 .938-3402 .938-3557 .938-3285 .938-2198 .938-2198 .938-2198 .938-2198 .938-2198 .938-2198 .938-2198 .938-228 .938-2198 .938-2620 .938-3557 .938-3285 .938-2620 .938-3256 .938-2620 .938-3256 .938-2620 .938-32664 .938-2619 .938-2619 .938-2619 .938-2619 .938-2619
F3 Co Tactical Officer938-2902	B2 Co Tactical NCO B2 Orderly Room. C2 Co Tactical Officer C2 Co Tactical NCO. C2 Orderly Room. D2 Co Tactical NCO. D2 Orderly Room. D3 Co Tactical NCO. D4 Orderly Room. D5 Co Tactical NCO. D5 Orderly Room. D6 Co Tactical NCO. D7 Orderly Room. D8 Co Tactical NCO. D8 Orderly Room. D9 Co Tactical NCO. D9 Orderly Room. D9 C0 Tactical NCO. D9 Ord	.938-4119 .938-3750 .938-43750 .938-4361 .938-2622 .938-3043 .938-3643 .938-3644 .938-2421 .938-2421 .938-3982 .938-3108 .938-3982 .938-2528 .938-2196 .938-3252 .938-2528 .938-2528 .938-2528 .938-2528 .938-2528 .938-2620 .938-3557 .938-33855 .938-3680 .938-2680 .938-3680 .938-2680 .938-3680 .938-2680 .938-2680 .938-2680 .938-2680 .938-2680 .938-2680 .938-2680 .938-2680 .938-2680 .938-2684 .938-2694 .938-2694 .938-2681 .938-2681
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F3 Orderly Room	938-5476
G3 Co Tactical Officer	938-2827
G3 Co Tactical NCO	
G3 Orderly Room H3 Co Tactical Officer	
H3 Co Tactical NCO	
H3 Orderly Room	
Fourth Regt HQ (MACC-0-4)	
Regt Tactical Officer	
Regt Executive OfficerRegt Admin Supervisor	938-2825
A4 Co Tactical Officer	
A4 Co Tactical NCO	
A4 Orderly Room	
B4 Co Tactical Officer	
B4 Co Tactical NCO	
B4 Orderly RoomC4 Co Tactical Officer	
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E4 Co Tactical Officer	
E4 Co Tactical NCO	
E4 Orderly RoomF4 Co Tactical Officer	
F4 Co Tactical NCO	
F4 Orderly Room	
G4 Co Tactical Officer	938-2602
G4 Co Tactical NCO	938-5252
G4 Orderly Room	
H4 Co Tactical Officer	
H4 Co Tactical NCO	
H4 Orderly Room	938-4346
COMMISSARY (DeCA-EA-WEP) (1200)	
Commissary Officer	938-2512
Admin Control	
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(See Medical Dept Activity) COMPUTER EDUCATION LAB (2101) COMPUTER REPAIR	
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Personnel Asst Dean, Resources. Asst Dean, Resources. Asst Dean, Military Faculty Asst Dean, Facilities Human Resources Specialist Fax Machine USMA Library (MADN-LIB) (757) Director DEFENSE MILITARY PAY OFFICE - WP (626 DMPO. Customer Service Inquiries Admin Systems Cadet Pay. Military Pay 938 Travel Disbursing Fax Machine DEFENSE SECURITY SERVICE. DENTAL ACTIVITY (MCND)(606) Dental Services, Directorate of Commander. Deputy Commander. Executive Officer Chief Dental NCO Saunders Dental Clinic	938-3122 938-2695 938-5812 983-6316 983-6316 938-6109 938-6138 938-6135 938-6135 938-6135 938-6140 938-635 938-6454 938-6454 938-4524
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Personnel Asst Dean, Resources. Asst Dean, Military Faculty Asst Dean, Facilities Human Resources Specialist Fax Machine USMA Library (MADN-LIB) (757) Director DEFENSE MILITARY PAY OFFICE - WP (626 DMPO Customer Service Inquiries Admin Systems Cadet Pay Military Pay Systems Disbursing Fax Machine DEFENSE SECURITY SERVICE. DENTAL ACTIVITY (MCND)(606) Dental Services, Directorate of Commander Deputy Commander Executive Officer Chief Dental NCO Saunders Dental Clinic General Dentistry Appointments Information OIC NCOIC	938-3122 938-2695 938-5812 983-6316 938-4517 938-3833 3) 938-6109 938-6109 938-6134 938-6134 938-6152 938-6152 938-4524 938-4212 938-429 938-764 938-3121/2505 938-7164
Personnel Asst Dean, Resources. Asst Dean, Military Faculty Asst Dean, Accilities Human Resources Specialist Fax Machine USMA Library (MADN-LIB) (757) Director DEFENSE MILITARY PAY OFFICE - WP (626 DMPO. Customer Service Inquiries Admin Systems Cadet Pay. Military Pay 938 Travel Disbursing Fax Machine DEFENSE SECURITY SERVICE DENTAL ACTIVITY (MCND)(606) Dental Services, Directorate of Commander Deputy Commander. Executive Officer Chief Dental NCO Saunders Dental Clinic General Dentistry Appointments. Information OIC	

		vest Foint Activities
DEPARTMENT OF (See specific listing)	ENGINEER PLATOON, USMA (MABS-E)(670) (See 1st BN, 1st INF)	FORT PUTNAM (707)
DHPW, Housing Division (MAEN-H)(626)	ENGLISH, DEPARTMENT OF (MADN-ENGL)D/ENGL(607)	FREEDOM OF INFORMATION OFFICE938-7311
(See Housing and Public Works, Directorate of)	General Information/Admin Office	FUNERALS-MILITARY
DINING FACILITIES	Prof & Head of Dept	(See Memorial Affairs)
COR Dining Room938-3514	Fax Machine	(occ Wellorial Allalis)
1/1 Dining Facility (628)	Dir of Courses, EN 101938-3553	GARRISON COMMANDER
Camp Buckner938-2489	Dir of Courses, EN 102938-4165/3659	(MAGC)(681)938-2022/4414
Cadet Restaurants (See Cadet Activities)938-4456	Dir of Courses, EN 302	Executive Assistant
(See Cadet Activities)938-4456	Dir of Courses, PY201938-2189 Admin Officer, Electives938-3967	Deputy Garrison Commander
DIRECTORATE OF	OIC Fine Arts Forums	Garrison NCOIC
(See specific listing)		Caretaker265-4105
	EQUAL OPPORTUNITY BRANCH, (CIVILIAN)	
DIRECTORY ASSISTANCE (2101)938-4034	(MAEO-C CEO)(667A)938-4478	GARRISON PLANS, ANALYSIS AND INTEGRATION (MAGC-PAI)(681)
DISTRICT ENGINEERS, CORPS OF ENGINEERS	EQUAL OPPORTUNITY BRANCH, (MILITARY)	Ch, Plan Analysis and Integration938-6948
(CENAN-CO-MA) (667)	(MAEO-M)(667A)938-2621	Agency/Organization Program Coordinator (A/OPC)938-4277
Admin Office	USMA EO938-7082/2621	
Area Engr	Fax Machine	GARRISON RESOURCE MANAGEMENT OFFICE
Deputy Area Engr938-8319	Hotline	(MAGC-RMO) (681)
Deputy Area Engr	USOC EO930-0400	Chief
DMI	FAMILY HOUSING	Agreements & Equipment Manager938-3226
(See Military Instruction)	(See Housing and Public Works, Directorate of)	Fax Machine
	(See Flousing and Fublic Works, Directorate of)	T dx Mdofill 0
DOCUMENT AUTOMATION & PRODUCTION SERVICE (DAPS)(646)	CHILD AND YOUTH SERVICES DIVISION	GEOGRAPHY & ENVIRONMENTAL ENGINEERING, DEPT OF (MADN-GENE) D/G&EnE (745)
Administration Office938-2304/5884	(MAPA-CY) (DMWR-CYS)(681)938-2023/5838 Chief938-8255	General Information
Production Supervisor938-2304/5884	Child Development Services (MAPA-CY-CD)	Admin Office Supervisor
Docutech Operator938-6473	(See Separate Listing)	Head of Dept938-2300
Fax Machine	School Age Services (MAPA-CY-SA)938-8530	Deputy Head of Dept938-2301
DOM	Youth Services	Fax Machine
DOIM (Constitution Management Directorate of	MAPA-CY-YS (500)	Executive Officer
(See Information Management, Directorate of)	(See Separate Listing)	Group Directors Geography938-4035
DOUBLEDAY FIELD	FILING OVOTENO (0404)	Environmental Engineering
DOODLEDAT TILLD	FILING SYSTEMS (2101)938-7313	Geospatial Information Science (GIS)938-29503
DPE	FIRE DEPARTMENT (721)	Computer Operator
(See Physical Education)	To Report A Fire or Emergency911	EV203 Course Director938-3161
	(Non-Emergency)	Environmental Engineer938-4767
DRIVER EXAMINER (783)938-3680	Fire Station #1 (Bldg 721)938-3001/3151	Geo Systems Lab938-4750
	Fire Station #2	Illustrator
DRY CLEANERS	(Bldg 1203-Stony Lonesome)938-4498	Map Librarian
Army (See Laundry/Post Exchange)	Fire Station #3 (Bldg 1400-Route 293)938-5197	Supply Clerk
	Fire Admin (Bldg 144)	GIFT SHOPS
DUTY OFFICERS 1st Bn 1st Inf (621)938-8846	Fire Chief	Army Athletic Assoc Gift Shop
Hospital Emergency Room (900)938-8846	Asst Fire Chief (Operations)	(Visitors' Center)446-3085
OIC, HQ, USCC (745C)938-2555	Fire Inspector (721)	Assoc of Graduates (698)
DOPS(600)Non-Duty Hours	,	DUSA Gift Shop Hotel Thayer446-8681
Staff Duty NCO (Bldg 621)938-8846	FIVE STAR INN (2113)446-5943	DUSA Gift Shop Museum446-0566
	938-6816	CIFTO PROCESSIA (205)
ECONOMIC MANPOWER ANALYSIS (MADN-OEMA) (607) (See Social Sciences)	FOOD ADVISOR (621)938-7120	GIFTS PROGRAM (605) (See Academy Advancement)
EDUCATION CENTER	FOOD HYGIENE AND QUALITY ASSURANCE	GILLIS FIELD HOUSE (663)938-2934
(See Army Education Center)	Food Inspectors (Commissary)938-2405	
	FOOTBALL OFFICE (TOO)	GOLF
EISENHOWER HALL THEATRE BOX OFFICE	(See Intercollegiate Athletics)	(See DMWR, Business Operations Division)
(DCA)	(See Intercollegiate Athletics)	GRANT HALL WEAPON'S ROOM (DCA) (602)
(See Cadet Activities)	FORCE PROTECTION OFFICE (MABS-FP) (621)	(See Cadet Activities)
FI FOTDIOAL FNOINEFDINO 8	Security Specialist	(000 00000)
ELECTRICAL ENGINEERING &	Security Assistant (Clearance)938-7118	GRAPHICS SECTION (2101)
COMPUTER SCIENCE, DEPT OF (MADN-EECS) D/EE&CS (601)		(See Information Management, Visual Information Division)
General Information938-2200	FOREIGN LANGUAGE, DEPARTMENT OF	OVARIA QUINA
Prof & Head of Dept938-2201	(MADN-FL) (745)	GYMNASIUM (See Arvin Gymnasium)
Prof & Deputy Head of Dept938-3029	General Information	(See Arvin Gymnasium)
Executive Officer938-5570	Admin Office	HARBORCRAFT
EE Program Director938-5567	Prof, USMA & Head of Dept	(MALO-H) DOL (682)
CS Program Director938-5003	Prof. & Deputy Head of Dept	Chief, Harbormaster938-3011/2137
IT Program Director	Executive Officer	Boat Reservations
Info Sys Engr Director	Director of Instruction 938-2919	Fax Machine
ITOC Director	Professor of German938-5281	
Support Director 938-5094	Professor of Spanish & Portuguese938-2998	HEALTH NET FEDERAL SERVICES877-874-2273
Assessment Director	Foreign Exchange Officers	
Outreach Director938-5577	Brazil938-4144	HISTORIAN, Command
Research Director938-5095	Mexico	(MAOR-H)(600)
Photonics Director	German Army Liaison Officer938-8732	(See Policy, Planning, & Analysis)
Adam Chair	Language Offices Arabic938-4143	LUCTORY REPARTMENT OF
NSA Fellow	Chinese	HISTORY, DEPARTMENT OF
Supply Technician938-0980	French	(MADN-HIST) D/HIST (601) General Information938-4003
Electronics Maint Facility938-4134	German	Administration Office
Machine Shop	Portuguese938-8735	Prof & Head of Dept
Fax Machine938-5956	Russian938-8737	Deputy Head of Dept
	Spanish938-8741	Department Executive Officer938-3221
EMERGENCY911	Center for Technology-Enhanced Language Learning	Chief, American History938-3288
FIRE	(MADN-CTEL)	Chief, International History938-3145
MILITARY POLICE938-3333	Director	Chief, Military History938-5597 Division Executive Officers
EMERGENCY OPERATIONS CENTER (MABS-3) (621)	Associate Directors	Division Executive Officers American History938-5587
Emergency Operations Specialist938-8837	Computer Specialist	International History
Staff Duty NCO	Mathematician	Military History 938-7696
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	Fax Machine		Storeroom	
pport Services Supervisor	Plans & Operations		Gift Shop (2107) Head Football Coach	446-3085/3072/4
pply Technician938-3349	NCOIC		Mail & Distribution	
OSPITAL, US ARMY (900)	Office Machine Repair		Michie Stadium(700)	938-2
(See Medical Dept Activity)	Logistic Branch (MAIM-HQ)		Training Room(700)	938-2
For Medical Emergency dial911	Chief		NCAA Compliance Coordinator	
OCTEO OART (11100 1/11) (DOA) (OTT)	Building Commandant	938-4529	Operations (MADA-O)	
DSTESS, CADET (MACC-V-H) (DCA) (655)938-3104/4681	Business Operations Division (MAIM-B)	000 7071	Procurement	938-2
TEL THAVED	Chief Data Networking Branch		Special Activities	
OTEL THAYER	Cable		Scheduling & Team Support	
See THE THAYER HOTEL)	Engineering		Team Operations	938-4318/4
OUSING & PUBLIC WORKS, DIRECTORATE OF	Electronic Maintenance Branch (719)		Ticket Office (MADA-TM)	
AEN) DHPW (667B)	Chief (MAIM-B-EMB)	938-2840	Training Room	938-2
Service Order Desk938-2316/4031	Shop		Varsity Coaches Head Football Coach	000.0
Emergency, After Duty Hrs938-2316/4031	Mail & Distribution Branch (646)(MAIM-B-MI		Asst Varsity Football Coaches	938-23-038-2
ustomer Service Rep938-4407	Classified Mail and Records		Baseball	
ngineer/Deputy Engineer938-3415	Main Mail Room		Cross Country	
acilities Engineer938-7126	West Point Post Locator System		Golf	
ngr Plans & Svcs Division (MAEN-E) Chief938-3395	Records Management Branch (MAIM-B-RM	3)	Gymnastics	
Construction Branch	Chief (ARIMS)	938-7313	Hockey	
Engineering Branch	Management Assistant		Lacrosse	
Installations Branch	Records Holding Area		Rifle Men's Basketball	
Real Estate	Reprographics, Publications & Forms Branc Chief		Men's Tennis	
Environmental Mgt Division (MAEN-EV)	Copier Management		Men's Soccer	938-5204/
Chief	Forms Management		Sprint Football	938-
ovironmental Mgt Branch (667-A)938-3224	Freedom of Info/Privacy Act	938-7311	Strength Training	938-
Solid Waste Management Br(1236)	Telecommunications Branch (MAIM-B-TB)		Swimming	938-
Natural Resources Branch (733)	Chief, Telephone Systems	938-7371	Track (Indoor/Outdoor)	938-
Qualified Recycling Manager938-4281	Audix Voicemail Administrator	938-7719	Volleyball	
Agronomist	DIG SAFE/Quality Assurance	938-7034	Women's Basketball Women's Soccer	
nar Resources Mat Division (MAFN-C)	Radios Systems Coordinator/CORPIN Number Administrator		Women's Softball	
Chief938-4235/3317	Telecommunications Plans		Women's Tennis	
Plans and Programs Branch938-4805	Telephone Bills/Calling Cards		Wrestling	
Service Order Desk	Telephone Trouble Desk		į	
Estimating & Contract Services Br938-4184	Telephone Directory Assistance		INTERNAL REVIEW AND AUDIT COMP	
Heating Fuels	Resource Management/Admin, Office of (M/		Chief	
Administrative Office	IMA Resource Management		Fax Machine	938-
Management Engineering & Systems Br938-2860	Computer Systems Division (MAIM-C)		JEWISH CHAPEL (750)	000
re & Emergency Services Division	Chief	938-7437	JEWISH CHAPEL (750)	938-
To Report A Fire or Emergency Only911	Computer Information Center	000 7404	JUDGE ADVOCATE (MAJA)(606)	
Offices	Chief Help Desk		(See Staff Judge Advocate)	
Fire Chief (144)938-8373	Training Center		(cor com cargo mercano,	
Fire Administration (144)938-2043	Computer Operations Branch		KELLER ARMY COMMUNITY HOSPITA	AL
Assistant Fire Chief (Operations) (144)938-8361	Chief	938-7445	(See Medical Dept Activity)	
Assistant Fire Chief (Tech Services) (144)938-8131	System Software Support Branch		, , , , , , , , , , , , , , , , , , , ,	
Fire Prot Spec-Training (144)	Chief	938-7411	KENNELS	
Inspection Branch (721)938-7483/7484	TCC/Communications Operations	938-4529	(DMWR-CRD)	938-
Fire Station #1 (721)	Visual Information Division (MAIM-VID)			
Fire Station #2 (1203) (Stony Lonesome)938-4498	Chief		LAUNDRY & DRY CLEANING PLANT	
Fire Station #3 (1400)(Route 293)938-5197	Creative Imaging Branch Graphics Section	938-85/3	(MALO-L) DOL(845)	
ousing Division,	Photography Section	038-7022	Laundry & Dry Cleaning COR	938-
IAEN-H DHPW-HSG) (626)938-4500/5189	Instructional Devices Branch		Contractor(Penn Enterprises)	938-
perations Office (MAEN-O)	Web Services Branch		Call Office (WP)Fax Machine	
Operations Officer	Sound & Video Imaging Branch	938-4082	I ax iviacillite	
upply Division (MAEN-L) (667B)	Audio Section	938-2950	LAW, DEPARTMENT OF	
Chief 938-3202 Property Book Branch 938-2229	Equipment Loans		(MADN-LAW) D/LAW(606)	
Property Book, Bachelor/Family Housing	TV Playback		General Information/Admin Office	938-
Furnishings & Appliances938-2949	Video Productions		Head of Dept	
Domestic Appliance Repair938-2949	Engineering Branch	938-5997	Deputy Head	
Property Book, Equip Coordinator938-2834	video releconierencing	930-0291	Executive Officer	
Property Book Tool Issue Facility938-2834	INFORMATION TECHNOLOGY AND OPERA	TION CENTED	Supervisor	
Property Book Hand Receipt Managers938-2430/5875	(MADN-ITCO)(601)	THOM CENTER	Fax Machine	938-
Self Help Center (695)938-5262	(See Electrical Engineering & Computer Science	e)	LEADERSHIP & ORGANIZATIONS	
Stock Control Branch	(Coo Liconical Linginiconing a Compater Colonic	٠,		
tilities & Facilities Division (667A)	INSPECTOR GENERAL, OFFICE OF		RESEARCH, CENTER FOR	000 0045
IAEN-UF)	(MAIG) (329)		(MADN-L-OR) DEAN (601)	938-2945/
Chief938-2818	IG	938-8210	LEAVE CLERK (Duty Hours)	020
Electric Branch	Deputy IG	938-2910	After Duty Hours (SDNCO)	
Energy Mgt Control Systems Br (604)938-2889	Chief, Inspections			
General Support Branch938-3439	Assistance		LEGAL ASSISTANCE OFFICE (606)	938-4541/
Housing Maintenance Branch938-2553	Fax Machine	938-5896	(See Staff Judge Advocate)	
Land Maintenance Branch938-2520	INICTITUTION AS DECEMBED A ANALYSIS OF	DANO	·	
	INSTITUTIONAL RESEARCH & ANALYSIS E	HANCH	LIAISON OFFICERS	
Roads Section (905)938-2913-2633	(See Policy, Planning & Analysis)		Brazilian Exchange Officer	
Roads Section (905)	T. Control of the Con		British Exchange Officer	
Roads Section (905)	INTELLIGENCE OFFICE (MAAR) (600)		German Exchange Officer	
Roads Section (905)	INTELLIGENCE OFFICE (MAAS) (600) Intel Officer	938-7372	Mayican Eyehanan Office	
Roads Section (905)	INTELLIGENCE OFFICE (MAAS) (600) Intel Officer	938-7372	Mexican Exchange Officer	938-
Roads Section (905)	Intel Officer		Air Force	938-
Roads Section (905) .938-2913-2633 Grounds Section (901) .938-6859 Utility Pwr Sys Br (667B) .938-8033 Utility Pwr Sys Br (Power House)(604) 938-2317/3357 Water/Wastewater Treatment Plants Br .938-2312 Energy Mgmt Branch 938-6873/6874	Intel Officer INTERCOLLEGIATE ATHLETICS, DIRECTO		Air Force	938- 938-
Roads Section (905)	Intel Officer	RATE OF	Air Force	938- 938-
Roads Section (905)	Intel Officer INTERCOLLEGIATE ATHLETICS, DIRECTO	RATE OF938-3701	Air Force Marine Corps Navy	938- 938- 938-
Roads Section (905)	Intel Officer INTERCOLLEGIATE ATHLETICS, DIRECTOR (MADA-DIA) (639) Director Internal Operations Office Olympic Sports Office	RATE OF 938-3701 938-2973/2523 938-2973	Air Force	938- 938- 938-
Roads Section (905)	Intel Officer INTERCOLLEGIATE ATHLETICS, DIRECTOR (MADA-DIA) (639) Director Internal Operations Office Olympic Sports Office Director of Facilities/Holleder Ctr	938-3701 938-2973/2523 938-2973 938-6332/3854	Air Force Marine Corps Navy LIBRARY, POST (MAPA-T-L) (DMWR-CRE LIBRARY, USMA (MADN-LIB)(757)	938- 938- 938- O) (622)938-
Roads Section (905)	Intel Officer	938-3701 938-2973/2523 938-2973 938-6332/3854 938-2322	Air Force Marine Corps Navy LIBRARY, POST (MAPA-T-L) (DMWR-CRE LIBRARY, USMA (MADN-LIB)(757) Information	938- 938- 938- 938- 938-
Roads Section (905)	Intel Officer INTERCOLLEGIATE ATHLETICS, DIRECTOI (MADA-DIA) (639) Director Internal Operations Office Olympic Sports Office Director of Facilities/Holleder Ctr. "A" Club Membership Accounting DRM	938-3701 938-2973/2523 938-2973 938-6332/3854 938-2322 938-6561	Air Force Marine Corps Navy LIBRARY, POST (MAPA-T-L) (DMWR-CRE LIBRARY, USMA (MADN-LIB)(757) Information Librarian	
Roads Section (905)	Intel Officer INTERCOLLEGIATE ATHLETICS, DIRECTOR (MADA-DIA) (639) Director Internal Operations Office Olympic Sports Office Director of Facilities/Holleder Ctr "A" Club Membership Accounting DRM Admissions Support Office	938-3701 938-2973/2523 938-2973 938-632/3854 938-6561 938-2325/3113	Air Force Marine Corps Navy LIBRARY, POST (MAPA-T-L) (DMWR-CRE LIBRARY, USMA (MADN-LIB)(757) Information Librarian Admin Ofc	
Roads Section (905)	Intel Officer INTERCOLLEGIATE ATHLETICS, DIRECTOR (MADA-DIA) (639) Director	938-3701 .938-2973/2523 .938-2973/2523 .938-6332/3854 .938-2322 .938-63225/3113 .938-2985	Air Force Marine Corps Navy LIBRARY, POST (MAPA-T-L) (DMWR-CRE LIBRARY, USMA (MADN-LIB)(757) Information Librarian Admin Ofc Fax Machine	938- 938- 938- 0) (622)938- 938- 938- 938- 938- 938- 938- 938-
Roads Section (905)	Intel Officer INTERCOLLEGIATE ATHLETICS, DIRECTOR (MADA-DIA) (639) Director Internal Operations Office Olympic Sports Office Director of Facilities/Holleder Ctr "A" Club Membership Accounting DRM Admissions Support Office	938-3701 .938-2973/2523 .938-2973 .938-2973 .938-6332/3854 .938-2322 .938-6561 .938-2325/3113 .938-2325/313	Air Force Marine Corps Navy LIBRARY, POST (MAPA-T-L) (DMWR-CRE LIBRARY, USMA (MADN-LIB)(757) Information Librarian Admin Ofc	

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Bindery	938-4103	CLINICAL AREAS		MEMORIAL AFFAIRS (MALO-G) DOL(329))
Bldg Cmdt/Maint Custodial	938-4560	ADAPC (Drug and Alcohol)		(See Mortuary Operations)	
Cataloging(753)		Audiology (Hearing Test) Dermatology			
Circulation Desk Collection Development (MADN-LIB-C)		Ear/Nose/Throat		MILITARY INSTRUCTION, DEPARTMEN	T OF
Computer Room		Early Intervention/EDIS		(MACC-Q) DMI(745)	000 4014
Documents		Exceptional Family Member Program		Director	
Information Management Officer (IMO)	938-4551	Family Medicine	938-4114	Senior Enlisted Advisor	
Interlibrary Loan		General Surgery	938-4733	Executive Officer (MACC-Q-X)	
Periodical Reading Room	938-8332/8333	Immunizations/Allergy		Management Asst	
Property & Supply		Internal Medicine		Military Training Br (MACC-Q-T)	
Reference Information	938-8325	Laboratory		Chief	
Reserve Book Room Serials		Mologne Cadet Health		Summer Training	
Special Collections & Archives	330-0332	Nutritional Care		CBT	
(MADN-LIB-SC&AD)	938-3259	OB/GYN		CFT	
Special Collections Book Room (757)	938-2954	Occupational Health		DCLT/CTLTVST	
Systems Management(MADN-LIB-S)(753)	938-3185/4551	Ophthalmology	938-2207	MIAD	
		Optometry		Branch Representative	
LOGISTICS, DIRECTORATE OF (MALO-P)(6	681)	Oral Surgery		(AD)	938-2110
Director		Orthopedics		(AG)	938-3537
DeputyResource Advisor	938-/326	PathologyPediatrics		(AR)	
Secretary		Pharmacy-Outpatient		(AV)	
Fax Machine		Refill System		(CM)	
Field Ammo Supply Point	938-3143	Physical Exam	938-5776	(EN)	
(See Separate Listing)		Physical Therapy-KACH		(FA)	
Cadet Supply Division (MALO-SU)		Arvin Gym		(IN)	938-2824
(See Separate Listing)		Podiatry	938-4733		
Cadet Mess Division (MALO-CM)		Radiology (X-Ray/CT/MRI/US/Mammo)	938-4840/4849	(MI)(MP)	
(See Separate Listing)				(MS)	
Consolidated Installation Property		INPATIENT NURSING UNITS		(OD)	
Material Management Division		Medical/Surgical Unit	938-3045/3004	(QM)	
(See Separate Listing)		OBU/GYN, L&D/Newborn Nursery		(SC)	938-4804
Harborcraft (MALO-H)		Post Anesthesia Care	938-3613/4612	(SF)	938-3816
(See Separate Listing) Laundry/Dry Cleaning Plant (MALO-L)		Same Day Surgery		(TC)	
(See Separate Listing)		Special Care Unit	938-6529	Military Science Br (MACC-Q-S)	
Memorial/Mortuary Affairs (MALO-G)		PREVENTIVE MEDICINE AND WELLNESS		Chief	
(See Separate Listing)		Chief (Secretary)	938-2676	Educational Tech	
Plans & Operations Div (MALO-PO)		Community Health Nursing Services		MS100	
(See Separate Listing)		Communicable Disease Control	938-2676	MS200	
Transportation Division (MALO-T)		Environmental Sciences Officer		MS300	
(See Separate Listing)		Environmental Health NCOIC	938-6397	MS400	
		Food Service Classes	938-6397	MS Electives British Exchange Officer	
MACOM LOGISTICS TECHNICIAN	938-7093	Sanitation Inspections	938-6397	USMC Representative	
		Water Testing		USAF Representative	938-866
MAIL & DISTRIBUTION (646)		Industrial Hygiene		CO/W TIOPTOOCHICATVO	
(See Information Management, Directorate of)	Occupational Health Services	938-3055	MILITARY PAY	
MARKETING DIVISION (MAPA-M) DMWR-M	D (601)	DATIENT ADMINISTRATION		(See Defense Military Pay Office)	
Chief		PATIENT ADMINISTRATION Chief, Patient Administration	020 2607	(Goo Bololico Military Lay Gillico)	
Admin Assistant	938-4690	NCOIC, Patient Administration		MILITARY POLICE	
Marketing Assistant		Admissions/Dispositions/Air Evac		(MABS-P)(616)	
Comp & Graphic Spec		Business Office		Police Calls/Complaints/Emergencies	
		Cancer Case Manager		(Subject to recording)	938-3333/3312
MATH SCIENCES CENTER OF EXCELLEN	ICE (MSCE)	Inpatient Medical Records		(Also see Provost Marshal)	
(MADN-MSCE)(601)		Outpatient Medical Records			
Director		Health Benefits Advisors		MINT, U.S.	
Research Coordinator	938-7685	Medical Library		Main Office	446-6200
Math Admin Ofc	938-2100/5673	Patient Representative		Plant Manager	446-6201
		Patient Safety Manager	938-6467	Program Manager	
MATHEMATICAL SCIENCES, DEPARTMEN	NT OF	PEBLO/MEB/DODMERB (Medical Boards)		Acct Branch	446-6221
(MADN-MATH) D/MATH SCI(601)	000 0400/5070	Pre-Admission Nurse		Police Chief	
Admin Office/General Information		Reserve/TDRL Coordinator		Personnel Branch	
Fax MachineHead of Dept		Utilization/Case Manager	930-4834	Procurement Branch	
Deputy Head of Dept		ADMINISTRATION		Safety & Occupational Health Mgr	446-6212
Executive Officer		Hospital Education	938-3994	MODERN ARMY RECORDKEEPING MA	NAGER (2101)
Prog Dir, Discrete Dynamical Systems		Information Management		MARKS - ARIMS	
Prog Dir, Calc I	938-3322	Chief	938-4833	(See Information Management, Records Management)	
Prog Dir, Calc II	938-5218	CHCS Coordinator		(===	
Prog Dir, Prob Stat	938-5988	Automation Chief		MORALE, WELFARE, AND RECREATION	N.
Prog Dir, Electives		Logistics Division		DIRECTORATE OF	-,
Personnel Officer		Chief		(MAPA-DMWR) (681)	
Math Counselor		NCOIC		Director (MAPA) (681)	Q22_2102
Research Coordinator		Facilities		Army Community Service Div	330-2103
Dir, Computer Opns	938-7685	Housekeeping		(MAPA-AC) (662)	938-4621
MECHANICAL ENGINEERING PEGETOR	CENTER	Medical Maintenance		Army Education Center (MAPA-A) (683)	938-3762
MECHANICAL ENGINEERING RESEARCH	CENTER	Medical Material (Supplies)		Business Operations Div (MAPA-B) (681)	
(MADN-MERC)(752)		Property Management Warehouse		Community Recreation Div	
(See Civil & Mechanical Engineering)		warenouse Medical Company	930-7039	(MAPA-T) (681)	938-6127/8249
MEDICAL DEPARTMENT ACTIVITY (MCUE	0) (900)	Commander	038,7697	Child & Youth Services Div	
AMBULANCE/FIRE/POLICE		First Sergeant		(MAPA-CY) (681)	938-2023
Emergency from a cell phone dial:		Orderly Room		Resource Management Div	
Appointments:		Supply Room	938-8847	(MAPA-RM) (681)	
Front Desk/Information:		Retention NCO	938-8877	WP School (705A)	
Emergency Room:	938-4004	Personnel Division		(See Separate Listings for above Divisio	ns)
Patient Information Line:	.938-CARE (2273)	Chief		MODELLARY OREC TECHNOLOGIC	AFFAIRO
Patient Representative:		PSNCO	938-6931	MORTUARY OPERATIONS/MEMORIAL	AFFAIRS
r attorit r toprocontativo:		Plans, Training, Mob, & Security		(MALO-G) DOL (329)	
·		Chief		Memorial Affairs Officer	000 050 1/50-
HEADQUARTERS					438-2504/7659
HEADQUARTERS Commander		NCOIC		(Active duty deaths)	
HEADQUARTERS Commander Deputy Cdr for Administration	938-4836	Operations NCOIC	938-6014	(After duty hours)	938-3500
HEADQUARTERS Commander	938-4836 938-6940	Operations NCOICSecurity Manager	938-6014		938-3500
HEADQUARTERS Commander Deputy Cdr for Administration Deputy Cdr for Clinical Services Deputy Cdr for Health Services	938-4836 938-6940 938-6940	Operations NCOICSecurity ManagerResource Management Division	938-6014 938-8429	(After duty hours)Fax Number	938-3500
HEADQUARTERS Commander Deputy Cdr for Administration Deputy Cdr for Clinical Services Deputy Cdr for Health Services Command Sergeant Major	938-4836 938-6940 938-6940 938-4300	Operations NCOIC Security Manager Resource Management Division Chief	938-6014 938-8429 938-6655	(After duty hours)	938-3500 938-5232
HEADQUARTERS Commander Deputy Cdr for Administration Deputy Cdr for Clinical Services Deputy Cdr for Health Services		Operations NCOICSecurity ManagerResource Management Division	938-6014 938-8429 938-6655 938-6656	(After duty hours)Fax Number	938-3500 938-5232 938-2018

West Point Activities

MUSEUM (MAMU) GC (2110)		Casualty	938-4217	From Quarters	
Fax Machine	938-7478	Secretary		(Poison Control Center)	800-222-1222
Guard Desk (public number)	938-3590	Fax Machine	938-2736	,	
Director		Customer Service Section (MAAG-P-CS)		POLICY, PLANNING, & ANALYSIS, OFF	
Admin Ofc	938-2203/3590	Customer Service Supervisor		Director (MAOR) (600)	
Curator (Arms)		ID Cards Passport/Port Calls		Special Assistant to the Superintendent	
Curator (Art)		Reassignments		(Speeches)	
Curator (Design) Curator (History)		Awards		Fax MachineInstitutional Research &	938-4057
Conservator		Retirement		Analysis Branch (MAOR-R) (2101)	038-3803
Museum Technician (Armorer)		Separations		Fax Machine	
Security Chief		Personnel Records Section (MAAG-P-PR)		Command Historian (MAOR-H) (600)	
Guard Desk		Officer Records Supervisor		Fax Machine	
Registrar		Enlisted Records Supervisor	938-8484		
DUSA Gift Shop	446-0566	Enlisted Boards/Promotions		POST BULLETIN (622)	938-3404
		OERs/NCOERs		` '	
IWR RESOURCE MANAGEMENT DIVISI		In/Out Processing		POST EXCHANGE	
MAPA-RM) (681)		Personnel Automation Section (MAAG-P-P		(MAPX)	
Chief	938-8252/2885	Retirement Services Officer		Main Exchange (1204)	
Marketing (MAPA-RM-M) (681)	000 0400			Administration Office/General Manager	
ChiefAdmin Assistant		PEST MANAGEMENT (733)		Academy Photo (735)	
Marketing Assistant		COR	938-7191	Barber Shop (1204) Beauty Shop (1204)	
Comp & Graphic Spec		Service Requests	938-2316/4031	Bistro's 1 (683)	
Services (MAPA-RM-S) (681)	000 0200	Contractor	938-3961	Seattle's Best (1204)	
Chief	938-8229			Burger King (1204)	
Office Automation Assistant		PHOTONICS RESEARCH CENTER		Custom Frame Shop & Gallery (1204)	
Computer Systems & Mgt Br		(MADN-PRC) (753)		Dry Cleaner/Tailor (1204)	
Motor Pool (NAF)	938-6126/2074	Director		Flower Shop (1204)	
Procurement/Contracting Br		Facilities Manager		GNC (1204)	446-2989
·		Budget and Supply		Embroidery Shop (1204)	446-0046
IAF PERSONNEL BRANCH (626)	938-2822/4580	Fax Machine	938-3062	Military Clothing (1204)	446-5404
		Lab (Room BH16)	000 0705	Optical Shop (1204)	446-6565
IEW YORK DISTRICT, CORPS OF ENGIN	NEERS	Chemistry		Shoppette/Class6/Service Station (1202)	446-3666
(See District Engr)		Electrical Engineering Physics			
		Friysics	930-3000	POST LIBRARY (622)	938-2974
OFFICE OF (See specific listing)		DUVEICAL EDUCATION DEDARTMENT O	E		
		PHYSICAL EDUCATION, DEPARTMENT O (MACC-P) DPE (735)	r	POST OFFICE	
OFFICER OF THE DAY		Director	038-3401	USCC (Zip Code 10997) (745)	
Cadet (745C)	938-2555	Deputy Dir (MACC-P-D)		West Point (Zip Code 10996) (634)	446-8749
Officer of the Day, Post (600)		Executive Officer		DOIM Mail and Distribution (600)	938-4412
Non-Duty Hours	938-3500	Director of Instruction (MACC-P-N)		DOWER BLANT (004)	000 0047/005
OFFICE MACHINE DEDAID (700)	000 0000	Visiting Professor		POWER PLANT (604)	938-2317/3357
OFFICE MACHINE REPAIR (793)		Operations Officer	938-7745	PRE-SCHOOL/PART-DAY (1207)	
Fax Machine	446-5037	Admin Officer (MACC-P-A)	938-2340	(See Child Development Services)	
ORAL SURGERY, DEPARTMENT OF (900)		Class Coordinators	938-6336/5634	(See Crilia Development Services)	
(See Dental Activity)		Course Directors		PREVENTIVE MEDICINE	
(OGO BOTHER FIGURE)		Aquatics		(See Medical Department Activity)	
OPERATIONS & REGISTRAR DIVISION (N	/ADN-2)(600)	Boxing		(Coo Modical Department / tollvity)	
(See Dean)		Combatives		PRINTING PLANT	
(,		Military Movement		(See Document Automation & Production	Sarvica)
OPERATIONS RESEARCH CENTER (MAD	N-ORCEN) (752)	Unit Fitness Guidance Office		(OGO BOGGITOTIC Flatorilation a Froduction	Corvido
(See Systems Engineering)		Information Management Officer		PRIVACY ACT MANAGER	938-7312
		Testing Office			
OPERATIONS, PLANS, & SECURITY, DIR	ECTORATE OF	Sports Medicine (MACC-P-M)		PROPERTY DISPOSAL	
MAAS) DOPS (600)		Training Room	938-2181/2352	DOL (See Storage Activity Warehouse, Cl	lassification & Turn-In)
Director		Intramural Officer	938-5992	, , , , ,	,
Secretary		Competitive Clubs Officer		PROTOCOL OFFICE	
NCOIC		Competitive Sports Office		(MASG-PO) PROTOCOL (600)	938-4315/4316
US Air Force Liaison	938-4204	Facility Oper & Program Support			
Operations Officer		Facilities Scheduling		PROVOST MARSHAL'S OFFICE (MAPM	I) PMO (616)
Plans & Operations Specialist	330-4200	Security		MP Desk Sergeant, Police Calls,	
(Master Schedule)	938-7577	Laborer Foreman		Complaints	000 00
Scheduling NCO		Supply Supervisor		(Subject to Recording)	
Training Support Coordinator		Guard Desk		(Subject to Recording)	
Foreign Actions		Class of '62 Room		Emergencies Provost Marshal	911
Staff Duty Officer		Fax Machine		Fax Machine	
Non-Duty Hours	938-3500			Deputy Provost Marshal	
		PHYSICS, DEPARTMENT OF		Provost Sergeant	
DRCEN		(MADN-PHYS) D/PHYS (753)		Operations Branch	
(See Sys Engr, Operations Research Center	·)	General Information	938-3905	Opns Officer	
		Fax Machine	938-5803	Plans Officer	938-4573
DRGANIST		Administration		Admin Sec	938-7539/7538
Cadet Chapel		Head of Dept		Vehicle Registration	
Catholic Chapel	938-3544	Deputy Head		Traffic Sec	
ANDER OLIRO CETTOS CUESTO		Executive Officer		Traffic Investigators	938-4765/7536/7537
APER CLIPS OFFICE SUPPLY		Instructors, PH 203/204			
Store (667-A)	446-2643/2446	Instructors, PH 365		Investigation/Juvenile Sec	
ADADE INCODMATION (04.07)	000 0000	Instructors, NE 300	930-0011	Sign Shop	
PARADE INFORMATION (2107)	938-2038	Machine Shop, Rm B01C	938-3649	Force Protection Branch Physical Security Inspector	
PARENTS CLUB COORDINATOR (600)		Computer Specialist		Lost and Found	
PAO	938-5650	Supply Technician		Lost and I ound	300-3207
				PUBLIC AFFAIRS OFFICE	
PENTAGON FEDERAL CREDIT UNION	1-800-431-1404/	PISTOL RANGE		(MAPO-PAO) 600	
Entricon i Eperale onephi onion		Cadet (Indoor) (665)	938-3661	Public Affairs Officer	Q38-38U8
Cadet Bank		, , , ,		Policy and Plans/Deputy	
		PLANS & RESOURCES DIVISION (MADN-3	0) DEAN (600)	NCOIC	938-4261
PERSONNEL		(See Dean)		PAO Fax	
Cadet (See Commandant of Cadets)		, ,		Public Information Branch, Chief	
Civilian (See Civilian Personnel Office)		POINTER VIEW (600)		Community Relations Branch, Chief	
		Editor		Visitors Center (2107)	
Military (See Personnel Service Center)		Fax Machine	938-6035	Parents Club Coordinator	
,		T GAT THE GOTTER OF THE CONTROL OF T			
PERSONNEL SERVICES CENTER (MAAG				Speakers Bureau	
Military (See Personnel Service Center) PERSONNEL SERVICES CENTER (MAAG- Chief	938-8452	POISON CONTROL CENTER (Call Keller Hospital Emergency Rm)			938-8366

Assistant Editor		Swimming Areas			
Command 8/23 (Command Cable TV)	938-4567	Supervisor	938-5139	Property Control Br	938-8188/8235
WKDT Radio 89.3 FM (Bldg 671A)		Delafield Pond		Warehouse (DMWR)	938-8789/8791
Strategic Communications Branch, Chief		Round Pond Swim Area			
Athletic Media Relations Branch, Chief	938-3303	Vending (683)	938-7162	SEVERE WEATHER	000 7000
PUBLICATIONS		RED CROSS (ARCW)(622)		Recording	938-7000
Cadet Publications (DCA) (655)	938-2780-7989	(See American Red Cross)		SHOPPETTE-CLASS SIX STORE (1202)	446-3666
Pointer View (600)	938-3883/2015	,		(1202)	
Pointerette		REENLISTMENT OFFICE		SKI SLOPE	
Post Bulletin (622)	938-2331	AG	938-3023	Ski Facility Mgr	938-3726
				Compressor Pad (716)	938-2357
PUBLICATIONS & FORMS (2101)		REGISTRAR, USMA		Lodge (718)	
(See Information Management, Directorate of)		(See Dean)		Ski Rental (732)	
PURCHASING				Ski Slope Info (Recording)	938-24/5
(See Contracting)		RENTAL CENTER (MAPA-T-E) (Boats, Camping, etc)	020 0502	SMALL BUSINESS SPECIALIST (681)	938-2907
(See Contracting)		(Boats, Camping, etc)	938-2503	OWNER BOOMEOU OF EGNELOT (001)	
X		RESOURCE MANAGEMENT, DIRECTORATI	E OE	SNOW REMOVAL CENTER (670)	938-4707
(See Post Exchange)		(MARM) (626)	LOF		
(5.5. 5.5. 5.5.)		Director	938-6947	SOCIAL SCIENCES, DEPARTMENT OF	
UARTERS SELF HELP		Deputy Director		(MADN-SOC) D/SOC SCI (607)	
DHPW-SUPPLY (695)	938-5262/5310	Office Manager		General Information	
		Resource Integration Div (MARM-RI)	938-3102	Head of Dept Deputy Head of Dept	
UARTERS WORK ORDERS		Budget Execution & Fund Control Branch		Executive Officer	
DHPW		(MARM-RI-BEFC)		Supervisor	
Service Order Desk		Program & Budget Branch (MARM-RI-PB) Mission Service Center (MARM-RI-PB)	020 6076	Admin Office	
Emergency Work Orders (24 Hrs)	938-2317/3357	Financial Operations Div (MARM-RI-PB)	938-4139	Counselors	
ADIO STATION WKDT (720)	030 4567	Managerial Accounting Cell	7100	Head Counselor	
IADIO STATION WADT (720)	930-4507	(MARM-FO-MA)	938-2952	Amer Politics	
ANGE OPERATIONS (1403)		Civilian Pay (MARM-CP)	938-6508	Economics	
Range Control HQ (1403)	938-3930	Army Charge Card, VISA		International Relations Comparative Politics	
Range Management Officer	938-8556	NAF Accounting - CAO (MARM-FO-MA-CA)		Profs/Assoc Profs	930-2011
NCOIC, Range Control	938-8562	NAF Accounting - ODIA (MARM-FO-MA-DIA) Treasurer's Office (MARM-FO-MA-T)	938-6565	American Politics	938-3894
Range Operations Officer	938-8559	Accounting & Disbursing Br		International Relations	
Scheduling Officer	938-8557	Assistant Treasurer/Accountant		Comparative Politics	
		Financial Aid Officer		Economics	938-4002
RANGES		Manpower/Mgt Division (MARM-MM)		Course Directors	
Field Ranges 1 Grenade	000 0464	,		American Politics	
2 Artillery		RESTAURANTS		International Relations Economics	
4 25 Meter Zero		The Jungle (620)	938-2447	Ofc of Economics & Manpower Analysis	
5 Automated Field Fire		Cadet (DCA)		Personnel Officer	
7 AT4/Claymore		Eisenhower Hall (655)		Budget Officer	938-3399
8 M203	938-2861	Grant Hall (602)		Debate Council & Forum	938-3738
9 Pistol		First Class Club (635)		SCUSA	
10 Skeet & Trap		Hotel Thayer (674)		Sr Conference	
11 Record Rifle Fire		West Point Club (603)93		Cadet AIAD	938-3999
12 World/WK19/Demonitor	930-4330	, ,		COUTH DOCK	
RECORDINGS		RIFLE RANGE, INDOOR (665)	938-3661	SOUTH DOCK DOL (682)	038-3011/3137
Army Sports				DOL (002)	900-0011/2107
(Scores & Schedules)	938-ARMY	ROUND POND, RECREATION AREA (MAPA-	I-H)	SPECIAL ASST TO COMMANDANT	
School Closings		Reservations (Weekdays)	938-2503/3860	FOR SYSTEMS & PLANNING	
Severe Weather		SAFETY OFFICE		(MACC-S-SP) (745)	938-2113
Skating Rink Schedule	938-2991	(MASO)(667A-5th floor)	038-3717	(
Ski Slope Conditions		Fax Machine	938-2192	SPORTS INFORMATION	
Viewpoint (Hotline)	938-2345			Information Office	938-3303
ECORDS MANAGEMENT BRANCH		SACSP		Recording (Updates/Scores)	938-ARMY
OIM-DSD (2101)	020 7212	(See Special Asst to Commandant for Systems	& Planning)		
(See Information Management, Records Manag			0,	STABLES, MORGAN FARM	938-3926
(000 mornation management, 11000140 manag	gomoniy	SCHOOL, HIGH SCHOOL			
ECREATION DIVISION (MAPA-R) DMWR-R (James I O'Neill	446-4914	STAFF DUTY OFFICER	
Chief	938-8249			(See DOPS) (600)	
Admin	938-6127	SCHOOLS, WEST POINT (NY & VA DDESS)		STAFF JUDGE ADVOCATE	
Recreation Coordinator (695)	938-2070	MAPA-E DMWR-WPS	000 0040	(MAJA-SJA) (606)	
RD Programmer (681)		Elementary School (705A)(Grades Preschool-Grade 4)	938-2313	(MAJA-SJA) (606) Staff Judge Advocate	038-3305
Buffalo Soldiers Pavilion (628)		Fax Machine	938-3352	Deputy	938-3205
Fitness Ctr/Exercise Class Info (683)		Middle School (705)		Special Asst to SJA	938-2781
Golf Clubhouse (1230)		(Grades 5-8)		Admin (MAJA-AD)	938-3205/4570
Golf Facility Mgr (MAPA-T-G)(1230)		Fax Machine	938-2568	Admin Law (MAJA-AL)	938-6568
Golf Hanger (1227)		Student Svcs/Special Ed(705A)	938-4919	Criminal Law (MAJA-SC)	938-6361
Information, Ticketing & Registration		WP Office of Superintendent (705A)		Legal Asst/Def Counsel (MAJA-LA)	
(MAPA-R-IT) (695)		Payroll Tech		Claims (MAJA-CL)Fax	
Defensive Driving Info (695)	938-2401	HRO Personnel Site Mgr		rax	938-2390
Fishing & Hunting Lic/	000 0500	Computer SpecialistFax Machine		STODAGE ACTIVITY WADELIGUES	
Camping/Hiking Permits	938-2503	School Closing Recording		STORAGE ACTIVITY WAREHOUSE (MALO-S) DOL (917)	
NY City Info/Disney World Tickets/ Discount Tickets/Florida Attractions	038-2401	VA Office of Superintendent (Quantico)		Chief	938-3702/3154
Intramural Sports Dir (727)		Carrent of Caperinton (Quantities)		Classification & Turn-in	938-3231
Kennels (630)		Facilities Manager	703-784-4837	Receiving & Issue	
Library, Post (MAPA-R-L) (622)	938-2974			AMMO	
Morgan Farm, Mgr (MAPA-R-M)	938-3926	0011001 405 0551/1050	000 5		
Round Pond Facility Mgr (1348)	938-8580	SCHOOL AGE SERVICES	938-8898	SUPERINTENDENT, USMA, OFFICE OF	
Bull Pond (1806)		0F0PFT4PV 6F 6F11FF4:		(MASP-SUPT) (600)	000 00:-
	938-2503	SECRETARY OF GENERAL STAFF		Superintendent	
Rental Ctr (Camp, Garden, Equip)		(MASG) SGS (600)	000 4000/4000	Executive Officer to Supt Aide-de-Camp	
Reservations: Round Pond Campsites,			938-42UU/4hU9		
Reservations: Round Pond Campsites, Stationary, Camping Equipment,		Secretary of General Staff		Command Sergeant Major	4:3x-3/1k
Reservations: Round Pond Campsites, Stationary, Camping Equipment, Tent Sites, Picnic Sites, Boats, Motors,	038-2503			Command Sergeant Major	938-3716
Reservations: Round Pond Campsites, Stationary, Camping Equipment, Tent Sites, Picnic Sites, Boats, Motors, Bonneville Beach/Cabin	938-2503	SERVICES DIVISION (MAPA-V) DMWR (681)			
Reservations: Round Pond Campsites, Stationary, Camping Equipment, Tent Sites, Picnic Sites, Boats, Motors, Bonneville Beach/Cabin			938-8229	Command Sergeant Major SYSTEMS ENGINEERING, DEPARTMENT (MADN-SE) (752)	
Reservations: Round Pond Campsites, Stationary, Camping Equipment, Tent Sites, Picnic Sites, Boats, Motors, Bonneville Beach/Cabin	938-4455	SERVICES DIVISION (MAPA-V) DMWR (681) Chief Office Automation Assistant Computer Systems & Mgt Br	938-8229 938-5370 938-8189	SYSTEMS ENGINEERING, DEPARTMENT (MADN-SE) (752) Admin Office/General Information	OF938-2700
Reservations: Round Pond Campsites, Stationary, Camping Equipment, Tent Sites, Picnic Sites, Boats, Motors, Bonneville Beach/Cabin Reservations for Lake Frederick and Scout Camping	938-4455	SERVICES DIVISION (MAPA-V) DMWR (681) Chief Office Automation Assistant	938-8229 938-5370 938-8189 938-6126/2074	SYSTEMS ENGINEERING, DEPARTMENT (MADN-SE) (752)	OF938-2700938-2701

West Point Activities

West Point Activities				
Program Director (Systems Engineering)938-4698	F-2 Orderly Room	938-3556	VETERINARY SERVICES (MCVS-ATE-W)(630)
Program Director (Info Technology)938-5871	G-2 Orderly Room	938-2983	Veterinary Clinic Appointments only	938-3817
Program Director (Core Eng Sequence)938-6493 Program Director (Info Sys Engineering)938-5181	H-2 Orderly Room	938-3285	Administration	
Executive Officer	3rd Regiment		Food Hygiene/Quality Assurance	938-7114
Personnel Officer 938-4847	A-3 Orderly Room	938-2962	VISITORS CENTER (2107)	938-2638
Operations Officer938-5536	B-3 Orderly Room	938-3236	Manager	938-7049
Supply Officer938-4753	C-3 Orderly Room		Tourist/Parade Information	938-2638
Fax Machine	D-3 Orderly Room			
Operations Research Center (ORCEN) MADN-ORCEN	E-3 Orderly RoomF-3 Orderly Room		VIEWPOINT	000 0045
Director	G-3 Orderly Room		(HOTLINE)	938-2345
Executive Officer	H-3 Orderly Room		VISUAL INFORMATION DIVISION (2101)	
Fax Machine938-5665	,		(See Information Management, Directorate of)	
	4th Regiment		,	
TATE SKATING RINK (714A) Info Recording938-2991	A-4 Orderly Room B-4 Orderly Room		WEATHER-DAILY REPORT	938-6060
Skate Rental	C-4 Orderly Room		WESTERN UNION OFFICE	900 305 6000
Shale Herital950-4250/4455	D-4 Orderly Room		WESTERN UNION OFFICE	800-325-6000
TELECOMMUNICATIONS BRANCH (2101)	E-4 Orderly Room		WEST POINT ARMY LODGING (Five Star Inr	1)
(See Information Management, Directorate of)	F-4 Orderly Room	938-3776	(See DMWR, Business Operations Division)	,
	G-4 Orderly Room	938-2444		
TELEGRAPH OFFICE	H-4 Orderly Room	938-4346	WEST POINT CLUB	
(See Western Union)	USMAPS (FT MONMOUTH, NJ) (1212)		(See DMWR, Business Operations Division)	
TELEPHONE DIRECTORY ASSISTANCE (2101)	COMMERCIAL AREA CODE (732)			
(See Information Management, Directorate of)	DSN (992 or 987)		WEST POINT FUND	
(===orrina.corrina	Commandant (MAPS-C)	532-5307/5308	Proj Development (See Alumni Affairs)	
TELEPHONE SERVICE AND TROUBLES (2101)	Asst Commandant (MAPS-AC)	532-5307/1564	Fund Development (See Assoc of Graduates)	
(See Information Management, Telecommunications Branch)	Secretary (MAPS-C)	532-5307/5308	WKDT	
TELEVICION (co.)	Fax MachineFirst Sergeant (MAPS-ISG)	532-6041 532-1809	(See Radio Station WKDT)	
TELEVISION (601)	Resource Management (MAPS-DRM)		(COO FIGURE STATION WILD I)	
(See Cable Television) (See Information Management, Visual Information Division)	Director	532-1268	WORK ORDERS	
(Coo information management, visual information Division)	Budget Analyst	532-1268	(See Housing and Public Works, Directorate of)
THE THAYER HOTEL (674)	Transportation	532-5410		,
Switchboard/Reservation/Information446-4731	Supply	532-2136/2137	YOUTH SERVICES (MAPA-CY-YS) DMWR-CY	
Sales & Banquet Office	Dining Facility	532-0580/2/61	Youth Activity Center Office	
	Operation Operations (MAPS-OPS)	532-5307/5308	Youth Sports (MAPA-CY-SF)	
TICKET OFFICES	PAC/PSNCO (MAPS-PAC)	532-1937/1938	Toutif Services Open necreation	930-3200
Army Sports (639)	Mail Clerk	532-3229	1ST BN, 1ST INF	
Eisenhower Hall Theatre (DCA) (655)938-4159	Fax Machine	992-2420	(MABS 1-1 INF) (621)	
TOURIST INFORMATION (2107)938-2638	Public Affairs (MAPS-PAO)	532-0585	Commander	938-2971
(2101)	Reenlistment NCO	532-2761	Executive Officer	938-2216
TRANSITION ASSISTANCE	English Dept (MAPS-AD-E) (Trailer 12a) Dept Head	127-6287	Secretary	
(See Army Community Service)	Asst Dept Head	427-6301	Fax MachineBN SGM	
	Secretary		Adjutant	
TRANSPORTATION DIVISION	Fax Machine	427-6293	PAC Supervisor	
(MALO-T) DOL(626)	Math Dept (MAPS-AD-M) (Trailer 11a)		PSNCO	
Chief	Dept Head		Leave Clerk/TDY (Duty Hours)	
Receptionist	Asst Dept Head Secretary	427-0209	After Duty Hours (SDNCO)	938-8846
Freight Manager938-7009	Fax Machine		Admin Sergeant (SIDPERS)	020 0067
In-Bound Household Goods938-4052/4053	CEP Dept (MAPS-AD-CEP) (Trailer 1a)		S3 Operations Officer	938-3007
Out-Bound Household Goods938-5911/3568	Dept Head		Assistant S3 Officers	938-4406
Travel Section	Asst Dept Head		Operations NCOIC	938-3685
Official Travel (626)938-7792/7793 TOPS938-3371	Fax Machine		Funerals Scheduling	938-8859
Chief Quality Control & Passenger Travel938-2416	Battalion Tactical Dept (MAPS-BTD) (1203)	532-1307	Range Control/Scheduling	938-3930/4317
Quality Control (Claims)938-7008	Company A TAC Officer (MAPS-BTD-A) .	532-5160	Facilities ManagerBN Training NCO	
Claims Inspection	Company B TAC Officer (MAPS-BTD-B) .	532-2712	S3 Fax Machine	
Quality Control Inspectors938-2753	Company C TAC Officer (MAPS-BTD-C) .	532-1565	Force Protection Office	
Non-Temp Storage	Senior Tactical NCO	532-0596	Emergency Management Specialist	938-8837
Fax Machine	DODMERB Clerk		Antiterrorism Officer	
TREACHRY	Special ProjectsStaff Duty Officer		Security Specialist	938-2717
TREASURY	Charge of Quarters		Security Assistant	
(See Mint, US)	Fax Machine		S4 Officer	
TRICARE - HEALTH NET	Athletic Dept (MAPS-DPE&A) (Bldg 814)		S4 NCOIC	
FEDERAL SERVICES877-874-2273	Director		Property Book NCO	938-8862
	Admin Asst		Staff Duty NCO	
TV & FILM PRODUCTION (601)	Asst DirInstructors		HQ Company	
(See Information Management, Sound & Video Imaging Branch)	Trainer		(MABS-G) (621)	000 7000
	Athletic Officers (MAPS-DPE&A)		Commander First Sergeant	
UNION	Fax Machine		Admin Assistant	
(See American Federation of Government Employees)			Training NCO	
LLC ADMY HOSPITAL (CCC)	VEHICLE OPERATIONS & CONSOLIDATE	D MAINT DIV	Fax Machine	938-6021
U.S. ARMY HOSPITAL (900) (See Medical Dept Act)	(MALO-V) DOL (781)		Supply SGT	
foce intention peht voil	Chief/COR		Supply Clerk	938-5369
U.S. CORPS OF CADETS	Transportation CoordinatorQuality Assurance		Engineer Platoon (MABS-E) (670) Engineer Platoon Leader	112/3814 5-005
1st Regiment	Fax Machine (781)		Engineer Platoon NCOIC	938-2149
A-1 Orderly Room938-2663	VOCM Contractor AKIMA	938-4550	1st Squad	938-3386
B-1 Orderly Room938-3238		446-4926	2nd Squad	938-3196
C-1 Orderly Room	Project Manager (783)		3rd Squad	
D-1 Orderly Room	Fax Machine (783)		4th Squad	
E-1 Orderly Room938-2391 F-1 Orderly Room938-2944	Office Manager (783)		Snow Ops (After Duty)	938-7669
G-1 Orderly Room	Property Supply (795)		(MABS-P) (621)	
H-1 Orderly Room	Quality Control Manager (793)	938-3981	Commander	938-8869
,	Production Control (795)	938-2432/2895	First Sergeant	
2nd Regiment	Driver Examiner (783)	938-3680	Operations Sergeant	938-2829
A-2 Orderly Room	Dispatcher (24 HRS)		Training NCO	938-7117
B-2 Orderly Room	Wrecker Service	000 0 100	Admin Sergeant	
C-2 Orderly Room938-3761 D-2 Orderly Room938-3293	(0745 - 1630)(1630 - 0745)		1st Platoon	
S = SINGIN INVIII	(1000 0/40)			
E-2 Orderly Room938-3195	Office Machine Repair (793)	938-2389	3rd Platoon	938-8871

4th Platoon	
(Contract Security Guards)	
Project Manager	
Admin	938-2764
Fax	938-2791
105th AIRLIFT WING COMMERCIAL AREA CODE (845) DSN (636)	
Headquarters Mission Support Group	

Civil Engineer Squadron Mission Support Flight Communications Flight Services Flight Security Forces Operations Group Operations Support Flight 137th Airlift Squadron. Aerial Port. Maintenance Group Maintenance Operations Flight	.563-2011 .563-2324 .563-2066 .563-2350 .563-2235 .563-2256 .563-2250 .563-1309 .563-2440
	563-2439 563-2515

Logistics Readiness Squadron Medical Squadron	563-2830 563-2169		
MARINE AIRCRAFT GROUP (MAG) 42 I COMMERCIAL AREA CODE (845) DSN (636)	DETACHMENT D		
Staff Duty Officer Commanding Officer			
213TH ENGINEERING INSTALLATION SQUADRON COMMERCIAL AREA CODE (845)			
DSN (636) Detachment Commander	563-1803		

PLANNING FOR EMERGENCIES

If you hear a three to five minute siren, you are being notified of an emergency in your area. Here's what to do:

- Turn your radio to an Emergency Broadcast station and your television to the USMA Command Information Channel. The Emergency Broadcast System (EBS) will have the most timely and accurate instructions concerning the emergency.
- 2. If told to stay indoors, remain in your home or place of business.
- If told to leave the area, please see the attached information for details.
- 4. Please do not use the telephone except to call for help so the lines will not be overloaded.

How would you know if there were an emergency?

Special sirens have been installed to alert you to an emergency situation that would require you to take action. The sirens are loud, high-pitched alarms. Unlike fire alarms, these special sirens would sound for three to five minutes without interruption.

In some areas where sirens may not be heard, public address systems, WKDT radio (89.3 FM) and the USMA Command Information Television Channel (Channel 8 or 23 at West Point) will notify residents of an emergency.

If you hear a three-to-five minute siren sound (or are alerted by police), turn on your radio to an Emergency Broadcast Station and your television set to the Command Information Television Channel. These stations will provide information about the nature of the emergency and the protective actions that you should take. Stay tuned and follow official instructions carefully until you hear that the emergency has ended.

False Siren Activation

A siren may also sound when it is not suppose to - a false alarm. If you hear a steady, uninterrupted siren sounding for three to five minutes and there is no Emergency Broadcast System message on the radio within several minutes, there is no emergency.

Primary Emergency Broadcast Stations Serving This Area:

Timaly Emergency broadcast Stations Serving Tims Area.		
WFAN - 660 AM, New York	WQEW - 1560 AM, New York	
WABC - 770 AM, New York	WQRX - 96.3 FM, New York	
WCBS - 880 AM, New York	WRRV - 96.9 FM, Middletown	
WFAS - 1230 AM, White Plains	WZAD - 97.7 FM, Poughkeepsie	
WALL - 1340 AM, Middletown	WHUD - 100.7 FM, Peekskill	
WEOK - 1390 AM, Poughkeepsie	WPDH - 101.5 FM, Poughkeepsie	
WLNA - 1420 AM, Peekskill	WFAS -103.9 FM, White Plains	

Emergency information could also be carried on the following stations:

WVIP-1310 AM, Mount Kisco WMJU-106.3 FM, Mount Kisco WRKL-910 AM, Pomona WMJV-105.5 FM, Patterson WTBQ-1110 AM, Florida WXPS-107.1, FM, Hawthorne WGNY-1200 AM, Newburgh WGNY-103.1 FM, Newburgh WLIR-1300 AM, Nanuet

The Coast Guard will notify boaters and people fishing on the Hudson River.

What you will be asked to do:

When you tune to an EBS station or the Command Information Television Channel, you may be asked to listen for further instructions, stay indoors, or leave the area.

Staying indoors:

If advised to stay indoors, you should:

- Stay tuned to an EBS station and the Command Information Television Channel.
- 2. Keep your family and pets inside the house.
- 3. Close all doors and windows.
- 4. Turn off air conditioning and other ventilation systems.
- 5. Put out fires in fireplaces.
- Stay off the roads. Unless told to leave the area, you will be safer staying inside.
- Do not use the telephone except to call for help so the lines will not be overloaded.

Leaving the area:

In some situations, leaving the area will be the safest action to take. A major fire, explosion, flood or possible release of radiation or other hazardous material could lead officials to advise residents to leave certain areas temporarily.

If the Emergency Broadcast Station or Command Information Television Channel advise that your area should be evacuated, you should remain calm - you will have ample time to leave.

- Ignore all rumors. Stay tuned to an EBS station and the Command Information Television channel for official instructions.
- 2. Do not use the telephone so lines will not be overloaded.
- 3. Gather items you will need for a three-day visit, including:
 - Blankets or sleeping bags for everyone in the family.
 - Prescription medicine and shot records.
 - Changes of clothes for three days.
 - Personal items, like shaving kits, soap, and cosmetics.
 - Formula and other needs for infants and children.
 - Checkbook, credit cards and important papers.
 - A portable radio and batteries.
 - This booklet.
- Offer a ride to a neighbor, friend, or co-worker who may not have a car.
- 5. Close the windows and airs vents of your car and do not operate the air conditioner until you have left the emergency area.
- Leave by the route designated. If you do not have a ride, contact the USMA Emergency Operations Center at 938-8846
- 7. Pets are not allowed in public reception centers. If you plan on going to a reception center, please do not bring your pet.

If you're advised to leave the emergency planning area, please follow the instructions given on the EBS broadcasts and the Command Information Television Channel. You and your family might be advised to go directly to the home of a friend or relative, or you might be advised to stop first at a public reception center. There you will be assigned to a nearby temporary shelter operated by USMA or the American Red Cross if you can not stay at the home of a friend or relative. The relocation shelters will be professionally staffed and will offer food, medical care and communications facilities. No firearms or alcoholic beverages will be allowed.

Families going to the home of a friend or relative outside of the emergency planning zone can use a public reception center as a meeting place and message center.

If you are not in an emergency area in which people have been told to stay indoors or to evacuate, do not enter that area until you have heard on the Emergency Broadcast Station that all is clear and after emergency workers have removed roadblocks.

What plans have been made for...

Children in school?

While not all situations require action by children in school, there are some emergencies where one or more of the following actions would be taken:

- If county emergency officials decide that children would be safer going home immediately, your child's regular early dismissal plan would be used.
- If county emergency officials decide that it would be safer to remain indoors, students and school personnel will be kept in their school building until the danger has passed and they can safely return home.
- If the emergency is one that requires evacuation, students will be returned home for evacuation with their parents. Child Development Center or WP School faculty will evacuate children whose parents work away from West Point to Stewart where families can meet.
- During an emergency, official announcements will include information on any actions being taken for your child's safety.

People in special facilities?

The hospital and the Child Development Centers are considered special facilities. Special facilities in the emergency planning area have "single station alert" radios which will notify the person in charge if there is an emergency situation. The person in charge will be advised, via the Emergency Broadcast System, of what to do.

If advised that staying indoors is safer, the person in charge will see that people in these facilities remain indoors until the danger is past. They will also ensure that all windows and doors are closed and that heating, air conditioning and ventilation systems are turned off.

If advised to evacuate, the person in charge will use normal evacuation procedures, such as during fire drills, to empty the building. Parents will be asked to pick up their children at the Child Development Center. The hospital has its own emergency evacuation plans. Where additional or special transportation is needed, it will be provided through the USMA EOC or the county emergency preparedness office.

People with disabilities?

Special provisions have been made for people who may not be able to leave their homes on their own because of physical disabilities, confinement, or advanced age. If you have a physical disability (or you know of people in the area who may not be able to fill out the card for themselves) please register with the USMA Exceptional Family Member Program (EFMP) at MEDDAC, 938-4205, and with the ACS EFMP Coordinator, 938-2519. This will enable officials to make arrangements for the disabled to be picked up and transported to reception centers in the event of an evacuation, or to notify them to stay indoors if that is the recommended action. Please update this information annually or if you move.

What should you do now?

To be sure that your family is fully prepared for any type of emergency, you should:

- 1. Have members of your family read this information.
- Discuss it with your family to ensure that everyone understands it.
- 3. Learn the location of your emergency reception center, the route you should take, and other details.
- 4. Find your reception center if you should have to leave home. If you have a friend or relative outside of the 10-mile planning area that you can stay with during an emergency, make those arrangements now. If not, during an emergency, the location of a temporary shelter where you can stay may be obtained at the reception center.
- 5. For all types of emergencies, be sure that you keep on hand a portable radio with extra batteries, a flashlight, a first-aid kit, list of important papers and other items you should take with you.
- 6. During an emergency at the Indian Point nuclear power plant, a special phone number will be announced through the news media to call if you hear reports in conflict with official information about any action you should take.
- For non-emergecy questions and general information concerning these preparations, please call the Directorate of Operations, Plans and Security at 938-4206/7398.
- 8. The Emergency 911-telephone system would NOT be used to contact local officials during an emergency at the Indian Point Nuclear Power Plant.

Specific Emergency Information

Radiological emergencies

The principal health hazard of a nuclear plant is the possibility of radioactive materials being released to the environment. A major release is unlikely because nuclear plants are built with a variety of radiation safety features and are surrounded by a massive concrete and steel containment building, which exists for the single purpose of holding radioactive material inside. These barriers are designed to prevent the release of radioactive materials even in the event of an accident.

A nuclear plant cannot explode like an atomic bomb. The kind of uranium used for fuel makes a nuclear explosion physically impossible

Occasionally nuclear power plants do have malfunctions. A problem with the pumps, valves or pipes inside the plant can cause it to stop operating until the equipment is repaired. At times a malfunction results in a leak of radioactive materials inside the containment building. Rarely does it escape from the containment building. Indian Point has never had a release of radiation requiring the public to take protective action.

Nevertheless, as one more added precaution, plans have been developed as required by federal rules to protect the public-particularly people who live or work within 10 miles of the plant-in case radioactive materials were released.

In most cases malfunctions would allow hours or even days before they resulted in a significant release of radiation, so the public would generally be notified well in advance of a hazard. Nearby residents would most likely be advised to stay indoors temporarily while a radiation release passes by. There is, however, a possibility that they may be advised to leave their homes until a potential danger has ended. In either event, your cooperation would be important.

Hazardous material

A wide variety of materials that might be dangerous are used by industries and are carried by trucks and trains. As long as these materials are properly used and contained, they are no danger to the general public. Because these materials may be poisonous, flammable, or explosive, an accident with these items may make it necessary for the public to be protected. Local, state and federal officials are developing plans for emergency responses to these kinds of accidents. The type of response which officials would use depends on the kind ofaccident. Toxic materials such as chlorine, pesticides or ammonia are poisonous and can be harmful if inhaled,swallowed or even absorbed through the skin. Flammable liquids and gases can explode, so it may not be possible to use normal fire fighting methods. Chemicals may combine with other materials and explode or may produce poisonous fumes or gases if they are not handled properly.

Officials may find it necessary to keep people away from the accident and control the traffic on area roads. Because gases, fumes or smoke are carried by the wind, it may also be necessary to protect people in the downwind direction. Evacuation of downwind areas or possibly going inside a building and limiting the ways outside air can get in can be used to protect people in these cases. In any situation involving a material which may be hazardous, stay away from the scene of the incident. Be careful not to touch or walk through any spilled material. Avoid breathing fumes, smoke or vapors, even if they do not have an odor.

As in all emergencies, follow official recommendations and listen to Emergency Broadcast System announcements for the latest information.

Weather emergencies

This area may be affected by a wide variety of weather emergencies. In some cases, such as winter storms or gradual flooding, there may be ample warning and plenty of time to plan your actions. Other situations such as tornadoes, flash floods, or violent thunderstorms, may develop quickly without time to make preparations. The way you respond to any particular emergency would depend on the type of emergency, how much time there is to respond and the instructions provided by officials.

The National Oceanic and Atmosphere Administration and the National Weather Service issue warnings and advisories on weather emergencies. Local radio and television stations or special weather radios will carry information on what is expected and how to respond. The Emergency Broadcast System (EBS) may be used for official announcements by local governments. Local EBS stations

are listed on page 117.

In any emergency, you should avoid using the telephone unless it is absolutely necessary. It is important to keep telephone lines clear so emergency messages can get through.

There are certain things you can learn and do that will help you get ready for and cope with weather emergencies. Perhaps the most basic thing to remember is to keep calm. Take time to think, and take the action you have planned in advance or the actions directed by local officials.

Weather emergencies of many kinds can interfere with your normal supply of food, water, heat or other day-to-day necessities. You should have emergency supplies sufficient to meet your needs for a few days or a week. The most important items are water (in plastic jugs or closed containers) and food (in cans or sealed packages) which doesn't require refrigeration or cooking. Medicines needed by your family, a first -aid kit and other day-to-day necessities should be on hand. A battery powered radio and flashlights with extra batteries will be needed if electrical power is lost.

After an emergency, you can protect yourself by taking certain precautions. Use care when reentering buildings which may have been damaged. Check carefully for leaking gas and do not touch falling electrical lines or damaged wires. Food and water should be checked thoroughly before it is used.

Stay away from affected areas. You could interfere with first aid, rescue or evacuation efforts. Don't pass rumors. Do follow instructions of local officials.

Facts about Indian Point Nuclear Power Plant

Nuclear energy has been providing electricity to residents of New York State from the Indian Point site since 1962, when one of the nation's first nuclear electric plants began operating there. The two plants currently operating at Indian Point provide a significant amount of the power needed by New Yorkers for jobs, schools, hospitals, communications and homes. In addition, Indian Point provides most of the power for the Metropolitan Transportation Authority's commuter railroads, subways, and more than 80 governmental agencies including the street lighting, public housing, water filtration and other electrical needs of counties, villages and school systems.

By using nuclear energy, Indian Point makes unnecessary the burning of some 20 million barrels of imported oil each year and saves consumers hundreds of millions of dollars each year in electric rates.

In more than 30 years, the operation of the Indian Point plants has never caused an injury to a member of the public. Mechanical malfunctions have interrupted operations at times and occasionally have caused small releases of radiation inside the containment building, but they have never led to a significant release beyond the plant boundary.

From the beginning, scientists and engineers have recognized the potential hazard of nuclear plants-the accidental release of radioactive materials-and designed the plants to prevent a large release from happening.

If you would like more information about the operation of the power plants, please write to: New York Power Authority 1633 Broadway Room 2010 New York, NY 10019. Con Edison Consumer Education Dept. 4 Irving Place Room 1625S New York, NY 10003.

EMERGENCY TELEPHONE NUMBERS

UNITED STATES MILITARY ACADEMY WEST POINT, NEW YORK

E911

Dial **911** for all serious emergencies involving serious injury or illness, threat to public safety or major loss of property. Use the numbers shown below for less serious problems.



AMBULANCE 983-4004 or 446-5400



WEST POINT FIRE DEPARTMENT 938-3001 or 446-4949



MILITARY POLICE 938-3333 or 446-5555



UTILITIES
Duty Hours 938-2316/4031
After Duty Hours 938-2317



TELEPHONE REPAIR 938-3911

APPENDIX D BOMB THREAT WORKSHEET

1.	Questions to ask the caller:	
	a. When is the bomb going to explode?	
	b. Where is it right now?	
	c. What does it look like?	
	d. What kind of bomb is it?	
	e. What will cause the bomb to explode?	
	f. What is your name?	
2.	What was the exact wording of the threat:	
3.	Describe the caller's voice: CalmAngryExcitedSlowRapidLoudLaughterCryingNormalUnusualSlurredNasalStutterLispRaspyDisguisedFamiliarWhisperedAccentRaggedClearing ThroatDeep Breathing	_Soft _Distinct
4.	Describe any background noises: Street Noises	
5.	What was the sex of the caller:MaleFemale	
5.	What telephone number the threat was received on:	
7.	Time/Date of the Call:	

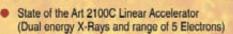


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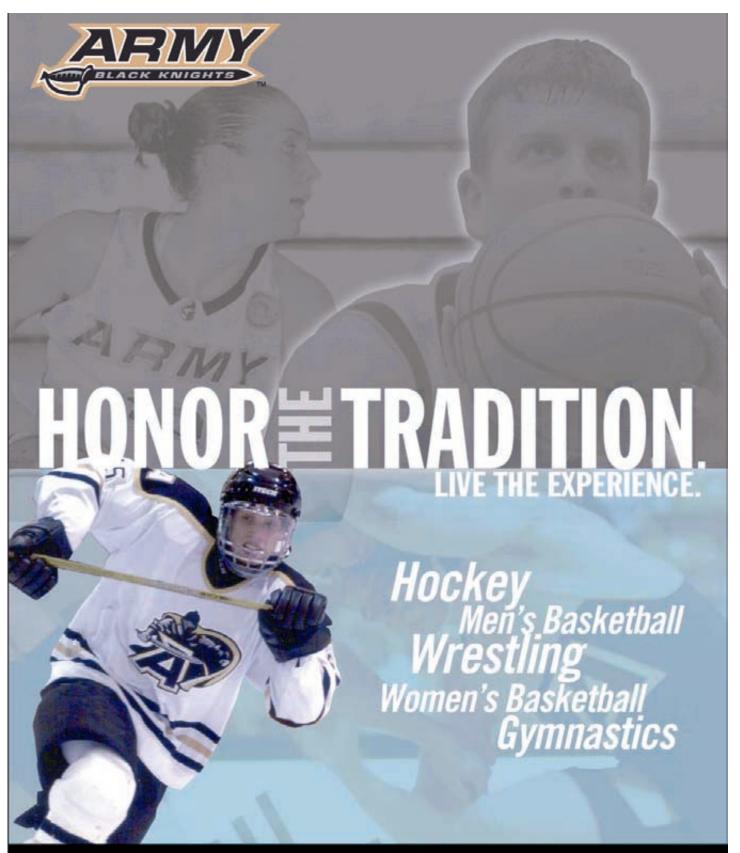
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